REGIONAL SERVICE COMMISSION
OPERATING & CAPITAL BUDGETS

2026

WESTERN VALLEY REGIONAL SERVICE COMMISSION

To be submitted to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

[x]	Page RSC-1 is signed and sealed
	Funds' Surpluses and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
[ ]	- Cooperative & Regional Planning Services Fund
[x]	- Local Planning Services Fund
[x]	- Solid Waste Services Fund
[ ]	- Electricity Generation Facility Fund
[x]	- Regional Mandate - Tourism Promotion Fund
[x]	- Regional Mandate - Economic Development Fund
[x]	- Regional Mandate - Community Development Fund
[x]	- Regional Transportation Service Fund
[x]	- Public Safety Committee Fund
[x]	-Support to facilitation of cost-sharing - Sport, Recreation and
[ ]	- Other Shared Services Fund
	Interest and Principal payments on long term debt are correct
[ ]	- Cooperative & Regional Planning Services Fund
[ ]	- Local Planning Services Fund
[ ]	- Solid Waste Services Fund
[ ]	- Electricity Generation Facility Fund
[ ]	- Regional Mandate - Tourism Promotion Fund
[ ]	- Regional Mandate - Economic Development Fund
[ ]	- Regional Mandate - Community Development Fund
[ ]	- Regional Transportation Service Fund
[ ]	- Public Safety Committee Fund
[ ]	- Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund Fund
[ ]	- Other Shared Services Fund
[ ]	Copies have been forwarded to member Local Governments and Rural District, the Community Finances Branch and the Rural District Manager of the Department of Environment and Local Government

Confirmed by: _____ Date: _____

Title: _____

Other items will be added as required.

Western Valley Regional Service Commission

2026 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET	
1. Cooperative & Regional Planning Services Fund (from page CRP-1)	-
2. Local Planning Services Fund (from page LP-1)	1,165,276
3. Solid Waste Services Fund (from page SW-1)	3,527,725
4. Electricity Generation Facility Services Fund (from page GF-1)	-
5. Regional Mandate - Tourism Promotion Fund (from page TP-1)	241,210
6. Regional Mandate - Economic Development Fund (from page ED-1)	387,834
7. Regional Mandate - Community Development Fund (from page CD-1)	151,013
8. Regional Transportation Service Fund (from page RT-1)	68,020
9. Public Safety Committee Fund (from page PSC-1)	396,583
10. Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund (from page SRC-1)	150,108
11. Other Shared Services Fund (from page OT-1)	$
Total Regional Service Commission Operating Budget	**6,087,771**

CAPITAL BUDGET	
1. Total Capital Cost - Corporate Services (from page CS-1)	$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	$
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	$
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	$
6. Total Capital Cost - Regional Mandate - Tourism Promotion Fund (from page TP-1)	$
7. Total Capital Cost - Regional Mandate - Economic Development Fund (from page ED-1)	$
8. Total Capital Cost - Regional Mandate - Community Development Fund (from page CD-1)	$
9. Total Capital Cost - Regional Transportation Service Fund (from page RT-1)	$
10. Total Capital Cost - Public Safety Committee Fund (from page PSC-1)	$
11. Total Capital Cost - Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund (from page SRC-1)	$
12. Total Capital Cost - Other Shared Services Fund (from page OT-1)	$
Total Regional Service Commission Capital Budget	**$**

THIS IS TO CERTIFY that on the 21ST day of November, ~~2024~~ 2025, the Board of the REGIONAL SERVICE COMMISSION OF Western Valley RESOLVED that the total operating budget for the Regional Service Commission for the 2025 calendar year would consist of total Revenue of $6,087,771, and total expenditures of $ 6,087,771 and that the capital budget would consist of total expenditures of $ 0.

Adopted this 21ST day of November, 2025 by the Board of the REGIONAL SERVICE COMMISSION (12) Western Valley

Executed this 21ST day of November, 2025 by the Chief Executive Officer of said Commission.

Chairman

Chief Executive Officer

Western Valley Regional Service Commission

2026 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Tourism Promotion Budget	Economic Development Budget	Community Development Budget	Regional Transportation Service Budget	Public Safety Committee Budget	Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Budget	Other Shared Services Budget	Subtotal
Revenue													
Member Charges			864,865	1,390,692		0	0	0	-	0	0	-	2,255,559
Sales of services				1,650,366									1,650,366
Government Transfers	-		145,849	190,693		110,000	4,992	32,517	14,248	34,725	-		533,025
Transfers from own and other funds	635,609												635,609
Other transfers						30,000	274,711	-	50,000				354,711
Interest													-
Surplus of second previous year			130,495	283,984		63,815	108,131	10,205	3772	2,235	-		582,637
Other revenue				7,000									7,000
Total Revenue	635,609		1,141,208	3,502,725		203,815	387,834	42,722	68,020	36,970	0		6,018,905
Expenditures													
Governance	32,000												32,000
Administration	601,609		198,297	468,437		241,210	387,834	151,013	68,020	386,583	150,108		2,603,112
Regional Services			995,980							30,000			1,026,980
Other services provided to all members													-
Operations				3,059,288									3,059,288
Financial Services													-
- Interest													-
- Other Financing Charges	2,000												2,000
- Transfer to the Capital Fund - Debt Repayment													-
- Transfer to the Capital Fund - Asset Acquisition													-
- Transfer to the Capital Reserve													-
- Transfer to the Operating Reserve													-
Closure & Post-closure expense													-
Second previous year deficit													
Other Fiscal services													-
Total Expenditure	635,609	-	1,165,276	3,527,725	-	241,210	387,834	151,013	68,020	396,583	150,108	-	6,723,380
Surplus (Deficit)	-	-	(24,068)	(25,000)	-	(37,394)	-	(108,291)	-	(359,613)	(150,108)	-	(704,475)

RSC-PSA

Western Valley Regional Service Commission

Reconciliation of Operating Budget to PSA Budget

	Amortization	Controlled	Other	Transfers	Total
Revenue	TCA (Add)	Entities (Add)	(Please explain) (Add /Subtract)	(Add /Subtract)	PSA Budget
Member Charges					$ 2,255,559
Sales of services					$ 1,850,368
Government Transfers				(633,023)	$ -
Transfers from own and other funds				(635,609)	$ -
Other transfers					$ 354,711
Interest					$ -
Surplus of second previous year				(592,637)	$ -
Other revenue					$ 7,000
Total Revenue	5,383,296				4,267,638
Expenditures					
Governance				(32,000)	-
Administration				(601,609)	2,001,503
Regional Services					1,026,980
Other services provided to all members					-
Operations					3,059,288
Financial Services					-
- Interest					
- Other Financing Charges				(2,000)	-
- Transfer to the Capital Fund - Debt Repayment					-
- Transfer to the Capital Fund - Asset Acquisition					-
- Transfer to the Capital Reserve					
- Transfer to the Operating Reserve					-
Closure & Post-closure expense					-
Second previous year deficit					-
Other Fiscal services	16,000				16,000
Total Expenditure	16,000	-	-	(635,609)	5,103,771
Surplus (Deficit)					

RSC-PSA

Western Valley Regional Service Commission

2026 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	635,609
2. Less: Revenue from other sources (from page CS-2)	0
Net Budget to be allocated to other funds:	635,609
Cooperative & Regional Planning Services (to page CRP-3)	$
Local Planning Services (to page LP-3)	63,561
Solid Waste Services (to page SW-3)	381,365
Electricity Generation Facility Services (to page GF-3)	$
Regional Mandate - Tourism Promotion (to page TP-3)	31,780
Regional Mandate - Economic Development (to page ED-3)	63,561
Regional Mandate - Community Development (to page CD-3)	31,780
Regional Transportation Service (to page RT-3)	
Public Safety Committee (to page PSC-3)	31,780
Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure(to page SRC-3)	31,780
Other Shared Services (to page OT-3)	$
Total Allocation	**$635,609**

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	$
Less: Total sources of funds	$
Total Long-term borrowing	$

Western Valley Regional Service Commission

2026 CORPORATE SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
1.1.0.0.0	**CORPORATE SERVICES**		
1.1.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.1.2.5.0	**Government Transfers**		
1.1.2.5.1	RSC Transitional Funding	3,520	
1.1.2.5.2	(Specify).....		
1.1.2.7.0	**Other Revenue (Specify).....**		
1.1.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	**3,520**	**0**

Western Valley Regional Service Commission

2026 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
5.1.0.0.0	**CORPORATE SERVICES**		
5.1.1.0.0	**GOVERNANCE**		
5.1.1.1.0	**Board Members**		
5.1.1.1.1	Honorariums	11,500	11,500
5.1.1.1.2	Travel	6,000	8,000
5.1.1.1.3	Training and Development	2,000	2,000
5.1.1.1.4	Other - Regional Initiative	10,000	10,000
5.1.1.1.9	Other Insurance	1,155	500
5.1.1.T.T	**TOTAL GOVERNANCE**	**30,655**	**32,000**
5.1.2.0.0	**ADMINISTRATION**		
5.1.2.1.0	**Chief Executive Officer's Office**		
5.1.2.1.1	Salaries & Benefits	380,538	283,267
5.1.2.1.2	Travel	4,000	4,000
5.1.2.1.3	Training and Development	1,000	1,000
5.1.2.1.9	Other - Memberships	600	600
5.1.2.2.0	**Human Resources**		
5.1.2.2.1	Salaries & Benefits		
5.1.2.2.2	Travel		
5.1.2.2.3	Training and Development		
5.1.2.2.9	Other (Specify).....		
5.1.2.3.0	**Financial Management**		
5.1.2.3.1	Salaries & Benefits		224,092
5.1.2.3.2	Travel	500	500
5.1.2.3.3	Training and Development	500	500
5.1.2.3.5	External Audit Fees	12,000	14,000
5.1.2.3.6	External Accounting Fees		
5.1.2.3.7	Other Financial Management	3,000	3,000
5.1.2.3.9	Other (Specify).....		
5.1.2.4.0	**Other Administration Services**		
5.1.2.4.1	Advertising and Public Relations	200	200
5.1.2.4.2	Liability Insurance	1,950	2,020
5.1.2.4.3	Professional Services		
5.1.2.4.4	Legal Services		
5.1.2.4.5	Office Building	13,681	24,930
5.1.2.4.6	Office Equipment & Supplies	39,000	36,500
5.1.2.4.7	Printing and Copying		
5.1.2.4.8	Telecommunications	5,150	7,000
5.1.2.4.9	Other (Specify).....		
5.1.2.T.T	**TOTAL ADMINISTRATION**	**462,119**	**601,609**
5.1.4.0.0	**FISCAL SERVICES**		
5.1.4.1.0	**Interest**		
5.1.4.1.1	Current Operations		

Western Valley Regional Service Commission

2026 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
5.1.4.1.2	Short-Term borrowing for capital projects		
5.1.4.1.3	Long-Term Debt		
5.1.4.2.0	**Other Financing Charges**		
5.1.4.2.3	Banking Service Charge	2,000	2,000
5.1.4.2.9	Other (Specify).....		
5.1.4.3.0	**Transfers to Funds and Reserves**		
5.1.4.3.1	Capital Fund - Debt Repayment		
5.1.4.3.2	Capital Fund - Asset Acquisition		
5.1.4.3.3	Capital Reserve		
5.1.4.3.4	Operating Reserve		
5.1.4.4.0	**Other Fiscal Services**		
5.1.4.4.9	Other (Specify).....		
5.1.4.T.T	**TOTAL FISCAL SERVICES**	2,000	2,000
5.1.T.T.T	**TOTAL CORPORATE SERVICES**	494,774	635,609

Western Valley Regional Service Commission

2026 CORPORATE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS		
Capital Grant	Amount	Purpose/Description
1		
2		
3		
Other Sources of Funding	Amount	Purpose/Description
1		
2		
Long-Term Borrowing Summary	Amount	
20 Years		
15 Years		
10 Years		
7 Years		
5 Years		
TOTAL BORROWING		

Western Valley Regional Service Commission

2026 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-3)	0
2. Less: Revenue from other sources (from page CRP-2)	0
Net Budget to be raised from members	**0**

MEMBER CHARGES

Member	2023 Census Population	2022 Tax Base	Member Share*
1			
2			
3			
4			
5			
6			
7			
8			
9			
10			
11			
12			
13			
14			
15			
			$

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	$
Less: Total sources of funds	$
Total Long-term borrowing	#VALUE!

* **Note:** Allocation on 50-50 proportional basis of population and tax base

Western Valley Regional Service Commission

2026 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS		
Capital Grant	Amount	Purpose/Description
1		
2		
3		
Other Sources of Funding	Amount	Purpose/Description
1		
2		
Long-Term Borrowing Summary	Amount	
20 Years		
15 Years		
10 Years		
7 Years		
5 Years		
TOTAL BORROWING		

CRP-Capital

Western Valley Regional Service Commission

2026 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2024 BUDGET	2025 BUDGET
1.2.0.0.0	**COOPERATIVE AND REGIONAL PLANNING**		
1.2.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.2.2.5.0	**Government Transfers**		
1.2.2.5.1	(Specify).....	.....	.....
1.2.2.5.2	(Specify).....	.....	.....
1.2.2.6.0	**Transfers from Own and Other funds**		
1.2.2.6.1	Second Previous Year Surplus	.....	.....
1.2.2.6.2	Operating Reserve Fund	.....	.....
1.2.2.7.0	**Other Revenue**		
1.2.2.7.1	Interest Income	.....	.....
1.2.2.7.2	HST Rebate	.....	.....
1.2.2.7.9	Other (Specify).....		
1.2.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**		0

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2026 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2024 BUDGET	2025 BUDGET
5.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING SERVICES		
5.2.3.0.0	REGIONAL SERVICES		
5.2.3.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		
5.2.3.1.0	Regional Planning		
5.2.3.1.1	Personnel		
5.2.3.1.2	Administration		
5.2.3.1.3	Travel		
5.2.3.1.4	Professional Services		
5.2.3.1.9	Other (Specify).....		
5.2.3.1.S.T	Subtotal	0	0
5.2.3.2.0	Other Service Provided to All Members (Specify)		
5.2.3.2.2	Administration		
5.2.3.2.3	Travel		
5.2.3.2.4	Professional Services		
5.2.3.2.9	Other (Specify).....		
5.2.3.2.S.T	Subtotal	0	0
5.2.3.3.0	Other Service Provided to All Members (Specify)		
5.2.3.3.2	Administration		
5.2.3.3.3	Travel		
5.2.3.3.4	Professional Services		
5.2.3.3.9	Other (Specify).....		
5.2.3.3.S.T	Subtotal	0	0
5.2.4.0.0	FISCAL SERVICES		
5.2.4.1.0	Interest		
5.2.4.1.1	Current Operations		
5.2.4.1.2	Short-Term borrowing for capital projects		
5.2.4.1.3	Long-Term Debt		
5.2.4.2.0	Other Financing Charges		
5.2.4.2.3	Banking Service Charge		
5.2.4.2.9	Other (Specify).....		
5.2.4.3.0	Transfers to Funds and Reserves		
5.2.4.3.1	Capital Fund - Debt Repayment		
5.2.4.3.2	Capital Fund - Asset Acquisition		
5.2.4.3.3	Capital Reserve		
5.2.4.3.4	Operating Reserve		
5.2.4.4.0.	Other Fiscal Services		
5.2.4.4.3	Second Previous Year Deficit		
5.2.4.4.9	Other (Specify).....		
5.2.4.T.T	TOTAL FISCAL SERVICES	0	0
5.2.T.T.T	TOTAL EXPENDITURES	0	0

Western Valley Regional Service Commission

2026 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4)	1,165,276
2. Less: Revenue from other sources (from page LP-2)	300,412
Net Budget to be raised from members	**$864,865**
Portion of net budget relating to Planning Services	$
Portion of net budget relating to Inspection Services	$

MEMBER CHARGES

	Member	2025 Tax Base	Planning Service	Inspection Service	Member Share
1	District of Carleton North	900,494,403			227,642
2	Hartland	414,486,334			104,781
3	Western Valley Rural District	206,713,710			52,256
4	Municipality of Lakeland Ridges	305,543,438			77,240
5	District of Tobique Valley	241,052,890			60,937
6	Woodstock	1,352,904,197			342,009
7					
8					
9					
10					
11					
12					
13					
14					
15					
		3,421,194,972	$	$	864,865

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	$
Less: Total sources of funds	$
Total Long-term borrowing	$

Western Valley Regional Service Commission

2026 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
1.3.0.0.0	**LOCAL PLANNING SERVICES**		
1.3.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.3.2.1.0	**Fees and Services**		
1.3.2.1.1	Planning and Development		
1.3.2.1.2	Inspection		
1.3.2.1.9	RSSF	151,954	145,849
1.3.2.6.0	**Transfers from Own and Other funds**		
1.3.2.6.1	Second Previous Year Surplus	118,970	130,495
1.3.2.6.2	Operating Reserve Fund		24,068
1.3.2.7.0	**Other Revenue**		
1.3.2.7.1	Interest Income		
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Specify).....		
1.3.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	**300,412**	

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2026 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
5.3.0.0.0	**LOCAL PLANNING SERVICES**		
5.3.2.0.0	**ADMINISTRATION**		
5.3.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	49,477	63,561
5.3.2.1.0	**Planning Director**		
5.3.2.1.1	Salaries & Benefits		
5.3.2.1.2	Travel	1,000	1,500
5.3.2.1.3	Training and Development	6,600	5,000
5.3.2.1.9	Other - Memberships	1,950	3,256
5.3.2.2.0	**Other Administration Services**		
5.3.2.2.1	Advertising & Public Relations		
5.3.2.2.2	Liability Insurance	1,950	2,020
5.3.2.2.3	Professional Services		
5.3.2.2.4	Legal Services	5,000	5,000
5.3.2.2.5	Office Building	18,241	21,030
5.3.2.2.6	Office Equipment & Supplies	8,200	44,950
5.3.2.2.7	Printing and Copying		
5.3.2.2.8	Telecommunications	6,100	16,480
5.3.2.2.9	Other - Permit system	5,000	5,500
5.3.2.T.T	**TOTAL ADMINISTRATION SERVICES**	**103,518**	**168,297**
5.3.3.0.0	**PLANNING AND BUILDING INSPECTION SERVICES**		
5.3.3.1.0	**Planning Services**		
5.3.3.1.1	Salaries & Benefits	215,672	484,248
5.3.3.1.2	Travel	1,500	1,000
5.3.3.1.3	Training and Development	500	4,000
5.3.3.1.4	Maps and Reference Material	1,000	500
5.3.3.1.5	GIS Operating and Planet	4,100	4,000
5.3.3.1.6	Advertising (Legislatively Required)		
5.3.3.1.7	Planning Review & Adjustment Committee	5,000	5,800
5.3.3.1.8	Other - Contracted Services	117,000	90,000
5.3.3.1.9	Other - Memberships	1,845	100
5.3.3.1.S.T	**Subtotal**	**346,617**	**589,648**
5.3.3.2.0	**Inspection Services**		
5.3.3.2.1	Salaries & Benefits	225,200	360,067
5.3.3.2.2	Travel	17,500	28,000
5.3.3.2.3	Training and Development	5,000	16,500
5.3.3.2.4	Maps and Reference Material		
5.3.3.2.5	GIS Operating and Planet		
5.3.3.2.9	Other- Memberships, Clothing allowances & Promotion	915	2765
5.3.3.2.S.T	**Subtotal**	**248,615**	**407,332**
5.3.3.T.T	**TOTAL PLANNING AND INSPECTION SERVICES**	**595,232**	**996,980**

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2026 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
5.3.4.0.0	**FISCAL SERVICES**		
5.3.4.1.0	**Interest**		
5.3.4.1.1	Current Operations		
5.3.4.1.2	Short-Term borrowing for capital projects		
5.3.4.1.3	Long-Term Debt		
5.3.4.2.0	**Other Financing Charges**		
5.3.4.2.1	Debenture Discounts		
5.3.4.2.2	Cost of Issuing & Selling New Debentures		
5.3.4.2.3	Banking Service Charge		
5.3.4.2.9	Other (Specify).....		
5.3.4.3.0	**Transfers to Other Funds**		
5.3.4.3.1	Capital Fund - Debt Repayment		
5.3.4.3.2	Capital Fund - Asset Acquisition		
5.3.4.3.3	Capital Reserve Fund		
5.3.4.3.3	Operating Reserve Fund		
5.3.4.4.0	**Other Fiscal Services**		
5.3.4.4.3	Second Previous Year Deficit		
5.3.4.4.9	Other (Specify).....		
5.3.4.T.T	**TOTAL FISCAL SERVICES**	0	0
5.3.T.T.T	**TOTAL EXPENDITURES**	**698,751**	**1,165,276**

Western Valley Regional Service Commission

2026 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS		
Capital Grant	Amount	Purpose/Description
1		
2		
3		
Other Sources of Funding	Amount	Purpose/Description
1		
2		
Long-Term Borrowing Summary	Amount	
20 Years		
15 Years		
10 Years		
7 Years		
5 Years		
TOTAL BORROWING		

LP-Capital

Western Valley Regional Service Commission

2026 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)		$ 3,527,725
2. Less: Revenue from other sources (from page SW-2)		$ 2,137,033
Net budget to be raised through tipping fees		$ 1,390,692

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Woodstock	3,126	166.52	$ 520,219
District of Carleton North	2,343	166.52	$ 390,160
Hartland	993	166.52	$ 165,355
Western Valley Rural District	843	82.74	$ 69,753
Municipality of Lakeland Ridges	659	166.52	$ 109,739
Reg Community of Southern Victoria	787	82.74	$ 65,092
District of Tobique Valley	850	82.74	$ 70,372
Total Revenue from Member Tipping Fees	9,601	-	$ $ 1,390,692

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	$
Less: Total sources of funds	$
Total Long-term borrowing	$

Western Valley Regional Service Commission

2026 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
1.4.0.0.0	**SOLID WASTE SERVICES**		
1.4.2.0.0	**REVENUES FROM OTHER SOURCES**		
1.4.2.1.0	**Tipping Fees from Other Sources**		
1.4.2.1.1	Industrial/Commercial/Institutional	1,507,504	1,564,965
1.4.2.1.2	Construction and Demolition		
1.4.2.1.3	RSSF - Communications		25,000
1.4.2.1.4	First Nations	90,002	85,401
1.4.2.1.8	RSSF -	98,955	190,683
1.4.2.1.9	Other (Circular Materials Advertising Funding)	7,000	7,000
1.4.2.2.0	**Special Waste**		
1.4.2.2.1	(Specify)		
1.4.2.2.2	(Specify)		
1.4.2.3.0	**Recycling**		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)		
1.4.2.3.2	Refundables Products		
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals		
1.4.2.3.5	Paints		
1.4.2.3.9	Other (Specify)		
1.4.2.4.0	**Other Operational Revenue**		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Other (Specify)		
1.4.2.5.0	**Government Transfers**		
1.4.2.5.1	(Specify)		
1.4.2.5.2	(Specify)		
1.4.2.6.0	**Transfers from Own and Other funds**		
1.4.2.6.1	Second Previous Year Surplus	169,486	263,984
1.4.2.6.2	Operating Reserve Fund		
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	**Other Revenues**		
1.4.2.7.1	Interest Income		
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Specify)		
1.4.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	**1,872,948**	**2,137,033**

Western Valley Regional Service Commission

2026 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

			2025 BUDGET	2026 BUDGET
5.4.0.0.0	**SOLID WASTE SERVICES**			
5.4.2.0.0	**ADMINISTRATION**			
5.4.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	?	197,910	381,365
5.4.2.1.0	**Director's Office**			
5.4.2.1.1	Salaries & Benefits		75,822	48,587
5.4.2.1.2	Travel		3,000	2,500
5.4.2.1.3	Training and Development		2,500	
5.4.2.1.9	Other (Specify).....			
5.4.2.4.0	**Other Administration Services**			
5.4.2.4.1	Advertising and Public Relations		4,000	20,000
5.4.2.4.2	Liability Insurance		1,950	2,020
5.4.2.4.3	Professional Services			
5.4.2.4.4	Legal Services		1,000	5,000
5.4.2.4.5	Office Building		4,560	7,010
5.4.2.4.6	Office Equipment and Supplies		4,000	1,150
5.4.2.4.7	Printing and Copying			
5.4.2.4.8	Telecommunications		1,150	805
5.4.2.4.9	Other - SWAC		2,000	
5.4.2.5.0	**Public Education**			
5.4.2.5.1	Advertising, tours, promotional		1,000	
5.4.2.5.2	Travel			
5.4.2.5.9	Other - Trade Shows...		1,000	
5.4.2.T.T	**TOTAL ADMINISTRATION**		**299,892**	**468,437**
5.4.3.0.0	**OPERATIONS**			
5.4.3.1.0	**Station and Building**			
5.4.3.1.1	Repairs and Maintenance			
5.4.3.1.2	Electricity			
5.4.3.1.3	Janitorial			
5.4.3.1.4	Insurance			
5.4.3.1.5	Property Taxes			
5.4.3.1.9	Other (Specify).....			
5.4.3.1.S.T	**Subtotal**		0	0
5.4.3.2.0	**Machinery & Equipment**			
5.4.3.2.1	Vehicles			
5.4.3.2.2	Small Equipment (non-capital)			
5.4.3.2.3	Operating Leases (non-capital leases)			
5.4.3.2.4	Fuel			
5.4.3.2.5	Repairs and Maintenance			
5.4.3.2.6	Insurance			
5.4.3.2.9	Other (Specify).....			
5.4.3.2.S.T	**Subtotal**		0	0

Western Valley Regional Service Commission

2026 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
5.4.3.3.0	**Landfill Operations**		
5.4.3.3.1	Personnel		
5.4.3.3.2	Small Equipment (non capital)		
5.4.3.3.3	Site and Road Maintenance		
5.4.3.3.4	Site Security		
5.4.3.3.5	Contracted Services	2,794,126	2,944,788
5.4.3.3.6	Special Waste Handling		
5.4.3.3.7	Cells		
5.4.3.3.8	Leachate & Siltation Management		
5.4.3.3.9	Other (Specify).....		
5.4.3.3.S.T	**Subtotal**	**2,794,126**	**2,944,788**
5.4.3.4.0	**Transfer Station Operations**		
5.4.3.4.1	Personnel		
5.4.3.4.2	Small Equipment (non capital)		
5.4.3.4.3	Site and Road Maintenance		
5.4.3.4.4.	Site Security		
5.4.3.4.5	Contracted Services		
5.4.3.4.6	Special Waste Handling		
5.4.3.4.9	Other (Specify).....		
5.4.3.4.S.T	**Subtotal**	0	0
5.4.3.5.0	**Scale house**		
5.4.3.5.1	Personnel		
5.4.3.5.2	Small Equipment (non capital)		
5.4.3.5.3	Supplies		
5.4.3.5.9	Other (Specify).....		
5.4.3.5.S.T	**Subtotal**	**0.00 $**	**0.00 $**
5.4.3.6.0	**Waste Diversion**		
5.4.3.6.1	Personnel		
5.4.3.6.2	Recycling - Advertising	15,000	15,000
5.4.3.6.3	Collection - Contracted Services for Depots		
5.4.3.6.4	Equipment Maintenance	3,000	
5.4.3.6.5	Contracted Services - Curbside Sorting		
5.4.3.6.6	Other - Site Management	2,000	
5.4.3.6.9	Other - Christmas Tree Disposal Program	6,000	6,000
5.4.3.6.10	Other - Education	16,000	16,000
5.4.3.6.S.T	**Subtotal**	**42,000**	**37,000**
5.4.3.7.0	**Composting Program**		
5.4.3.7.1	Personnel		
5.4.3.7.2	Processing		
5.4.3.7.3	Demonstration Site		
5.4.3.7.9	Other (Specify).....		
5.4.3.7.S.T	**Subtotal**	0	0
5.4.3.8.0	**Hazardous Household Waste**		
5.4.3.8.1	Personnel	2,000	2,000
5.4.3.8.2	Collection	70,000	70,000
5.4.3.8.2	Disposal	2,500	2,500

Western Valley Regional Service Commission

2026 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
5.4.3.8.9	Other - Advertising	3,000	3,000
5.4.3.8.S.T	**Subtotal**	**77,500**	**77,500**
5.4.3.T.T	**TOTAL OPERATIONS**	**2,913,626**	**3,059,288**
5.4.4.0.0	**FISCAL SERVICES**		
5.4.4.1.0	**Interest**		
5.4.4.1.1	Current Operations		
5.4.4.1.2	Short-Term borrowing for capital projects		
5.4.4.1.3	Long-Term Debt		
5.4.4.2.0	**Other Financing Charges**		
5.4.4.2.1	Debenture Discounts		
5.4.4.2.2	Cost of Issuing & Selling New Debentures		
5.4.4.2.3	Banking Service Charge		
5.4.4.2.9	Other (Specify).....		
5.4.4.3.0	**Transfers to Other Funds**		
5.4.4.3.1	Capital Fund - Debt Repayment		
5.4.4.3.2	Capital Fund - Asset Acquisition		
5.4.4.3.3	Capital Reserve Fund		
5.4.4.3.4	Operating Reserve Fund		
5.4.4.3.5.	Generation Facility Operating Fund		
5.4.4.4.0	**Other Fiscal Services**		
5.4.4.4.1	Bad Debt Expense		
5.4.4.4.2	Closure and Post-Closure Expense		
5.4.4.4.3	Second Previous Year Deficit		
5.4.4.4.9	Other (Specify).....		
5.4.4.T.T	**TOTAL FISCAL SERVICES**	0	0
5.4.T.T.T	**TOTAL EXPENDITURES**	**3,213,518**	**3,527,725**

Western Valley Regional Service Commission

2026 SOLID WASTE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES	SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
7									
8									
TOTAL									

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

Western Valley Regional Service Commission

2026 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page GF-4)	$.....
2. Less: Revenue from other sources (from page GF-2)	$ _____
Net Budget to be raised from sale of service	$ _____

SALE OF SERVICE

User	# Kilowatts	$/Kilowatt	Sale of Service
.....	.....	$.....	$.....
.....	.....	$.....	$.....
.....	.....	$.....	$_____
TOTAL SALE OF SERVICE			$ _____

CAPITAL BUDGET

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital)	$.....
Less: Total sources of funds	$ _____
Total Long-term borrowing	$ _____

Western Valley Regional Service Commission

2026 GENERATION FACILITY OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
1.5.0.0.0	**GENERATION FACILITY**		
1.5.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.5.2.5.0	**Government Transfers**		
1.5.2.5.1	(Specify).....	.....	.....
1.5.2.5.2	(Specify).....	.....	.....
1.5.2.6.0	**Transfers from Own and Other funds**		
1.5.2.6.1	Second Previous Year Surplus	.....	.....
1.5.2.6.2	Operating Reserve Fund	.....	.....
1.5.2.6.3	Solid Waste Services Operating Fund	.....	.....
1.5.2.7.0	**Other Revenue**		
1.5.2.7.1	Interest Income	.....	.....
1.5.2.7.9	Other (Specify).....		
1.5.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**		

REGIONAL SERVICE COMMISSION _____

2026 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.5.0.0.0	**GENERATION FACILITY**		
5.5.2.0.0	**ADMINISTRATION**		
5.5.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		
5.5.2.1.0	**Personnel**		
5.5.2.1.1	Salaries & Benefits		
5.5.2.1.2	Travel		
5.5.2.1.3	Training and Development		
5.5.2.1.9	Other (Specify).....		
5.5.2.2.0	**Other Administrative Services**		
5.5.2.2.1	Advertising and Public Relations		
5.5.2.2.2	Liability Insurance		
5.5.2.2.3	Professional Services		
5.5.2.2.4	Legal Services		
5.5.2.2.5	Office Building		
5.5.2.2.6	Office Equipment & Supplies		
5.5.2.2.7	Printing and Copying		
5.5.2.2.8	Telecommunications		
5.5.2.2.9	Other (Specify).....		
5.5.2.T.T	**TOTAL ADMINISTRATION**		
5.5.3.0.0	**OPERATIONS**		
5.5.3.1.0	**Personnel**		
5.5.3.1.1	Salaries & Benefits		
5.5.3.1.2	Travel		
5.5.3.1.3	Training and Development		
5.5.3.1.9	Other (Specify).....		
5.5.3.2.0	**Machinery & Equipment**		
5.5.3.2.1	Vehicles		
5.5.3.2.2	Small Equipment (non-capital)		
5.5.3.2.3	Operating Leases (non-capital)		
5.5.3.2.4	Fuel		
5.5.3.2.5	Repairs and Maintenance		
5.5.3.2.6	Insurance		
5.5.3.2.9	Other (Specify).....		
5.5.3.T.T	**TOTAL OPERATIONS**		
5.5.4.0.0	**FISCAL SERVICES**		
5.5.4.1.0	**Interest**		
5.5.4.1.1	Current Operations		
5.5.4.1.2	Short-Term borrowing for capital projects		
5.5.4.1.3	Long-Term Debt		
5.5.4.2.0	**Other Financing Charges**		
5.5.4.2.1	Debenture Discounts		

REGIONAL SERVICE COMMISSION _____

2026 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.5.4.2.2	Cost of Issuing & Selling New Debentures		
5.5.4.2.3	Banking Service Charge		
5.5.4.2.9	Other (Specify).....		
5.5.4.3.0	**Transfers to Funds and Reserves**		
5.5.4.3.1	Capital Fund - Debt Repayment		
5.5.4.3.2	Capital Fund - Asset Acquisition		
5.5.4.3.3	Capital Reserve		
5.5.4.3.4	Operating Reserve		
5.5.4.3.5.	Solid Waste Services Operating Fund		
5.5.4.4.0	**Other Fiscal Services**		
5.5.4.4.3	Second Previous Year Deficit		
5.5.4.4.9	Other (Specify).....		
5.5.4.T.T	**TOTAL FISCAL SERVICES**		
5.5.T.T.T	**TOTAL EXPENDITURES**		

Western Valley Regional Service Commission

2026 GENERATION FACILITY CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
7									
8									
TOTAL									

FUNDING DETAILS		
Capital Grant	Amount	Purpose/Description
1		
2		
3		
Other Sources of Funding	Amount	Purpose/Description
1		
2		
Long-Term Borrowing Summary	Amount	
20 Years		
15 Years		
10 Years		
7 Years		
5 Years		
TOTAL BORROWING		

GF-Capital

Western Valley Regional Service Commission

2025 REGIONAL TOURISM PROMOTION SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1 Total Budget (from page TP-3)	241,210
2. Less: Revenue from other sources (from page TP-2)	241,209
Net Budget to be raised from participating members	0

MEMBER CHARGES

	Member	2021 Census Population	2025 Tax Base	Member Share*
1	Woodstock	11,915	1,352,904,197	0
2	District of Carleton North	9,170	900,494,403	0
3	Hartland	3,745	414,486,334	0
4	Western Valley Rural District	2,815	206,713,710	0
5	Municipality of Lakeland Ridges	2,450	305,543,438	0
6	Reg Community of Southern Victoria	2,550	228,965,433	0
7	District of Tobique Valley	2,740	241,052,890	0
8	.....	.....	.....	.....
9	.....	.....	.....	.....
10	.....		.....	.....
		35,385	3,650,160,405	0

CAPITAL BUDGET

Total Cost Capital - Regional Tourism Promotion Services Fund (from page TP-Capital)	$
Less: Total sources of funds	$
Total Long-term borrowing	$

* Note: Allocation based on proportion of tax base.

Western Valley Regional Service Commission

2026 REGIONAL TOURISM PROMOTION SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
2.1.0.0.0	**REGIONAL TOURISM PROMOTION SERVICES**		
2.1.2.0.0	**REVENUE FROM OTHER SOURCES**		
2.1.2.5.0	**Government Transfers**		
2.1.2.5.1	RSSF - Marketing match & Festivals and events	149,126	110,000
2.1.2.5.2	RSSF		15,890.23
2.1.2.5.3	RSSF - Reserve Match		10,752
2.1.2.5.4	THC Funding	30,000	30,000
2.1.2.5.5	(Specify).....		
2.1.2.5.6	(Specify).....		
2.1.2.6.0	**Transfers from Own Sources**		
2.1.2.6.1	Second Previous Year Surplus	10,333	63,815
2.1.2.6.2	Operating Reserve Fund		10,752
2.1.2.7.0	**Other Revenue**		
2.1.2.7.1	Interest Income		
2.1.2.7.2	HST Rebate		
2.1.2.7.9	Other (Specify).....		
2.1.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	**189,459**	**241,209**

REGIONAL SERVICE COMMISSION _____

2026 REGIONAL TOURISM PROMOTION SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
6.1.0.0.0	**REGIONAL TOURISM PROMOTION SERVICES**		
6.1.2.0.0	**ADMINISTRATION**		
6.1.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	49,477	31,780
6.1.2.1.0	**Personnel**		
6.1.2.1.1	Salaries and Benefits	188,676	78,373
6.1.2.1.2	Travel	4,000	2,000
6.1.2.1.3	Training and Development	2,000	2,000
6.1.2.1.9	Other - Committee	3,600	
6.1.2.2.0	**Other Administrative Services**		
6.1.2.2.1	Advertising and Public Relations	60,000	60,000
6.1.2.2.2	Liability Insurance	1,950	2,020
6.1.2.2.3	Professional Services		
6.1.2.2.4	Legal Services		
6.1.2.2.5	Office Building	4,560	7,010
6.1.2.2.6	Office Equipment and Supplies	3,000	4,025
6.1.2.2.7	Printing and Copying		
6.1.2.2.8	Telecommunications	4,650	3,051
6.1.2.2.9	Other - Memberships		950
6.1.2.2.10	Regional Festivals & Events Support		50,000
6.1.2.T.T	**TOTAL ADMINISTRATION**	**321,913**	**241,210**
6.1.3.0.0	**OPERATIONS**		
6.1.4.0.0	**FISCAL SERVICES**		
6.1.4.1.0	**Interest**		
6.1.4.1.1	Current Operations		
6.1.4.1.2	Short-Term borrowing for capital projects		
6.1.4.1.3	Long-Term Debt		
6.1.4.2.0	**Other Financing Charges**		
6.1.4.2.1	Debenture Discounts		
6.1.4.2.2	Cost of Issuing & Selling New Debentures		
6.1.4.2.3	Banking Service Charge		
6.1.4.2.9	Other (Specify).....		
6.1.4.3.0	**Transfers to Funds and Reserves**		
6.1.4.3.1	Capital Fund - Debt Repayment		
6.1.4.3.2	Capital Fund - Asset Acquisition		
6.1.4.3.3	Capital Reserve		
6.1.4.3.4	Operating Reserve		
6.1.4.4.0	**Other Fiscal Services**		
6.1.4.4.3	Second Previous Year Deficit		
6.1.4.4.9	Other (Specify).....		
6.1.4.T.T	**TOTAL FISCAL SERVICES**	**0**	**0**
6.1.T.T.T	**TOTAL EXPENDITURES**	**321,913**	**241,210**

Western Valley Regional Service Commission

2026 REGIONAL TOURISM PROMOTION SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS		
Capital Grant	Amount	Purpose/Description
1		
2		
3		
Other Sources of Funding	Amount	Purpose/Description
1		
2		
Long-Term Borrowing Summary	Amount	
20 Years		
15 Years		
10 Years		
7 Years		
5 Years		
TOTAL BORROWING		

TP-Capital

Western Valley Regional Service Commission

2026 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1 Total Budget (from page ED-3)	387,834
2 Less: Revenue from other sources (from page ED-2)	387,834
Net Budget to be raised from participating members	0

MEMBER CHARGES

	Member	2021 Census Population	2025 Tax Base	Member Share*
1	Woodstock	11,915	1,352,904,197	0
2	District of Carleton North	9,170	900,494,403	0
3	Hartland	3,745	414,486,334	0
4	Western Valley Rural District	2,815	206,713,710	0
5	Municipality of Lakeland Ridges	2,450	305,543,438	0
6	Reg Community of Southern Victoria	2,550	228,965,433	0
7	District of Tobique Valley	2,740	241,052,890	0
8	.....	.....	.....	.....
9	.....	.....	.....	.....
10	.....	.....	.....	.....
		35,385	3,650,160,405	
				0

CAPITAL BUDGET

Total Cost Capital - Regional Economic Development Services Fund (from page ED-Capital)	$ .....
Less: Total sources of funds	$
Total Long-term borrowing	$

* Note: Allocation based on proportion of tax base.

Western Valley Regional Service Commission

2026 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
2.2.0.0.0	**REGIONAL ECONOMIC DEVELOPMENT SERVICES**		
2.2.2.0.0	**REVENUE FROM OTHER SOURCES**		
2.2.2.5.0	**Government Transfers**		
2.2.2.5.1	RSSF	299,331	4,992
2.2.2.5.2	PETL Funding	274,593	274,711
2.2.2.5.3	(Specify).....		
2.2.2.5.4	(Specify).....		
2.2.2.5.5	(Specify).....		
2.2.2.5.6	(Specify).....		
2.2.2.6.0	**Transfers from Own Sources**		
2.2.2.6.1	Second Previous Year Surplus	125,111	108,131
2.2.2.6.2	Operating Reserve Fund		
2.2.2.7.0	**Other Revenue**		
2.2.2.7.1	Interest Income		
2.2.2.7.2	HST Rebate		
2.2.2.7.9	Other (Specify).....		
2.2.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	**699,035**	**387,834**

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2026 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
6.2.0.0.0	**REGIONAL ECONOMIC DEVELOPMENT SERVICES**		
6.2.2.0.0	**ADMINISTRATION**		
6.2.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	49,477	63,561
6.2.2.1.0	**Personnel**		
6.2.2.1.1	Salaries and Benefits		144,812
6.2.2.1.2	Travel		4,000
6.2.2.1.3	Training and Development		
6.2.2.1.9	Other - Committee	2,000	
6.2.2.2.0	**Other Administrative Services**		
6.2.2.2.1	Advertising and Public Relations		
6.2.2.2.2	Liability Insurance	1,950	2,020
6.2.2.2.3	Professional Services		
6.2.2.2.4	Legal Services		
6.2.2.2.5	Office Building	35,847	7,010
6.2.2.2.6	Office Equipment and Supplies		2,451
6.2.2.2.7	Printing and Copying		
6.2.2.2.8	Telecommunications		1,565
6.2.2.2.9	Other - Work Force & Business Development Initiatives	549,186	162,416
6.2.2.2.10	Other Contracted Services	60,575	
6.2.2.T.T	**TOTAL ADMINISTRATION**	**699,035**	**387,834**
6.2.4.0.0	**FISCAL SERVICES**		
6.2.4.1.0	**Interest**		
6.2.4.1.1	Current Operations		
6.2.4.1.2	Short-Term borrowing for capital projects		
6.2.4.1.3	Long-Term Debt		
6.2.4.2.0	**Other Financing Charges**		
6.2.4.2.1	Debenture Discounts		
6.2.4.2.2	Cost of Issuing & Selling New Debentures		
6.2.4.2.3	Banking Service Charge		
6.2.4.2.9	Other (Specify).....		
6.2.4.3.0	**Transfers to Funds and Reserves**		
6.2.4.3.1	Capital Fund - Debt Repayment		
6.2.4.3.2	Capital Fund - Asset Acquisition		
6.2.4.3.3	Capital Reserve		
6.2.4.3.4	Operating Reserve		
6.2.4.4.0	**Other Fiscal Services**		
6.2.4.4.3	Second Previous Year Deficit		
6.2.4.4.9	Other (Specify).....		
6.2.4.T.T	**TOTAL FISCAL SERVICES**	0	0
6.2.T.T.T	**TOTAL EXPENDITURES**	**699,035**	**387,834**

Western Valley Regional Service Commission

2026 REGIONAL ECONOMIC DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS		
Capital Grant	Amount	Purpose/Description
1		
2		
3		
Other Sources of Funding	Amount	Purpose/Description
1		
2		
Long-Term Borrowing Summary	Amount	
20 Years		
15 Years		
10 Years		
7 Years		
5 Years		
TOTAL BORROWING		

ED-Capital

Western Valley Regional Service Commission

2026 COMMUNITY DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page CD-3)	151,013
2. Less: Revenue from other sources (from page CD-2)	151,013
Net Budget to be raised from participating members	0

MEMBER CHARGES

	Member	2021 Census Population	2025 Tax Base	Member Share*
1	Woodstock	11,915	1,352,904,197	0
2	District of Carleton North	9,170	900,494,403	0
3	Hartland	3,745	414,486,334	0
4	Western Valley Rural District	2,815	206,713,710	0
5	Municipality of Lakeland Ridge:	2,450	305,543,438	0
6	Regional Community of Southe	2,550	228,965,433	0
7	District of Tobique Valley	2,740	241,052,890	0
8	.....	.....	.....	.....
9	.....	.....	.....	.....
10	.....	.....	.....	.....
		35,385	3,650,160,405	**0**

CAPITAL BUDGET

Total Cost Capital - Community Development Services Fund (from page CD-Capital)	$
Less: Total sources of funds	$
Total Long-term borrowing	$

* Note: Allocation on 50-50 proportional basis of population and tax base

Western Valley Regional Service Commission

2026 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
2.3.0.0.0	**COMMUNITY DEVELOPMENT SERVICES**		
2.3.2.0.0	**REVENUE FROM OTHER SOURCES**		
2.3.2.5.0	**Government Transfers**		
2.3.2.5.1	RSSF	61,301	32,517
2.3.2.5.2	RSSF		15,890.23
2.3.2.5.3	RSSF Funding		
2.3.2.5.4	ESIC Admin Funding	66,684	70,236
2.3.2.5.5	(Specify).....		
2.3.2.5.6	(Specify).....		
2.3.2.6.0	**Transfers from Own Sources**		
2.3.2.6.1	Second Previous Year Surplus	26,195	10,205
2.3.2.6.2	Operating Reserve Fund		22,165
2.3.2.7.0	**Other Revenue**		
2.3.2.7.1	Interest Income		
2.3.2.7.2	HST Rebate		
2.3.2.7.9	Other - ESIC.....		
2.3.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	**154,180**	**151,013**

Western Valley Regional Service Commission

2026 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
6.3.0.0.0	**COMMUNITY DEVELOPMENT SERVICES**		
6.3.2.0.0	**ADMINISTRATION**		
6.3.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	49,477	31,780
6.3.2.1.0	**Personnel**		
6.3.2.1.1	Salaries and Benefits	86,747	82,753
6.3.2.1.2	Travel	3,000	2,000
6.3.2.1.3	Training and Development	500	500
6.3.2.1.9	Other (Regional Collaboration)	3,000	
6.3.2.2.0	**Other Administrative Services**		
6.3.2.2.1	Advertising and Public Relations	2,000	2,000
6.3.2.2.2	Liability Insurance	1,950	2,020
6.3.2.2.3	Professional Services		
6.3.2.2.4	Legal Services		
6.3.2.2.5	Office Building	4,560	7,010
6.3.2.2.6	Office Equipment and Supplies	2,000	1,900
6.3.2.2.7	Printing and Copying		
6.3.2.2.8	Telecommunications	1,125	1,050
6.3.2.2.9	Other - Regional Symposium	30,000	20,000
6.3.2.T.T	**TOTAL ADMINISTRATION**	**184,359**	**151,013**
6.3.3.	**Operating Expenditures**	0	-
6.3.4.0.0	**FISCAL SERVICES**		
6.3.4.1.0	**Interest**		
6.3.4.1.1	Current Operations		
6.3.4.1.2	Short-Term borrowing for capital projects		
6.3.4.1.3	Long-Term Debt		
6.3.4.2.0	**Other Financing Charges**		
6.3.4.2.1	Debenture Discounts		
6.3.4.2.2	Cost of Issuing & Selling New Debentures		
6.3.4.2.3	Banking Service Charge		
6.3.4.2.9	Other (Specify).....		
6.3.4.3.0	**Transfers to Funds and Reserves**		
6.3.4.3.1	Capital Fund - Debt Repayment		
6.3.4.3.2	Capital Fund - Asset Acquisition		
6.3.4.3.3	Capital Reserve		
6.3.4.3.4	Operating Reserve		
6.3.4.4.0	**Other Fiscal Services**		
6.3.4.4.3	Second Previous Year Deficit		
6.3.4.4.9	Other (Specify).....		
6.3.4.T.T	**TOTAL FISCAL SERVICES**	0	0
6.3.T.T.T	**TOTAL EXPENDITURES**	**184,359**	**151,013**

Western Valley Regional Service Commission

2026 COMMUNITY DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS		
Capital Grant	Amount	Purpose/Description
1		
2		
3		
Other Sources of Funding	Amount	Purpose/Description
1		
2		
Long-Term Borrowing Summary	Amount	
20 Years		
15 Years		
10 Years		
7 Years		
5 Years		
TOTAL BORROWING		

CD-Capital

Western Valley Regional Service Commission

2026 REGIONAL TRANSPORTATION SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1 Total Budget (from page RT-3)	68,020
2 Less Revenue from other sources (from page RT-2)	68,020
Net Budget to be raised from participating members	-

MEMBER CHARGES

	Member	2021 Census Population	2025 Tax Base	Member Share*
1	Woodstock	11,915	1,352,904,197	0
2	District of Carleton North	9,170	900,494,403	0
3	Hartland	3,745	414,486,334	0
4	Western Valley Rural District	2,815	206,713,710	0
5	Municipality of Lakeland Ridge:	2,450	305,543,438	0
6	Regional Community of Southe	2,550	228,965,433	0
7	District of Tobique Valley	2,740	241,052,890	0
8	.....	.....	.....	.....
9	.....	.....	.....	.....
10	.....	.....	.....	.....
		35,385	3,650,160,405	0

CAPITAL BUDGET

Total Cost Capital - Regional Transportation Services Fund (from page RT-Capital)	$
Less: Total sources of funds	$
Total Long-term borrowing	$

* Note: Allocation on 50-50 proportional basis of population and tax base

Western Valley Regional Service Commission

2026 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
2.4.0.0.0	**REGIONAL TRANSPORTATION SERVICES**		
2.4.2.0.0	**REVENUE FROM OTHER SOURCES**		
2.4.2.5.0	**Government Transfers**		
2.4.2.5.1	RSSF	10,000	14,248
2.4.2.5.2	PETL Funding		
2.4.2.5.3	(Specify).....		
2.4.2.5.4	(Specify).....		
2.4.2.5.5	(Specify).....		
2.4.2.5.6	ESIC	50,000	50,000
2.4.2.6.0	**Transfers from Own Sources**		
2.4.2.6.1	Second Previous Year Surplus	61	3,772
2.4.2.6.2	Operating Reserve Fund		
2.4.2.7.0	**Other Revenue**		
2.4.2.7.1	Interest Income		
2.4.2.7.2	HST Rebate		
2.4.2.7.9	Other (Specify).....		
2.4.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	**60,061**	**68,020**

Western Valley Regional Service Commission

2026 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
6.4.0.0.0	**REGIONAL TRANSPORTATION SERVICES**		
6.4.2.0.0	**ADMINISTRATION**		
6.4.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		-
6.4.2.1.0	**Personnel**		
6.4.2.1.1	Salaries and Benefits		
6.4.2.1.2	Travel	200	
6.4.2.1.3	Training and Development		
6.4.2.1.9	Other (Specify).....		
6.4.2.2.0	**Other Administrative Services**		
6.4.2.2.1	Advertising and Public Relations	10,000	5,000
6.4.2.2.2	Liability Insurance	1,950	2,020
6.4.2.2.3	Professional Services		
6.4.2.2.4	Legal Services		
6.4.2.2.5	Office Building		
6.4.2.2.6	Office Equipment and Supplies		
6.4.2.2.7	Printing and Copying		
6.4.2.2.8	Telecommunications		
6.4.2.2.9	Other - Urban Rural Rides	50,000	61,000
6.4.2.T.T	**TOTAL ADMINISTRATION**	**62,150**	**68,020**
6.4.4.0.0	**FISCAL SERVICES**		
6.4.4.1.0	**Interest**		
6.4.4.1.1	Current Operations		
6.4.4.1.2	Short-Term borrowing for capital projects		
6.4.4.1.3	Long-Term Debt		
6.4.4.2.0	**Other Financing Charges**		
6.4.4.2.1	Debenture Discounts		
6.4.4.2.2	Cost of Issuing & Selling New Debentures		
6.4.4.2.3	Banking Service Charge		
6.4.4.2.9	Other (Specify).....		
6.4.4.3.0	**Transfers to Funds and Reserves**		
6.4.4.3.1	Capital Fund - Debt Repayment		
6.4.4.3.2	Capital Fund - Asset Acquisition		
6.4.4.3.3	Capital Reserve		
6.4.4.3.4	Operating Reserve		
6.4.4.4.0	**Other Fiscal Services**		
6.4.4.4.3	Second Previous Year Deficit		
6.4.4.4.9	Other (Specify).....		
6.4.4.T.T	**TOTAL FISCAL SERVICES**	0	0
6.4.T.T.T	**TOTAL EXPENDITURES**	**62,150**	**68,020**

Western Valley Regional Service Commission

2026 REGIONAL TRANSPORTATION SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS		
Capital Grant	Amount	Purpose/Description
1		
2		
3		
Other Sources of Funding	Amount	Purpose/Description
1		
2		
Long-Term Borrowing Summary	Amount	
20 Years		
15 Years		
10 Years		
7 Years		
5 Years		
TOTAL BORROWING		

RT-Capital

Western Valley Regional Service Commission

2026 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page PSC-4)	396,583
2. Less: Revenue from other sources (from page PSC-2)	396,583
Net Budget to be raised from participating members	0

MEMBER CHARGES

	Member	2021 Census Population	2025 Tax Base	Member Share*
1	Woodstock	11,915	1,352,904,197	0
2	District of Carleton North	9,170	900,494,403	0
3	Hartland	3,745	414,486,334	0
4	Western Valley Rural District	2,815	206,713,710	0
5	Municipality of Lakeland Ridge:	2,450	305,543,438	0
6	Regional Community of Southe	2,550	228,965,433	0
7	District of Tobique Valley	2,740	241,052,890	0
8				
9				
10				
		35,385	3,650,160,405	0

CAPITAL BUDGET

Total Cost Capital - Regional Public Safety Committee Services Fund (from page PSC-Capital)	$
Less: Total sources of funds	$
Total Long-term borrowing	$

* Note: Allocation on 50-50 proportional basis of population and tax base

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2026 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
2.5.0.0.0	**REGIONAL PUBLIC SAFETY COMMITTEE SERVICES**		
2.5.2.0.0	**REVENUE FROM OTHER SOURCES**		
2.5.2.5.0	**Government Transfers**		
2.5.2.5.1	RSSF - Fire Smart	33,189	34,735
2.5.2.5.2	RSSF - Voyant & Alert system and EMO		46,496
2.5.2.5.3	RSSF - Salary		42,697
2.5.2.5.4	CCR Grant		4,530
2.5.2.5.5	Federal initiative - Fire Smart		250,000
2.5.2.5.6	RSSF -		15,890
2.5.2.6.0	**Transfers from Own Sources**		
2.5.2.6.1	Second Previous Year Surplus	3,334	2,235
2.5.2.6.2	Operating Reserve Fund		
2.5.2.7.0	**Other Revenue**		
2.5.2.7.1	Interest Income		
2.5.2.7.2	HST Rebate		
2.5.2.7.9	Other (Specify).....		
2.5.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	**36,523**	**396,583**

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2026 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
6.5.0.0.0	REGIONAL PUBLIC SAFETY COMMITTEE SERVICES		
6.5.2.0.0	ADMINISTRATION		
6.5.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	49,477	31,780
6.5.2.1.0	Personnel		
6.5.2.1.1	Salaries and Benefits	16,903	48,587
6.5.2.1.2	Travel		
6.5.2.1.3	Training and Development		
6.5.2.1.9	Other - Committee.....	1,000	2,000
6.5.2.2.0	Other Administrative Services		
6.5.2.2.1	Advertising and Public Relations		
6.5.2.2.2	Liability Insurance	1,950	2,020
6.5.2.2.3	Professional Services		
6.5.2.2.4	Legal Services		
6.5.2.2.5	Office Building		
6.5.2.2.6	Office Equipment and Supplies		1,100
6.5.2.2.7	Printing and Copying		
6.5.2.2.8	Telecommunications		4,600
6.5.2.2.9	Other - Fire Smart	-	250,000
6.5.2.2.10	Other -Voyant & Invasive Species	-	26,496
6.5.2.T.T	TOTAL ADMINISTRATION	69,330	366,583
6.5.3.0.0	REGIONAL SERVICES		
6.5.3.1.0	Regional Policing Collaboration		
6.5.3.1.2	Administration		
6.5.3.1.3	Travel		
6.5.3.1.4	Professional Services		
6.5.3.1.9	Other (Specify).....		
6.5.3.1.S.T	Subtotal	0	0
6.5.3.2.0	Regional Emergency Measures Planning		
6.5.3.2.2	Administration		
6.5.3.2.3	Travel		
6.5.3.2.4	Professional Services		
6.5.3.2.9	Other EMO Training	10,000	10,000
6.5.3.2.S.T	Subtotal	10,000	10,000
6.5.3.3.0	Other Service Provided to All Members Specify		
6.5.3.3.2	Administration		
6.5.3.3.3	Travel		
6.5.3.3.4	Professional Services		
6.5.3.3.9	Other - inviasive species education		20,000
6.5.3.3.S.T	Subtotal	-	20,000

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2026 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
6.5.4.0.0	**FISCAL SERVICES**		
6.5.4.1.0	**Interest**		
6.5.4.1.1	Current Operations		
6.5.4.1.2	Short-Term borrowing for capital projects		
6.5.4.1.3	Long-Term Debt		
6.5.4.2.0	**Other Financing Charges**		
6.5.4.2.1	Debenture Discounts		
6.5.4.2.2	Cost of Issuing & Selling New Debentures		
6.5.4.2.3	Banking Service Charge		
6.5.4.2.9	Other (Specify).....		
6.5.4.3.0	**Transfers to Funds and Reserves**		
6.5.4.3.1	Capital Fund - Debt Repayment		
6.5.4.3.2	Capital Fund - Asset Acquisition		
6.5.4.3.3	Capital Reserve		
6.5.4.3.4	Operating Reserve		
6.5.4.4.0	**Other Fiscal Services**		
6.5.4.4.3	Second Previous Year Deficit		
6.5.4.4.9	Other (Specify).....		
6.5.4.T.T	**TOTAL FISCAL SERVICES**	0	0
6.5.T.T.T	**TOTAL EXPENDITURES**	79,330	396,583

Western Valley Regional Service Commission

2026 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS		
Capital Grant	Amount	Purpose/Description
1		
2		
3		
Other Sources of Funding	Amount	Purpose/Description
1		
2		
Long-Term Borrowing Summary	Amount	
20 Years		
15 Years		
10 Years		
7 Years		
5 Years		
TOTAL BORROWING		

PSC-Capital

Western Valley Regional Service Commission

2026 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES
OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SRC-4)	150,108
2. Less Revenue from other sources (from page SRC-2)	150,108
Net Budget to be raised from participating members	0

MEMBER CHARGES

	Member	2021 Census Population	2025 Tax Base	Member Share*
1	Woodstock	11,915	1,352,904,197	0
2	District of Carleton North	9,170	900,494,403	0
3	Hartland	3,745	414,486,334	0
4	Western Valley Rural District	2,815	206,713,710	0
5	Municipality of Lakeland Ridge:	2,450	305,543,438	0
6	Regional Community of Southe	2,550	228,965,433	0
7	District of Tobique Valley	2,740	241,052,890	0
8	.....	.....	.....	.....
9	.....	.....	.....	.....
10	.....	.....	.....	.....
		35,385	3,650,160,405	0

CAPITAL BUDGET

Total Cost Capital - Regional Sport, Recreation and Cultural Infrastructure Support and Development Services Fund (from page SRC-Capital)	$
Less: Total sources of funds	$
Total Long-term borrowing	$

* Note: Allocation on 50-50 proportional basis of population and tax base

Western Valley Regional Service Commission

2026 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
2.6.0.0.0	**REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES**		
2.6.2.0.0	**REVENUE FROM OTHER SOURCES**		
2.6.2.5.0	**Government Transfers**		
2.6.2.5.1	RSSF	24,738	
2.6.2.5.2	PETL Funding		
2.6.2.5.3	RSC Transitional Funding		
2.6.2.5.4	RSSF - Pro Kids		2,100
2.6.2.5.5	RSSF -		64,603
2.6.2.5.6	RSSF -		15,890
2.6.2.5.7	THC Grant		50,000
2.6.2.5.8	Municipal Pro Kids Support		2,100
2.6.2.6.0	**Transfers from Own Sources**		
2.6.2.6.1	Second Previous Year Surplus	1,283	
2.6.2.6.2	Operating Reserve Fund		15,415
2.6.2.7.0	**Other Revenue**		
2.6.2.7.1	Interest Income		
2.6.2.7.2	HST Rebate		
2.6.2.7.9	Other (Specify).....		
2.6.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	**26,021**	**150,108**

Western Valley Regional Service Commission

2026 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
6.6.0.0.0	**REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES**		
6.6.2.0.0	**ADMINISTRATION**		
6.6.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		31,780
6.6.2.1.0	**Personnel**		
6.6.2.1.1	Salaries and Benefits		89,469
6.6.2.1.2	Travel		3,000
6.6.2.1.3	Training and Development		
6.6.2.1.9	Other - Membership Fee		500
6.6.2.2.0	**Other Administrative Services**		
6.6.2.2.1	Advertising and Public Relations		
6.6.2.2.2	Liability Insurance	1,950	2,020
6.6.2.2.3	Professional Services		
6.6.2.2.4	Legal Services		
6.6.2.2.5	Office Building		7,010
6.6.2.2.6	Office Equipment and Supplies		2,400
6.6.2.2.7	Printing and Copying		
6.6.2.2.8	Telecommunications		1,565
6.6.2.2.9	Other - Regional Projects/initiatives		8,000
6.6.2.2.10	Other - Regional Pro Kids Support		4,200
6.6.2.T.T	**TOTAL ADMINISTRATION**	1,950	149,944
6.6.3.0.0	**REGIONAL SERVICES**		
6.6.3.1.0	**Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing**		
6.6.3.1.2	Administration		
6.6.3.1.3	Travel		
6.6.3.1.4	Professional Services		
6.6.3.1.9	Other (Specify).....		
6.6.3.1.S.T	**Subtotal**	0	0
6.6.3.2.0	**Other Service Provided to All Members**		
6.6.3.2.2	Administration		
6.6.3.2.3	Travel		
6.6.3.2.4	Professional Services		
6.6.3.2.9	Other (Specify).....		
6.6.3.2.S.T	**Subtotal**	0	0
6.6.4.0.0	**FISCAL SERVICES**		
6.6.4.1.0	**Interest**		
6.6.4.1.1	Current Operations		
6.6.4.1.2	Short-Term borrowing for capital projects		
6.6.4.1.3	Long-Term Debt		
6.6.4.2.0	**Other Financing Charges**		
6.6.4.2.1	Debenture Discounts		
6.6.4.2.2	Cost of Issuing & Selling New Debentures		
6.6.4.2.3	Banking Service Charge		
6.6.4.2.9	Other (Specify).....		

Western Valley Regional Service Commission

2026 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
6.6.4.3.0	**Transfers to Funds and Reserves**		
6.6.4.3.1	Capital Fund - Debt Repayment		
6.6.4.3.2	Capital Fund - Asset Acquisition		
6.6.4.3.3	Capital Reserve		
6.6.4.3.4	Operating Reserve		
6.6.4.4.0	**Other Fiscal Services**		
6.6.4.4.3	Second Previous Year Deficit		164
6.6.4.4.9	Other (Specify).....		
6.6.4.T.T	**TOTAL FISCAL SERVICES**	0	164
6.6.T.T.T	**TOTAL EXPENDITURES**	**1,950**	**150,108**

Western Valley Regional Service Commission

2026 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS		
Capital Grant	Amount	Purpose/Description
1		
2		
3		
Other Sources of Funding	Amount	Purpose/Description
1		
2		
Long-Term Borrowing Summary	Amount	
20 Years		
15 Years		
10 Years		
7 Years		
5 Years		
TOTAL BORROWING		

SRC-Capital

Western Valley Regional Service Commission

2026 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

HEALTH COLLABARATIVE

OPERATING BUDGET

1. Total Budget (from page OT-3)	100,000
2. Less: Revenue from other sources (from page OT-2)	100000
Net Budget to be raised from participating members	0

MEMBER CHARGES

Cost Sharing Data

	Member	2021 Census Population	2025 Tax Base	Member Share*
1	Woodstock	11,915	1,352,904,197	0
2	District of Carleton North	9,170	900,494,403	0
3	Hartland	3,745	414,486,334	0
4	Western Valley Rural District	2,815	206,713,710	0
5	Municipality of Lakeland Ridge:	2,450	305,543,438	0
6	Regional Community of Southe	2,550	228,965,433	0
7	District of Tobique Valley	2,740	241,052,890	0
8	.....	.....	.....	.....
9	.....	.....	.....	.....
10	.....	.....	.....	.....
		35,385	3,650,160,405	0

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	$
Less: Total sources of funds	$
Total Long-term borrowing	$

Western Valley Regional Service Commission

2026 OTHER SHARED SERVICES OPERATING BUDGET
HEALTH RECRUITMENT

REVENUE

		2025 BUDGET	2026 BUDGET
3.1.0.0.0	**OTHER SHARED SERVICES**		
3.1.2.0.0	**REVENUE FROM OTHER SOURCES**		
3.1.2.5.0	**Government Transfers**		
3.1.2.5.1	RSSF - Recruitment & Retention		50,000.00
3.1.2.5.2	PETL Funding		
3.1.2.5.3	Depatment of Health		50,000.00
3.1.2.5.4	(Specify).....		
3.1.2.5.5	(Specify).....		
3.1.2.5.6	(Specify).....		
3.1.2.6.0	**Transfers from Own Sources**		
3.1.2.6.1	Second Previous Year Surplus		
3.1.2.6.2	Operating Reserve Fund		
3.1.2.7.0	**Other Revenue**		
3.1.2.7.1	Interest Income		
3.1.2.7.2	HST Rebate		
3.1.2.7.9	Other (Specify).....		
3.1.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**		100000

REGIONAL SERVICE COMMISSION _____

2026 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
7.1.0.0.0	**OTHER SHARED SERVICES**		
7.1.2.0.0	**ADMINISTRATION**		
7.1.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		
7.1.2.1.0	**Personnel**		
7.1.2.1.1	Salaries and Benefits		
7.1.2.1.2	Travel		
7.1.2.1.3	Training and Development		
7.1.2.1.9	Other (Specify).....		
7.1.2.2.0	**Other Administrative Services**		
7.1.2.2.1	Advertising and Public Relations		
7.1.2.2.2	Liability Insurance		
7.1.2.2.3	Professional Services		
7.1.2.2.4	Legal Services		
7.1.2.2.5	Office Building		
7.1.2.2.6	Office Equipment and Supplies		
7.1.2.2.7	Printing and Copying		
7.1.2.2.8	Telecommunications		
7.1.2.2.9	Other- Recruitment Project.....		50,000
7.1.2.23.0	Other - Health Education Initiative		50,000
7.1.2.T.T	**TOTAL ADMINISTRATION**		100,000
7.1.4.0.0	**FISCAL SERVICES**		
7.1.4.1.0	**Interest**		
7.1.4.1.1	Current Operations		
7.1.4.1.2	Short-Term borrowing for capital projects		
7.1.4.1.3	Long-Term Debt		
7.1.4.2.0	**Other Financing Charges**		
7.1.4.2.1	Debenture Discounts		
7.1.4.2.2	Cost of Issuing & Selling New Debentures		
7.1.4.2.3	Banking Service Charge		
7.1.4.2.9	Other (Specify).....		
7.1.4.3.0	**Transfers to Funds and Reserves**		
7.1.4.3.1	Capital Fund - Debt Repayment		
7.1.4.3.2	Capital Fund - Asset Acquisition		
7.1.4.3.3	Capital Reserve		
7.1.4.3.4	Operating Reserve		
7.1.4.4.0	**Other Fiscal Services**		
7.1.4.4.3	Second Previous Year Deficit		
7.1.4.4.9	Other (Specify).....		
7.1.4.T.T	**TOTAL FISCAL SERVICES**		0
7.1.T.T.T	**TOTAL EXPENDITURES**		100,000

Western Valley Regional Service Commission

2026 OTHER SHARED SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS		
Capital Grant	Amount	Purpose/Description
1		
2		
3		
Other Sources of Funding	Amount	Purpose/Description
1		
2		
Long-Term Borrowing Summary	Amount	
20 Years		
15 Years		
10 Years		
7 Years		
5 Years		
TOTAL BORROWING		

OT-Capital