



Western Valley Regional Service Commission

2017

To be submitted in duplicate to the:

**Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1**

Regional Service Commission Budget

- Page RSC-1 is signed and sealed
- Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
- Cooperative & Regional Planning Services Fund
-
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Other Shared Services Fund

Interest and Principal payments on long term debt are correct

- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Other Shared Services Fund
-

the Community Finance Branch and the respective Local Services Manager of the Department of Environment and Local Government

Confirmed by: Katelyn Hayden

Date: October 24m 2016

Title: Executive Director/Planning Director

2017 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$ 50,442
2. Local Planning Services Fund (from page LP-1)	\$ 360,622
3. Solid Waste Services Fund (from page SW-1)	\$ 2,167,262
4. Electricity Generation Facility Services Fund (from page GF-1)	\$
5. Other Shared Services Fund (from page OT-1)	50,850
Total Regional Service Commission Operating Budget	\$ 2,629,176

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Capital Budget	\$

Service Commission for the 2017 calendar year would consist of total Revenue of \$2,629,176


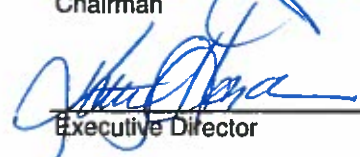
and total expenditures of \$2,629,176 and that the capital budget would consist of total expenditures

of \$ 0.

Adopted this 18th day of October, 2016 by the Board of the WESTERN VALLEY REGIONAL

SERVICE COMMISSION .

Executed this 28TH day of OCTOBER, 2016 by the Executive Director of
said Commission.


Chairman

Executive Director

Western Valley Regional Service Commission

2017 Western Valley Regional Service Commission

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Other Shared Services Budget	Subtotal	Amortization TCA (Add)	Controlled Entities (Add)	Other (Please explain) (Add /Subtract)	Transfers (Add /Subtract)	Total PSA Budget
Revenue												
Member Charges		48,153	338,759	1,143,876		22,350	1,553,138					\$ 1,553,138
Sales of services				1,011,586			1,011,586					\$ 1,011,586
Government Transfers		0		11,800		28,500	40,300					\$ 40,300
Transfers from own and other funds	\$ 208,585						208,585				-208,585	\$ -
Other transfers							0					\$ -
Interest							0					\$ -
Surplus of second previous year		2,289	21,863				24,152				-24,152	\$ -
Other revenue							0					\$ -
Total Revenue	208,585	50,442	360,622	2,167,262		50,850	2,837,761				(232,737)	2,605,024
Expenditures												
Governance	26,335						26,335				-26,335	-
Administration	181,050	41,717	126,087	162,126		50,850	561,830				-181,050	380,780
Regional planning		5,000					5,000					5,000
Regional policing collaboration		3,725					3,725					3,725
Regional emergency measures planning		0					0					-
Regional sport, recreation & culture infrastructure planning & cost-sharing		0					0					-
Other services provided to all members		0					0					-
Planning and building inspection services			\$ 234,535				234,535	3014				237,549
Operations - Solid Waste Service				2,000,297			2,000,297	20386				2,020,683
Financial Services							0					-
- Interest							0					-
- Other Financing Charges	1,200						1,200				-1,200	-
- Transfer to the Capital Fund - Debt Repayment							0					-
- Transfer to the Capital Fund - Asset Acquisition							0					-
- Transfer to the Capital Reserve							0					-
- Transfer to the Operating Reserve							0					-
Second previous year deficit				4,839			4,839				-4,839	-
Total Expenditure	208,585	50,442	360,622	2,167,262		50,850	2,837,761	23,400	0		-213,424	2,647,737
Surplus (Deficit)								(23,400)			(19,313)	(42,713)

2017 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	\$ 208,585
2. Less: Revenue from other sources (from page CS-2)	0
Net Budget to be allocated to other funds:	\$ 208,585
Cooperative & Regional Planning Services (to page CRP-3)	\$ 41,717
Local Planning Services (to page LP-3)	\$ 41,717
Solid Waste Services (to page SW-3)	\$ 125,151
Electricity Generation Facility Services (to page GF-3)	\$
Other Shared Services (to page OT-3)	\$
Total Allocation	\$ 208,585

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	
Less: Total sources of funds	\$
Total Long-term borrowing	\$

2017 CORPORATE SERVICES OPERATING BUDGET

REVENUE

	<u>2016</u> <u>BUDGET</u>	<u>2017</u> <u>BUDGET</u>
1.1.0.0.0 CORPORATE SERVICES		
1.1.2.0.0 REVENUE FROM OTHER SOURCES		
1.1.2.5.0 Government Transfers		
1.1.2.5.1 (Specify).....	_____	_____
1.1.2.5.2 (Specify).....	_____	_____
1.1.2.7.0 Other Revenue (Specify).....	_____	_____
1.1.2.T.T TOTAL REVENUE FROM OTHER SOURCES	<u><u>0</u></u>	<u><u>0</u></u>

2017 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.1.0.0.0	CORPORATE SERVICES		
2.1.1.0.0	GOVERNANCE		
2.1.1.1.0	Board Members		
2.1.1.1.1	Honorariums	14,800	14,800
2.1.1.1.2	Travel	7,500	7,500
2.1.1.1.3	Training and Development	1,000	1,000
2.1.1.1.9	Other (Insurance, Board Meeting Costs, WC)	3,000	3,035
2.1.1.1.T	TOTAL GOVERNANCE	26,300	26,335
2.1.2.0.0	ADMINISTRATION		
2.1.2.1.0	Executive Director's Office		
2.1.2.1.1	Salaries & Benefits	95,000	77,500
2.1.2.1.2	Travel	5,000	3,000
2.1.2.1.3	Training and Development	1,000	1,000
2.1.2.1.9	Other - Memberships	500	500
2.1.2.2.0	Human Resources		
2.1.2.2.1	Salaries & Benefits		
2.1.2.2.2	Travel		
2.1.2.2.3	Training and Development		
2.1.2.2.9	Other (Specify).....		
2.1.2.3.0	Financial Management		
2.1.2.3.1	Salaries & Benefits	62,000	63,500
2.1.2.3.2	Travel	500	500
2.1.2.3.3	Training and Development	1,000	500
2.1.2.3.5	External Audit Fees		
2.1.2.3.6	External Accounting Fees	7,500	7,825
2.1.2.3.7	Other Financial Management	2,000	2,000
2.1.2.3.9	Other (Specify).....	-	
2.1.2.4.0	Other Administration Services		
2.1.2.4.1	Advertising and Public Relations	0	250
2.1.2.4.2	Liability Insurance	3,500	3,200
2.1.2.4.3	Professional Services		
2.1.2.4.4	Legal Services	3,000	3,000
2.1.2.4.5	Office Building	7,000	9,675
2.1.2.4.6	Office Equipment & Supplies	4,500	6,100
2.1.2.4.7	Printing and Copying	500	500
2.1.2.4.8	Telecommunications	1,600	2,000
2.1.2.4.9	Other (Specify).....		
2.1.2.4.T	TOTAL ADMINISTRATION	194,600	181,050
2.1.4.0.0	FISCAL SERVICES		
2.1.4.1.0	Interest		
2.1.4.1.1	Current Operations		

2017 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.1.4.1.2	Short-Term borrowing for capital projects		
2.1.4.1.3	Long-Term Debt		
2.1.4.2.0	Other Financing Charges		
2.1.4.2.3	Banking Service Charge	1,000	1,200
2.1.4.2.9	Other (Specify).....		
2.1.4.3.0	Transfers to Funds and Reserves		
2.1.4.3.1	Capital Fund - Debt Repayment		
2.1.4.3.2	Capital Fund - Asset Acquisition		
2.1.4.3.3	Capital Reserve		
2.1.4.3.4	Operating Reserve		
2.1.4.4.0	Other Fiscal Services		
2.1.4.4.9	Other (Specify).....		
2.1.4.T.T	TOTAL FISCAL SERVICES	<u>1,000</u>	<u>1,200</u>
2.T.T.T.T	TOTAL CORPORATE SERVICES	<u>\$ 221,900</u>	<u>\$ 208,585</u>

Western Valley Regional Service Commission

2017 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-4)	50,442
2. Less: Revenue from other sources	2,289
Net Budget to be raised from members	48,153

MEMBER CHARGES

Member	2011 Census Population	2016 Municipal Tax Base	2017 Member Share*
1 Aroostook	351	8,779,750 \$	325
2 Bath	532	22,416,000 \$	584
3 Canterbury	336	12,761,500 \$	355
4 Centreville	542	34,147,750 \$	707
5 Florenceville-Bristol	1,639	208,337,850 \$	3,184
6 Hartland	947	84,268,150 \$	1,480
7 Meductic	228	12,516,050 \$	279
8 Perth Andover	1,778	115,466,400 \$	2,355
9 Plaster Rock	1,135	60,560,200 \$	1,372
10 Woodstock	5,254	489,997,850 \$	8,437
11 LSDS	22,735	1,372,426,000 \$	29,074
12
13
14
	<u>35,477</u>	<u>2,421,677,500 \$</u>	<u>48,153</u>

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-C)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation on 50-50 proportional basis of population and tax base

2017 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2016 BUDGET	2017 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING	\$ 82,787	48,153
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	Department of Recreation - Recreation Co-ordinator		
1.2.2.5.2	(Specify).....		
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus	3,443	2,289
1.2.2.6.2	Operating Reserve Fund		
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income		
1.2.2.7.2	HST Rebate		
1.2.2.7.9	Other (Specify).....		
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>3,443</u>	<u>2,289</u>

2017 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

	2016 BUDGET	2017 BUDGET
2.2.0.0.0 COOPERATIVE AND REGIONAL PLANNING SERVICES		
2.2.3.0.0 REGIONAL SERVICES		
2.2.3.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	44,380	41,717
2.2.3.1.0 Regional Planning		
2.2.3.1.1 Personnel		
2.2.3.1.2 Administration	500	500
2.2.3.1.3 Travel	500	500
2.2.3.1.4 Professional Services		
2.2.3.1.9 Other - Climate Change Adaptation Planning	4,000	4,000
2.2.3.1.S.T Subtotal	5,000	5,000
2.2.3.2.0 Regional Policing Collaboration		
2.2.3.2.2 Administration	3,600	1,725
2.2.3.2.3 Travel	1,500	1,000
2.2.3.2.4 Professional Services		
2.2.3.2.9 Miscellaneous	4,000	1,000
2.2.3.2.S.T Subtotal	9,100	3,725
2.2.3.3.0 Regional Emergency Measures Planning		
2.2.3.3.2 Administration		
2.2.3.3.3 Travel		
2.2.3.3.4 Professional Services		
2.2.3.3.9 Other (Specify).....		
2.2.3.3.S.T Subtotal	0	0
2.2.3.4.0 Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing		
2.2.3.4.2 Administration	6,000	
2.2.3.4.3 Travel	3,000	
2.2.3.4.4 Professional Services	18,750	
2.2.3.4.9 Other (Travel & Equipment)		
2.2.3.4.S.T Subtotal	27,750	0
2.2.3.5.0 Other Service Provided to All Members		
2.2.3.5.2 Administration		
2.2.3.5.3 Travel		
2.2.3.5.4 Professional Services		
2.2.3.5.9 Other (Specify).....		
2.2.3.5.S.T Subtotal	0	0
2.2.4.0.0 FISCAL SERVICES		
2.2.4.1.0 Interest		
2.2.4.1.1 Current Operations		
2.2.4.1.2 Short-Term borrowing for capital projects		
2.2.4.1.3 Long-Term Debt		
2.2.4.2.0 Other Financing Charges		

2017 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

		2016 BUDGET	2017 BUDGET
2.2.4.2.3	Banking Service Charge		
2.2.4.2.9	Other (Specify).....		
2.2.4.3.0	Transfers to Funds and Reserves		
2.2.4.3.1	Capital Fund - Debt Repayment		
2.2.4.3.2	Capital Fund - Asset Acquisition		
2.2.4.3.3	Capital Reserve		
2.2.4.3.4	Operating Reserve		
2.2.4.4.0.	Other Fiscal Services		
2.2.4.4.3	Second Previous Year Deficit		
2.2.4.4.9	Other (Specify).....		
2.2.4.T.T	TOTAL FISCAL SERVICES	<u>0</u>	<u>0</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>86,230</u>	<u>50,442</u>

2017 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4)		\$ <u>360,622</u>
2. Less: Revenue from other sources (from page LP-2)		\$ <u>21,863</u>
Net Budget to be raised from members		<u>\$ 338,759</u>
Portion of net budget relating to Planning Services	\$ _____	
Portion of net budget relating to Inspection Services	\$ _____	

MEMBER CHARGES

Member			Inspection Service 2016 member Share	Member Share
1 Centreville	34,147,750	\$ 5,561	\$ 4,777
2 Hartland	84,268,150	\$ 13,573	11,788
3 Plaster Rock	60,560,200	\$ 9,598	8,472
4 Bath	22,416,000	\$ 3,637	3,136
5 Canterbury	12,761,500	\$ 2,054	1,785
6 LSDs	1,372,426,000	\$ 349,092	308,802
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.....
.....
.....
.....
1
	<u>\$ 2,421,677,500</u>	\$ _____	<u>\$ _____</u>	<u>\$ 338,759</u>

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)		\$ _____
Less: Total sources of funds		\$ _____
Total Long-term borrowing		\$ _____

2017 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		<u>2016 BUDGET</u>	<u>2017 BUDGET</u>
1.3.0.0.0	LOCAL PLANNING SERVICES	383,515	\$ 338,759
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development	_____	_____
1.3.2.1.2	Inspection	_____	_____
1.3.2.1.9	Other (Specify).....	_____	_____
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus	6,115	21,863
1.3.2.6.2	Operating Reserve Fund	_____	_____
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income	_____	_____
1.3.2.7.2	HST Rebate	_____	_____
1.3.2.7.9	Other (Specify).....	_____	_____
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u><u>389,630</u></u>	<u><u>360,622</u></u>

2017 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		2016 BUDGET	2017 BUDGET
2.3.0.0.0	LOCAL PLANNING SERVICES		
2.3.2.0.0	ADMINISTRATION		
2.3.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 44,380	\$ 41,717
2.3.2.1.0	Director's Office		
2.3.2.1.1	Salaries & Benefits	82,600	29,150
2.3.2.1.2	Travel	800	1,200
2.3.2.1.3	Training and Development	3,500	3,500
2.3.2.1.9	Other - Memberships	500	720
2.3.2.2.0	Other Administration Services		
2.3.2.2.1	Advertising & Public Relations		400
2.3.2.2.2	Liability Insurance	3,100	3,200
2.3.2.2.3	Professional Services		
2.3.2.2.4	Legal Services	7,000	4,000
2.3.2.2.5	Office Building	17,500	29,000
2.3.2.2.6	Office Equipment & Supplies	7,000	7,000
2.3.2.2.7	Printing and Copying	2,000	2,000
2.3.2.2.8	Telecommunications	5,700	4,200
2.3.2.2.9	Other (Specify).....		
2.3.2.2.T	TOTAL ADMINISTRATION SERVICES	\$ 129,700	\$ 126,087
2.3.3.0.0	PLANNING AND BUILDING INSPECTION SERVICES		
2.3.3.1.0	Planning Services		
2.3.3.1.1	Salaries & Benefits		69,400
2.3.3.1.2	Travel		1,000
2.3.3.1.3	Training and Development		2,000
2.3.3.1.4	Maps and Reference Material	1,000	1,500
2.3.3.1.5	GIS Operating and Planet	5,000	3,750
2.3.3.1.6	Advertising (Legislatively Required)	750	1,000
2.3.3.1.7	Planning Review & Adjustment Committee	8,100	9,500
2.3.3.1.9	Other - Memberships		420
2.3.3.1.S.T	Subtotal	\$ 14,850	\$ 88,570
2.3.3.2.0	Inspection Services		
2.3.3.2.1	Salaries & Benefits	182,300	125,665
2.3.3.2.2	Travel	6,150	6,500
2.3.3.2.3	Training and Development	7,000	7,000
2.3.3.2.4	Maps and Reference Material		
2.3.3.2.5	GIS Operating and Planet	2,200	3,750
2.3.3.2.10	Other - Professional Memberships	550	550
2.3.3.2.11	Other - Clothing & Apparel	500	500
2.3.3.2.12	Other - Promotion	2,000	2,000
2.3.3.2.S.T	Subtotal	\$ 200,700	\$ 145,965
2.3.3.T.T	TOTAL PLANNING AND INSPECTION SERVICES	\$ 215,550	\$ 234,535

2017 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.3.4.0.0	FISCAL SERVICES		
2.3.4.1.0	Interest		
2.3.4.1.1	Current Operations	_____	_____
2.3.4.1.2	Short-Term borrowing for capital projects	_____	_____
2.3.4.1.3	Long-Term Debt	_____	_____
2.3.4.2.0	Other Financing Charges		
2.3.4.2.1	Debenture Discounts	_____	_____
2.3.4.2.2	Cost of Issuing & Selling New Debentures	_____	_____
2.3.4.2.3	Banking Service Charge	_____	_____
2.3.4.2.9	Other (Specify).....	_____	_____
2.3.4.3.0	Transfers to Other Funds		
2.3.4.3.1	Capital Fund - Debt Repayment	_____	_____
2.3.4.3.2	Capital Fund - Asset Acquisition	_____	_____
2.3.4.3.3	Capital Reserve Fund	_____	_____
2.3.4.3.3	Operating Reserve Fund	_____	_____
2.3.4.4.0	Other Fiscal Services		
2.3.4.4.3	Second Previous Year Deficit	_____	_____
2.3.4.4.9	Other (Specify).....	_____	_____
2.3.4.T.T	TOTAL FISCAL SERVICES	<u>0</u>	<u>0</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>\$ 389,630</u>	<u>\$ 360,622</u>

2017 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

	2016	2017
1. Total Budget (from page SW-5)	<u>\$ 2,088,840</u>	<u>\$ 2,167,262</u>
2. Less: Revenue from other sources (from page SW-2)	<u>\$ 975,395</u>	<u>\$ 1,023,386</u>
Net budget to be raised through tipping fees	<u>\$ 1,113,445</u>	<u>\$ 1,143,876</u>

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Bath	132	120.96	15,967
<u>Florencevill/Bristol</u>	<u>527</u>	<u>120.96</u>	<u>63,746</u>
<u>Centreville</u>	<u>159</u>	<u>120.96</u>	<u>19,233</u>
<u>Hartland</u>	<u>230</u>	<u>120.96</u>	<u>27,821</u>
<u>Canterbury</u>	<u>95</u>	<u>120.96</u>	<u>11,491</u>
<u>Meductic</u>	<u>60</u>	<u>120.96</u>	<u>7,258</u>
<u>Woodstock</u>	<u>1,755</u>	<u>120.96</u>	<u>212,285</u>
<u>Aroostook</u>	<u>114</u>	<u>79.40</u>	<u>9,052</u>
<u>Perth-Andover</u>	<u>503</u>	<u>79.40</u>	<u>39,938</u>
<u>Plaster Rock</u>	<u>304</u>	<u>79.40</u>	<u>24,138</u>
<u>LSDs North</u>	<u>902</u>	<u>79.40</u>	
<u>LSDs South</u>	<u>5,302</u>	<u>120.96</u>	<u>641,330</u>
Totals	30,249		
TOTAL REVENUE FROM MEMBER TIPPING FEES			<u>\$ 1,072,257</u>

CAPITAL BUDGET

	<u>\$ _____</u>
Less: Total sources of funds	<u>\$ _____</u>

2017 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE

		<u>2016 BUDGET</u>	<u>2017 BUDGET</u>
1.4.0.0.0	SOLID WASTE SERVICES		
1.4.1.0.0	Membership Tipping Fees	1,113,445	1,143,876
1.4.2.0.0	REVENUES FROM OTHER SOURCES		
1.4.2.1.0	Tipping Fees from Other Sources		
1.4.2.1.1	Industrial/Commercial/Institutional	<u>909,449</u>	938,740
1.4.2.1.2	Construction and Demolition	_____	
1.4.2.1.3	Other Regional Service Commissions	_____	
1.4.2.1.4	First Nations	<u>58,399</u>	72,846
1.4.2.1.8	Other (Specify).....	_____	
1.4.2.1.9	Other (Specify).....	_____	
1.4.2.2.0	Special Waste		
1.4.2.2.1	(Specify).....	_____	
1.4.2.2.2	(Specify).....	_____	
1.4.2.3.0	Recycling		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)	_____	
1.4.2.3.2	Refundables Products	_____	
1.4.2.3.3	Shredding	_____	
1.4.2.3.4	Metals	_____	
1.4.2.3.5	Paints	_____	
1.4.2.3.9	Other (Specify).....	_____	
1.4.2.4.0	Other Operational Revenue		
1.4.2.4.1	Organics	_____	
1.4.2.4.2	Compost	_____	
1.4.2.4.9	Other (Specify).....	_____	
1.4.2.5.0	Government Transfers		
1.4.2.5.1	Dept of Environment - Waste Diversion Personnel grant	_____	<u>11,800</u>
1.4.2.5.2	(Specify).....	_____	
1.4.2.6.1	Second Previous Year Surplus	<u>4,055</u>	
1.4.2.6.3	Generation Facility Operating Fund	_____	
1.4.2.7.0	Other Revenues		
1.4.2.7.1	Interest Income	_____	
1.4.2.7.2	HST Rebate	_____	
1.4.2.7.9	Other (Specify).....	_____	
1.4.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u><u>\$ 971,903</u></u>	<u><u>\$ 1,023,386</u></u>

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2017 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

	2016 BUDGET	2017 BUDGET
2.4.0.0.0 SOLID WASTE SERVICES		
2.4.2.0.0 ADMINISTRATION		
2.4.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	133,140	125,151
2.4.2.1.0 Director's Office		
2.4.2.1.1 Salaries & Benefits		
2.4.2.1.2 Travel		500
2.4.2.1.3 Training and Development	3,000	2,000
2.4.2.1.9 Other (Specify).....		
2.4.2.4.0 Other Administration Services		
2.4.2.4.1 Advertising and Public Relations	4,000	7,300
2.4.2.4.2 Liability Insurance	3,200	3,200
2.4.2.4.3 Professional Services		
2.4.2.4.4 Legal Services	2,000	3,500
2.4.2.4.5 Office Building	7,000	9,675
2.4.2.4.6 Office Equipment and Supplies	1,000	1,000
2.4.2.4.7 Printing and Copying	500	500
2.4.2.4.8 Telecommunications	1,000	1,000
2.4.2.4.9 Other - Solid Waste Advisory Committee.....	7,000	6,300
2.4.2.5.0 Public Education		
2.4.2.5.1 Advertising, tours, promotional		
2.4.2.5.2 Travel	500	
2.4.2.5.9 Other (Specify).....	2,000	2,000
2.4.2.T.T TOTAL ADMINISTRATION	164,340	162,126
2.4.3.0.0 OPERATIONS		
2.4.3.1.0 Station and Building		
2.4.3.1.1 Repairs and Maintenance		
2.4.3.1.2 Electricity		
2.4.3.1.3 Janitorial		
2.4.3.1.4 Insurance		
2.4.3.1.5 Property Taxes		
2.4.3.1.9 Other (Specify).....		
2.4.3.1.S.T Subtotal	0	0
2.4.3.2.0 Machinery & Equipment		
2.4.3.2.1 Vehicles		
2.4.3.2.2 Small Equipment (non-capital)		
2.4.3.2.3 Operating Leases (non-capital leases)		
2.4.3.2.4 Fuel		
2.4.3.2.5 Repairs and Maintenance		
2.4.3.2.6 Insurance		
2.4.3.2.9 Other (Specify).....		
2.4.3.2.S.T Subtotal	0	0

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2017 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.4.3.3.0	Landfill Operations		
2.4.3.3.1	Personnel		
2.4.3.3.2	Small Equipment (non capital)		
2.4.3.3.3	Site and Road Maintenance		
2.4.3.3.4	Monitoring		
2.4.3.3.5	Site Security		
2.4.3.3.6	Special Waste Handling		
2.4.3.3.7	Cells		
2.4.3.3.8	Leachate & Siltation Management		
2.4.3.3.9	Other (Specify).....		
2.4.3.3.S.T	Subtotal	0	0
2.4.3.4.0	Transfer Station Operations		
2.4.3.4.1	Personnel		
2.4.3.4.2	Small Equipment (non capital)		
2.4.3.4.3	Site and Road Maintenance		
2.4.3.4.4	Site Security		
2.4.3.4.5	Contracted Services	1,726,800	1,730,947
2.4.3.4.6	Special Waste Handling		
2.4.3.4.9	Other (Specify).....		
2.4.3.4.S.T	Subtotal	1,726,800	1,730,947
2.4.3.5.0	Scale house		
2.4.3.5.1	Personnel		
2.4.3.5.2	Small Equipment (non capital)		
2.4.3.5.3	Supplies		
2.4.3.5.9	Other (Specify).....		
2.4.3.5.S.T	Subtotal	0.00 \$	0.00 \$
2.4.3.6.0	Waste Diversion		
2.4.3.6.1	Personnel		47,350
2.4.3.6.2	Recycling	8,200	10,000
2.4.3.6.3	Collection		
2.4.3.6.4	Equipment Maintenance	5,000	5,000
2.4.3.6.5	Contracted Services	135,000	152,500
2.4.3.6.9	Other (Site Management)	5,000	5,000
2.4.3.6.10	Other (Education)		5,000
2.4.3.6.S.T	Subtotal	153,200	224,850
2.4.3.7.0	Composting Program		
2.4.3.7.1	Personnel		
2.4.3.7.2	Processing		
2.4.3.7.3	Demonstration Site		
2.4.3.7.9	Other (Specify).....		
2.4.3.7.S.T	Subtotal	0	0
2.4.3.8.0	Hazardous Household Waste		
2.4.3.8.1	Personnel	4,000	4,000
2.4.3.8.2	Collection	35,000	35,000
2.4.3.8.2	Disposal	2,000	2,000

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2017 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

	2016 BUDGET	2017 BUDGET
2.4.3.8.9 Other - Advertising	3,500	3,500
2.4.3.8.S.T Subtotal	44,500	44,500
2.4.3.T.T TOTAL OPERATIONS	1,924,500	2,000,297
2.4.4.0.0 FISCAL SERVICES		
2.4.4.1.0 Interest		
2.4.4.1.1 Current Operations		
2.4.4.1.2 Short-Term borrowing for capital projects		
2.4.4.1.3 Long-Term Debt		
2.4.4.2.0 Other Financing Charges		
2.4.4.2.1 Debenture Discounts		
2.4.4.2.2 Cost of Issuing & Selling New Debentures		
2.4.4.2.3 Banking Service Charge		
2.4.4.2.9 Other (Specify).....		
2.4.4.3.0 Transfers to Other Funds		
2.4.4.3.1 Capital Fund - Debt Repayment		
2.4.4.3.2 Capital Fund - Asset Acquisition		
2.4.4.3.3 Capital Reserve Fund		
2.4.4.3.4 Operating Reserve Fund		
2.4.4.3.5 Generation Facility Operating Fund		
2.4.4.4.0 Other Fiscal Services		
2.4.4.4.1 Bad Debt Expense		
2.4.4.4.2 Closure and Post-Closure Expense		
2.4.4.4.3 Second Previous Year Deficit		4,839
2.4.4.4.9 Other (Specify).....		
2.4.4.T.T TOTAL FISCAL SERVICES	0	4,839
2.T.T.T.T TOTAL EXPENDITURES	2,088,840	2,167,262

2017 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)	<u>50,850</u>
2. Less: Revenue from other sources (from page OT-2)	<u>28,500</u>
Net Budget to be raised from participating members	<u><u>\$22,350</u></u>

MEMBER CHARGES

Cost Sharing Data

Member				
1 Aroostook	351	8,779,750	\$	181
2 Bath	532	22,416,000	\$	326
3 Canterbury	336	12,761,500	\$	198
4 Centreville	542	34,147,750	\$	398
5 Florenceville-Bristol	1,639	208,337,850	\$	1,811
6 Hartland	947	84,268,150	\$	838
7 Meductic	228	12,516,050	\$	157
8 Perth Andover	1,778	115,466,400	\$	1,325
9 Plaster Rock	1,135	60,560,200	\$	770
10 LSDs	22,735	1,372,426,000	\$	16,346
TOTAL	30,223	1,931,679,650	\$	22,350

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$ <u> </u>
Less: Total sources of funds	\$ <u> </u>
Total Long-term borrowing	\$ <u> </u>

2017 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE

		<u>2016 BUDGET</u>	<u>2017 BUDGET</u>
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....		<u>28,500</u>
1.6.2.5.2	(Specify).....		
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus		
1.6.2.6.2	Operating Reserve Fund		
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income		
1.6.2.7.2	HST Rebate		
1.6.2.7.9	Other (Specify).....		
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES		<u><u>28,500</u></u>

LSDs

22735

1372426000

2017 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE		2016 BUDGET	2017 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits		43,000
2.6.2.1.2	Travel		1,500
2.6.2.1.3	Training and Development		
2.6.2.1.9	Other - Recreation Committee		4,350
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations		
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building		
2.6.2.2.6	Office Equipment and Supplies		2,000
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications		
2.6.2.2.9	Other (Specify).....		
2.6.2.T.T	TOTAL ADMINISTRATION		50,850
2.6.4.0.0	FISCAL SERVICES		
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations		
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge		
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify).....		
2.6.4.T.T	TOTAL FISCAL SERVICES		0
2.T.T.T.T	TOTAL EXPENDITURES		50,850

