



Western Valley Regional Service Commission

2020

**To be submitted to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1**

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

- Page RSC-1 is signed and sealed
 - Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
 - Cooperative & Regional Planning Services Fund
 - Local Planning Services Fund
 - Solid Waste Services Fund
 - Electricity Generation Facility Fund
 - Other Shared Services Fund
- Interest and Principal payments on long term debt are correct
- Cooperative & Regional Planning Services Fund
 - Local Planning Services Fund
 - Solid Waste Services Fund
 - Electricity Generation Facility Fund
 - Other Shared Services Fund
- Copies have been forwarded to member Municipalities, Rural Communities, Local Service Districts, the Community Finances Branch and the respective Local Services Manager of the Department of Environment and Local Government

Confirmed by: Joan Kennedy

Date: 30-Oct-19

Title: Fiancial Administrator

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$ 32,576
2. Local Planning Services Fund (from page LP-1)	\$ 465,923
3. Solid Waste Services Fund (from page SW-1)	\$ 2,591,335
4. Electricity Generation Facility Services Fund (from page GF-1)	\$
5. Other Shared Services Fund (from page OT-1)	\$ 12,936
Total Regional Service Commission Operating Budget	\$ 3,102,770

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	0
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Capital Budget	\$ -

THIS IS TO CERTIFY that on the 30th day of October, 2019 the Board of the WESTERN VALLEY REGIONAL SERVICE COMMISSION RESOLVED that the total operating budget for the Western Valley Regional Service Commission for the 2020 calendar year would consist of total Revenue of \$3,102,770 and total expenditures of \$3,102,770 and that the capital budget would consist of total expenditures of \$0.

Adopted this 30th day of October, 2019 by the Board of the WESTERN VALLEY REGIONAL SERVICE COMMISSION.

Executed this 30th day of October, 2019 by the Executive Director of said Commission.



David J. Cook

 Chairman

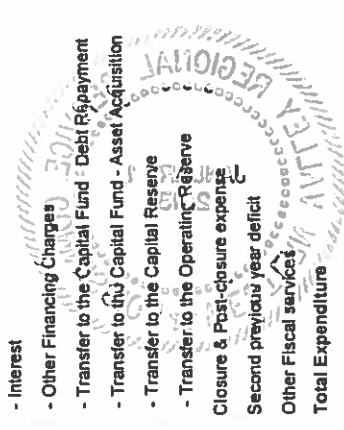
John McKeith

 Executive Director

2020 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Other Shared Services Budget	Subtotal	Amortization TCA (Add)	Controlled Entities (Add)	Other (Please explain) (Add/Subtract)	Transfers (Add/Subtract)	Total PSA Budget
Revenue												
Member Charges	\$	21,185	\$ 455,418	\$ 1,177,405		\$	\$ 1,654,008					\$ 1,654,008
Sales of services			\$	\$ 1,413,930			\$ 1,413,930					\$ 1,413,930
Government Transfers	263,759			0			263,759				-210,000	\$ 53,759
Transfers from own and other funds												
Other transfers												
Interest		11,301										
Surplus of second previous year			10505				34,832				-34,832	
Other revenue												
Total Revenue	263,759	32,576	465,923	2,591,335		12,936	3,366,529			(244,852)		3,121,697
Expenditures												
Governance	16,300						16,300				-16,300	\$
Administration	245,959	26,376	125,895	268,848			667,078				-245,959	\$ 421,119
Regional planning		3,000					3,000					\$ 3,000
Regional policing collaboration		3,200					3,200	1,661				\$ 4,861
Regional emergency measures planning							0					\$
Regional sport, recreation & culture infrastructure planning & cost-sharing							0					\$
Other services provided to all members							0					\$
Planning and building inspection services			\$ 340,028				340,028	2,506				\$ 342,534
Operations - Solid Waste Service				\$ 2,202,131			2,202,131	174,064				\$ 2,376,215
Financial Services							0					\$
- Interest				9,356			9,356					\$ 9,356
- Other Financing Charges	1,500						1,500				-1,500	\$
- Transfer to the Capital Fund - Debt Repayment				111,000			111,000				-111,000	\$
- Transfer to the Capital Fund - Asset Acquisition							0					\$
- Transfer to the Capital Reserve							0					\$
- Transfer to the Operating Reserve							0					\$
Closure & Post-closure expense							0					\$
Second previous year deficit							0				0	\$
Other Fiscal services							0					\$
Total Expenditure	263,759	32,576	465,923	2,591,335		12,936	3,363,593	178,271		(112,500)		2,732,986
Surplus (Deficit)							12,936	(178,271)		(132,332)		368,711



WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	\$ 263,759
2. Less: Revenue from other sources (from page CS-2)	\$ -
Net Budget to be allocated to other funds:	\$ 263,759
Cooperative & Regional Planning Services (to page CRP-3)	\$ 26,376
Local Planning Services (to page LP-3)	\$ 65,940
Solid Waste Services (to page SW-3)	\$ 171,443
Electricity Generation Facility Services (to page GF-3)	\$
Other Shared Services (to page OT-3)	
Total Allocation	\$263,759.00

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 CORPORATE SERVICES OPERATING BUDGET

REVENUE

	<u>2019</u> <u>BUDGET</u>	<u>2020</u> <u>BUDGET</u>
1.1.0.0.0 CORPORATE SERVICES		
1.1.2.0.0 REVENUE FROM OTHER SOURCES		
1.1.2.5.0 Government Transfers		
1.1.2.5.1 (Specify).....
1.1.2.5.2 (Specify).....
1.1.2.7.0 Other Revenue (Specify).....
1.1.2.T.T TOTAL REVENUE FROM OTHER SOURCES	<u>\$ -</u>	<u>\$ -</u>

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.1.0.0.0	CORPORATE SERVICES		
2.1.1.0.0	GOVERNANCE		
2.1.1.1.0	Board Members		
2.1.1.1.1	Honorariums	12,000	10,000
2.1.1.1.2	Travel	4,500	4,000
2.1.1.1.3	Training and Development		
2.1.1.1.9	Other - Insurance, Board Meeting costs, and WC	2,300	2,300
2.1.1.T.T	TOTAL GOVERNANCE	<u>18,800</u>	<u>16,300</u>
2.1.2.0.0	ADMINISTRATION		
2.1.2.1.0	Executive Director's Office		
2.1.2.1.1	Salaries & Benefits	101,210	122,000
2.1.2.1.2	Travel	2,000	2,000
2.1.2.1.3	Training and Development	1,000	2,000
2.1.2.1.9	Other (Memberships)	500	500
2.1.2.2.0	Human Resources		
2.1.2.2.1	Salaries & Benefits		
2.1.2.2.2	Travel		
2.1.2.2.3	Training and Development		
2.1.2.2.9	Other (Specify).....		
2.1.2.3.0	Financial Management		
2.1.2.3.1	Salaries & Benefits	71,500	74,504
2.1.2.3.2	Travel	500	500
2.1.2.3.3	Training and Development	500	500
2.1.2.3.5	External Audit Fees	8,500	8,500
2.1.2.3.6	External Accounting Fees		
2.1.2.3.7	Other Financial Management	2,000	2,000
2.1.2.3.9	Other (Specify).....		
2.1.2.4.0	Other Administration Services		
2.1.2.4.1	Advertising and Public Relations	200	200
2.1.2.4.2	Liability Insurance	3,200	3,255
2.1.2.4.3	Professional Services		
2.1.2.4.4	Legal Services	3,000	3,000
2.1.2.4.5	Office Building	14,000	14,000
2.1.2.4.6	Office Equipment & Supplies	10,000	10,000
2.1.2.4.7	Printing and Copying	600	600
2.1.2.4.8	Telecommunications	2,200	2,400
2.1.2.4.9	Other (Specify).....		
2.1.2.T.T	TOTAL ADMINISTRATION	<u>220,910</u>	<u>245,959</u>
2.1.4.0.0	FISCAL SERVICES		
2.1.4.1.0	Interest		
2.1.4.1.1	Current Operations		

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

	2019 BUDGET	2020 BUDGET
2.1.4.1.2 Short-Term borrowing for capital projects	-----	-----
2.1.4.1.3 Long-Term Debt	-----	-----
2.1.4.2.0 Other Financing Charges		
2.1.4.2.3 Banking Service Charge	1,500	1,500
2.1.4.2.9 Other (Specify).....	-----	-----
2.1.4.3.0 Transfers to Funds and Reserves		
2.1.4.3.1 Capital Fund - Debt Repayment	-----	-----
2.1.4.3.2 Capital Fund - Asset Acquisition	-----	-----
2.1.4.3.3 Capital Reserve	-----	-----
2.1.4.3.4 Operating Reserve	-----	-----
2.1.4.4.0 Other Fiscal Services		
2.1.4.4.9 Other (Specify).....	-----	-----
2.1.4.T.T TOTAL FISCAL SERVICES	<u>1,500</u>	<u>1,500</u>
2.T.T.T.T TOTAL CORPORATE SERVICES	<u>241,210</u>	<u>263,759</u>

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS

Capital Grant **Amount** **Purpose/Description**

- 1
- 2
- 3

Other Sources of Funding **Amount** **Purpose/Description**

- 1
- 2

Long-Term Borrowing Summary

20 Years **Amount**

15 Years

10 Years

7 Years

5 Years

TOTAL BORROWING

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WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-4)	<u>\$ 32,576</u>
2. Less: Revenue from other sources	<u>\$ 11,391</u>
Net Budget to be raised from members	<u>\$ 21,185</u>

MEMBER CHARGES

Member	2016 Census Population	2019 Municipal Tax Base	Member Share*
1 Aroostook	306	10,079,400	137
2 Bath	476	21,823,200	239
3 Canterbury	336	13,793,900	162
4 Centreville	557	37,140,250	329
5 Florenceville-Bristol	1,604	219,154,400	1,416
6 Hartland	957	85,793,250	657
7 Meductic	215	14,152,550	126
8 Perth Andover	1,590	118,115,500	989
9 Plaster Rock	1,023	60,764,500	573
10 Woodstock	5,228	506,937,600	3,747
11 LSDs	21,717	1,446,249,042	12,809
12
13
14
15
	<u>34,009</u>	<u>\$ 2,534,003,592</u>	<u>\$ 21,185</u>

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	<u>\$</u>
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

* Note: Allocation on 50-50 proportional basis of population and tax base

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

		REVENUE	
		2019 BUDGET	2020 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING		
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	(Specify).....
1.2.2.5.2	(Specify).....
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus	4,568	11,391
1.2.2.6.2	Operating Reserve Fund
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income
1.2.2.7.2	HST Rebate
1.2.2.7.9	Other (Specify).....
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>4,568</u>	<u>11,391</u>

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		2019 BUDGET	2020 BUDGET
2.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING SERVICES		
2.2.3.0.0	REGIONAL SERVICES		
2.2.3.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	12,061	26,376
2.2.3.1.0	Regional Planning		
2.2.3.1.1	Personnel		
2.2.3.1.2	Administration	500	500
2.2.3.1.3	Travel	500	500
2.2.3.1.4	Professional Services		
2.2.3.1.9	Other (Specify).....		2,000
2.2.3.1.S.T	Subtotal	1,000	3,000
2.2.3.2.0	Regional Policing Collaboration		
2.2.3.2.2	Administration	1,550	850
2.2.3.2.3	Travel	800	550
2.2.3.2.4	Professional Services		
2.2.3.2.9	Other (Mobile Speed Sign Operating & Maintenance Costs)	1,600	1,800
2.2.3.2.S.T	Subtotal	3,950	3,200
2.2.3.3.0	Regional Emergency Measures Planning		
2.2.3.3.2	Administration		
2.2.3.3.3	Travel		
2.2.3.3.4	Professional Services		
2.2.3.3.9	Other (Specify).....		
2.2.3.3.S.T	Subtotal	0	0
2.2.3.4.0	Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing		
2.2.3.4.2	Administration		
2.2.3.4.3	Travel		
2.2.3.4.4	Professional Services		
2.2.3.4.9	Other (Specify).....		
2.2.3.4.S.T	Subtotal	0	0
2.2.3.5.0	Other Service Provided to All Members		
2.2.3.5.2	Administration		
2.2.3.5.3	Travel		
2.2.3.5.4	Professional Services		
2.2.3.5.9	Other (Specify).....		
2.2.3.5.S.T	Subtotal	0	0
2.2.4.0.0	FISCAL SERVICES		
2.2.4.1.0	Interest		
2.2.4.1.1	Current Operations		
2.2.4.1.2	Short-Term borrowing for capital projects		
2.2.4.1.3	Long-Term Debt		
2.2.4.2.0	Other Financing Charges	0	0

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.2.4.2.3	Banking Service Charge
2.2.4.2.9	Other (Specify).....
2.2.4.3.0	Transfers to Funds and Reserves		
2.2.4.3.1	Capital Fund - Debt Repayment
2.2.4.3.2	Capital Fund - Asset Acquisition
2.2.4.3.3	Capital Reserve
2.2.4.3.4	Operating Reserve
2.2.4.4.0.	Other Fiscal Services		
2.2.4.4.3	Second Previous Year Deficit
2.2.4.4.9	Other (Specify).....
2.2.4.T.T	TOTAL FISCAL SERVICES	<u>0</u>	<u>0</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>17,011</u>	<u>32,576</u>

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS

Capital Grant **Amount** **Purpose/Description**

1

2

3

Other Sources of Funding

Amount **Purpose/Description**

1

2

Long-Term Borrowing Summary

20 Years

15 Years

10 Years

7 Years

5 Years

TOTAL BORROWING

=====

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4)	<u>\$ 465,923</u>
2. Less: Revenue from other sources (from page LP-2)	<u>\$ 10,505</u>
Net Budget to be raised from members	<u>\$ 455,418</u>
Portion of net budget relating to Planning Services	\$
Portion of net budget relating to Inspection Services	\$

MEMBER CHARGES

Member	2019 Municipal Tax Base	Planning Service	Inspection Service	Member Share
1 Centreville	37,140,250	\$ 10,155
2 Hartland	85,793,250	\$ 23,459
3 Plaster Rock	60,764,500	\$ 16,615
4 Bath	21,823,200	\$ 5,967
5 Canterbury	13,793,900	\$ 3,772
6 LSDs	1,446,249,042	\$ 395,450
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8
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14
15
	<u>\$ 1,665,564,142</u>	<u>\$</u>	<u>\$</u>	<u>\$ 455,418</u>

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE		2019 BUDGET	2020 BUDGET
1.3.0.0.0	LOCAL PLANNING SERVICES		
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development
1.3.2.1.2	Inspection
1.3.2.1.9	Other (Specify).....
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus	94,152	10,505
1.3.2.6.2	Operating Reserve Fund
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income
1.3.2.7.2	HST Rebate
1.3.2.7.9	Other (Specify).....
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	94,152	10,505

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		2019 BUDGET	2020 BUDGET
2.3.0.0.0	LOCAL PLANNING SERVICES		
2.3.2.0.0	ADMINISTRATION ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 60,303	\$ 65,940
2.3.2.1.0	Director's Office		
2.3.2.1.1	Salaries & Benefits		
2.3.2.1.2	Travel	600	600
2.3.2.1.3	Training and Development	2,200	1,500
2.3.2.1.9	Other (Memberships)	1,000	700
2.3.2.2.0	Other Administration Services		
2.3.2.2.1	Advertising & Public Relations	500	500
2.3.2.2.2	Liability Insurance	3,200	3,255
2.3.2.2.3	Professional Services		
2.3.2.2.4	Legal Services	7,000	7,000
2.3.2.2.5	Office Building	29,000	27,000
2.3.2.2.6	Office Equipment & Supplies	13,000	11,000
2.3.2.2.7	Printing and Copying	3,000	2,500
2.3.2.2.8	Telecommunications	3,000	3,900
2.3.2.2.9	Other (Website development)	5,000	2,000
2.3.2.T.T	TOTAL ADMINISTRATION SERVICES	127,803	125,895
2.3.3.0.0	PLANNING AND BUILDING INSPECTION SERVICES		
2.3.3.1.0	Planning Services		
2.3.3.1.1	Salaries & Benefits	120,400	100,552
2.3.3.1.2	Travel	2,000	2,000
2.3.3.1.3	Training and Development	2,200	1,500
2.3.3.1.4	Maps and Reference Material	7,500	5,000
2.3.3.1.5	GIS Operating and Planet	3,500	2,000
2.3.3.1.6	Advertising (Legislatively Required)	2,000	2,000
2.3.3.1.7	Planning Review & Adjustment Committee	8,700	8,700
2.3.3.1.9	Other (Memberships)	2,000	700
2.3.3.1.S.T	Subtotal	\$ 148,300	\$ 122,452
2.3.3.2.0	Inspection Services		
2.3.3.2.1	Salaries & Benefits	170,150	189,776
2.3.3.2.2	Travel	14,000	11,000
2.3.3.2.3	Training and Development	12,200	10,000
2.3.3.2.4	Maps and Reference Material	1,200	1,000
2.3.3.2.5	GIS Operating and Planet	3,000	1,000
2.3.3.2.9	Other Professional Memberships	800	800
2.3.3.2.11	Other - Clothing & Apparel	1,000	1,000
2.3.3.2.12	Other - Promotion	3,000	3,000
2.3.3.2.S.T	Subtotal	205,350	217,576
2.3.3.T.T	TOTAL PLANNING AND INSPECTION SERVICES	\$ 353,650	\$ 340,028

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.3.4.0.0	FISCAL SERVICES		
2.3.4.1.0	Interest		
2.3.4.1.1	Current Operations
2.3.4.1.2	Short-Term borrowing for capital projects
2.3.4.1.3	Long-Term Debt
2.3.4.2.0	Other Financing Charges		
2.3.4.2.1	Debenture Discounts
2.3.4.2.2	Cost of Issuing & Selling New Debentures
2.3.4.2.3	Banking Service Charge
2.3.4.2.9	Other (Specify).....
2.3.4.3.0	Transfers to Other Funds		
2.3.4.3.1	Capital Fund - Debt Repayment
2.3.4.3.2	Capital Fund - Asset Acquisition
2.3.4.3.3	Capital Reserve Fund
2.3.4.3.3	Operating Reserve Fund
2.3.4.4.0	Other Fiscal Services		
2.3.4.4.3	Second Previous Year Deficit
2.3.4.4.9	Other (Specify).....
2.3.4.T.T	TOTAL FISCAL SERVICES	<u>0</u>	<u>0</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>\$ 481,453</u>	<u>\$ 465,923</u>

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS

Capital Grant **Amount** **Purpose/Description**

1

2

3

Other Sources of Funding

Amount **Purpose/Description**

1

2

Long-Term Borrowing Summary

20 Years

15 Years

10 Years

7 Years

5 Years

TOTAL BORROWING

=====

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	<u>\$ 2,591,335</u>
2. Less: Revenue from other sources (from page SW-2)	<u>\$ 1,413,930</u>
Net budget to be raised through tipping fees	<u>\$ 1,177,405</u>

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Bath	114.59	\$0.00	\$0
Florenceville-Bristol	444.35	\$0.00	\$0
Centreville	135.8	\$0.00	\$0
Hartland	204.6	\$0.00	\$0
Canterbury	89.95	\$0.00	\$0
Meductic	56.19	\$0.00	\$0
Woodstock	1586.33	\$0.00	\$0
Aroostook	88.05	\$0.00	\$0
Perth-Andover	393.55	\$0.00	\$0
Plaster Rock	244.48	\$0.00	\$0
LSDs North	796.08	\$0.00	\$0
LSDs South	4392.9 8547	\$0.00	\$2
TOTAL REVENUE FROM MEMBER TIPPING FEES			\$2

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	<u>\$ _____</u>
Less: Total sources of funds	<u>\$ _____</u>
Total Long-term borrowing	<u>\$ 0</u>

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE

	2019 BUDGET	2020 BUDGET
1.4.0.0.0 SOLID WASTE SERVICES		
1.4.1.0.0 Membership Tipping Fees	1,320,334	1,177,405
1.4.2.0.0 REVENUES FROM OTHER SOURCES		
1.4.2.1.0 Tipping Fees from Other Sources		
1.4.2.1.1 Industrial/Commercial/Institutional	1,144,605	1,099,648
1.4.2.1.2 Construction and Demolition		
1.4.2.1.3 Other Regional Service Commissions		
1.4.2.1.4 First Nations	98,344	96,183
1.4.2.1.8 Other (Specify).....		
1.4.2.1.9 Other (Specify).....		
1.4.2.2.0 Special Waste		
1.4.2.2.1 (Specify).....		
1.4.2.2.2 (Specify).....		
1.4.2.3.0 Recycling		
1.4.2.3.1 Fibre (News Print, Cardboard, Magazines etc.)		
1.4.2.3.2 Refundables Products		
1.4.2.3.3 Shredding		
1.4.2.3.4 Metals		
1.4.2.3.5 Paints		
1.4.2.3.9 Other (Specify).....		
1.4.2.4.0 Other Operational Revenue		
1.4.2.4.1 Organics		
1.4.2.4.2 Compost		
1.4.2.4.9 Other (Specify).....		
1.4.2.5.0 Government Transfers		
1.4.2.5.1 (Specify).....		
1.4.2.5.2 (Specify).....		
1.4.2.6.0 Transfers from Own and Other funds		
1.4.2.6.1 Second Previous Year Surplus		207,105
1.4.2.6.2 Operating Reserve Fund		10,994
1.4.2.6.3 Generation Facility Operating Fund		
1.4.2.7.0 Other Revenues		
1.4.2.7.1 Interest Income		
1.4.2.7.2 HST Rebate		
1.4.2.7.9 Other (Specify).....		
1.4.2.T.T TOTAL REVENUE FROM OTHER SOURCES	1,242,949	1,413,930

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE		2019 BUDGET	2020 BUDGET
2.4.0.0.0	SOLID WASTE SERVICES		
2.4.2.0.0	ADMINISTRATION		
2.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	156,787	171,443
2.4.2.1.0	Director's Office		
2.4.2.1.1	Salaries & Benefits	53,498	55,000
2.4.2.1.2	Travel	2,000	3,000
2.4.2.1.3	Training and Development	2,500	3,500
2.4.2.1.9	Other (Specify).....		
2.4.2.4.0	Other Administration Services		
2.4.2.4.1	Advertising and Public Relations	7,000	7,000
2.4.2.4.2	Liability Insurance	3,200	3,255
2.4.2.4.3	Professional Services		
2.4.2.4.4	Legal Services	2,500	2,500
2.4.2.4.5	Office Building	6,700	6,700
2.4.2.4.6	Office Equipment and Supplies	1,000	2,000
2.4.2.4.7	Printing and Copying	700	700
2.4.2.4.8	Telecommunications	700	1,250
2.4.2.4.9	Other (SWAC)	7,500	7,500
2.4.2.5.0	Public Education		
2.4.2.5.1	Advertising, tours, promotional		
2.4.2.5.2	Travel	1,000	1,000
2.4.2.5.9	Other (Trade Shows)	4,000	4,000
2.4.2.T.T	TOTAL ADMINISTRATION	<u>249,085</u>	<u>268,848</u>
2.4.3.0.0	OPERATIONS		
2.4.3.1.0	Station and Building		
2.4.3.1.1	Repairs and Maintenance		
2.4.3.1.2	Electricity		
2.4.3.1.3	Janitorial		
2.4.3.1.4	Insurance		
2.4.3.1.5	Property Taxes		
2.4.3.1.9	Other (Specify).....		
2.4.3.1.S.T	Subtotal	<u>0</u>	<u>0</u>
2.4.3.2.0	Machinery & Equipment		
2.4.3.2.1	Vehicles		
2.4.3.2.2	Small Equipment (non-capital)		
2.4.3.2.3	Operating Leases (non-capital leases)		
2.4.3.2.4	Fuel		
2.4.3.2.5	Repairs and Maintenance		
2.4.3.2.6	Insurance		
2.4.3.2.9	Other (Specify).....		
2.4.3.2.S.T	Subtotal	<u>0</u>	<u>0</u>

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.4.3.3.0	Landfill Operations		
2.4.3.3.1	Personnel
2.4.3.3.2	Small Equipment (non capital)
2.4.3.3.3	Site and Road Maintenance
2.4.3.3.4	Monitoring
2.4.3.3.5	Site Security
2.4.3.3.6	Special Waste Handling
2.4.3.3.7	Cells
2.4.3.3.8	Leachate & Siltation Management
2.4.3.3.9	Other (Specify).....
2.4.3.3.S.T	Subtotal	0	0
2.4.3.4.0	Transfer Station Operations		
2.4.3.4.1	Personnel
2.4.3.4.2	Small Equipment (non capital)
2.4.3.4.3	Site and Road Maintenance
2.4.3.4.4	Site Security
2.4.3.4.5	Contracted Services	1,916,736	1,902,466
2.4.3.4.6	Special Waste Handling
2.4.3.4.9	Other (Specify).....
2.4.3.4.S.T	Subtotal	1,916,736	1,902,466
2.4.3.5.0	Scale house		
2.4.3.5.1	Personnel
2.4.3.5.2	Small Equipment (non capital)
2.4.3.5.3	Supplies
2.4.3.5.9	Other (Specify).....
2.4.3.5.S.T	Subtotal	\$ -	\$ -
2.4.3.6.0	Waste Diversion		
2.4.3.6.1	Personnel
2.4.3.6.2	Recycling -Advertising	7,000	10,000
2.4.3.6.3	Contracted Services - Depots	18,000	33,000
2.4.3.6.4	Equipment Maintenance
2.4.3.6.5	Contracted Services-Curbside	183,542	180,665
2.4.3.6.9	Other - Site Management	1,650	2,000
2.4.3.6.10	Other - Education	8,000	12,000
2.4.3.6.S.T	Subtotal	\$218,192	\$237,665
2.4.3.7.0	Composting Program		
2.4.3.7.1	Personnel
2.4.3.7.2	Processing
2.4.3.7.3	Demonstration Site
2.4.3.7.S.T	Subtotal	\$ -	\$ -
2.4.3.8.0	Hazardous Household Waste		
2.4.3.8.1	Personnel	2,500	2,500
2.4.3.8.2	Collection	50,000	55,000
2.4.3.8.2	Disposal	1,000	2,000

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 SOLID WASTE SERVICES OPERATING BUDGET

		EXPENDITURE	
		2019 BUDGET	2020 BUDGET
2.4.3.8.9	Other - Advertising	1,800	2,500
2.4.3.8.S.T	Subtotal	<u>\$55,300</u>	<u>\$62,000</u>
2.4.3.T.T	TOTAL OPERATIONS	<u>\$ 2,190,228</u>	<u>\$ 2,202,131</u>
2.4.4.0.0	FISCAL SERVICES		
2.4.4.1.0	Interest		
2.4.4.1.1	Current Operations
2.4.4.1.2	Short-Term borrowing for capital projects
2.4.4.1.3	Long-Term Debt	22,781	9,356
2.4.4.2.0	Other Financing Charges		
2.4.4.2.1	Debenture Discounts
2.4.4.2.2	Cost of Issuing & Selling New Debentures
2.4.4.2.3	Banking Service Charge
2.4.4.2.9	Other (Specify).....
2.4.4.3.0	Transfers to Other Funds		
2.4.4.3.1	Capital Fund - Debt Repayment	104,309	111,000
2.4.4.3.2	Capital Fund - Asset Acquisition
2.4.4.3.3	Capital Reserve Fund
2.4.4.3.4	Operating Reserve Fund
2.4.4.3.5	Generation Facility Operating Fund
2.4.4.4.0	Other Fiscal Services		
2.4.4.4.1	Bad Debt Expense
2.4.4.4.2	Closure and Post-Closure Expense
2.4.4.4.3	Second Previous Year Deficit	1,878
2.4.4.4.9	Other (Specify).....
2.4.4.T.T	TOTAL FISCAL SERVICES	<u>128,968</u>	<u>120,356</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>\$ 2,568,281</u>	<u>\$ 2,591,335</u>

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 SOLID WASTE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS						Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	
1 Recycle Carts	\$ 342,000						\$ 342,000	3 years
2								
3								
4								
5								
6								
7								
8								
TOTAL	\$ 342,000						\$ 342,000	

FUNDING DETAILS

	Amount	Purpose/Description
1 Capital Grant		
2		
3		
1 Other Sources of Funding	342,000	
1 NB Municipal Borrowing Board		
2		
Long-Term Borrowing Summary		
20 Years		
15 Years		
10 Years		
7 Years		
4 Years		

Amortization Schedule for Annual Payments

Year	Principal Balance	Principal Paid	Principal Balance	Interest Paid	Total Interest Paid
2019	\$450,000.00	\$108,000.00	\$342,000.00	\$12,109.50	\$12,109.50
2020	\$342,000.00	\$111,000.00	\$231,000.00	\$9,355.50	\$21,465.00
2021	\$231,000.00	\$114,000.00	\$117,000.00	\$6,469.50	\$27,934.50
2022	\$117,000.00	\$117,000.00	\$0.00	\$3,334.50	\$31,269.00
		\$450,000.00		\$31,269.00	\$120,355.50

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page GF-4)	\$ _____
2. Less: Revenue from other sources (from page GF-2)	\$ _____
Net Budget to be raised from sale of service	\$ _____

SALE OF SERVICE

User	# Kilowatts	\$/Kilowatt	Sale of Service
.....	\$.....	\$.....
.....	\$.....	\$.....
.....	\$.....	\$.....
TOTAL SALE OF SERVICE			\$ _____

CAPITAL BUDGET

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital)	\$ _____
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 GENERATION FACILITY OPERATING BUDGET

REVENUE

		<u>2018 BUDGET</u>	<u>2019 BUDGET</u>
1.5.0.0.0	GENERATION FACILITY		
1.5.2.0.0	REVENUE FROM OTHER SOURCES		
1.5.2.5.0	Government Transfers		
1.5.2.5.1	(Specify).....
1.5.2.5.2	(Specify).....
1.5.2.6.0	Transfers from Own and Other funds		
1.5.2.6.1	Second Previous Year Surplus
1.5.2.6.2	Operating Reserve Fund
1.5.2.6.3	Solid Waste Services Operating Fund
1.5.2.7.0	Other Revenue		
1.5.2.7.1	Interest Income
1.5.2.7.9	Other (Specify).....
1.5.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>.....</u>	<u>.....</u>

2020 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.5.0.0.0	GENERATION FACILITY		
2.5.2.0.0	ADMINISTRATION		
2.5.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)
2.5.2.1.0	Personnel		
2.5.2.1.1	Salaries & Benefits
2.5.2.1.2	Travel
2.5.2.1.3	Training and Development
2.5.2.1.9	Other (Specify).....
2.5.2.2.0	Other Administrative Services		
2.5.2.2.1	Advertising and Public Relations
2.5.2.2.2	Liability Insurance
2.5.2.2.3	Professional Services
2.5.2.2.4	Legal Services
2.5.2.2.5	Office Building
2.5.2.2.6	Office Equipment & Supplies
2.5.2.2.7	Printing and Copying
2.5.2.2.8	Telecommunications
2.5.2.2.9	Other (Specify).....
2.5.2.T.T	TOTAL ADMINISTRATION	=====	=====
2.5.3.0.0	OPERATIONS		
2.5.3.1.0	Personnel		
2.5.3.1.1	Salaries & Benefits
2.5.3.1.2	Travel
2.5.3.1.3	Training and Development
2.5.3.1.9	Other (Specify).....
2.5.3.2.0	Machinery & Equipment		
2.5.3.2.1	Vehicles
2.5.3.2.2	Small Equipment (non-capital)
2.5.3.2.3	Operating Leases (non-capital)
2.5.3.2.4	Fuel
2.5.3.2.5	Repairs and Maintenance
2.5.3.2.6	Insurance
2.5.3.2.9	Other (Specify).....
2.5.3.T.T	TOTAL OPERATIONS	=====	=====
2.5.4.0.0	FISCAL SERVICES		
2.5.4.1.0	Interest		
2.5.4.1.1	Current Operations
2.5.4.1.2	Short-Term borrowing for capital projects
2.5.4.1.3	Long-Term Debt
2.5.4.2.0	Other Financing Charges		
2.5.4.2.1	Debenture Discounts

2020 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.5.4.2.2	Cost of Issuing & Selling New Debentures
2.5.4.2.3	Banking Service Charge
2.5.4.2.9	Other (Specify).....
2.5.4.3.0	Transfers to Funds and Reserves		
2.5.4.3.1	Capital Fund - Debt Repayment
2.5.4.3.2	Capital Fund - Asset Acquisition
2.5.4.3.3	Capital Reserve
2.5.4.3.4	Operating Reserve
2.5.4.3.5	Solid Waste Services Operating Fund
2.5.4.4.0	Other Fiscal Services		
2.5.4.4.3	Second Previous Year Deficit
2.5.4.4.9	Other (Specify).....
2.5.4.T.T	TOTAL FISCAL SERVICES	=====	=====
2.T.T.T.T	TOTAL EXPENDITURES	=====	=====

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 GENERATION FACILITY CAPITAL BUDGET

		CAPITAL EXPENDITURES					SOURCES OF FUNDS					Debt repayment term
		Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing			
1	Tangible Capital Assets											
2												
3												
4												
5												
6												
7												
8												
	TOTAL											

FUNDING DETAILS

Capital Grant

- 1
- 2
- 3

Amount

Purpose/Description

Other Sources of Funding

- 1
- 2

Amount

Purpose/Description

Long-Term Borrowing Summary

- 20 Years
- 15 Years
- 10 Years
- 7 Years
- 5 Years

Amount

TOTAL BORROWING

=====

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)	\$ 12,936
2. Less: Revenue from other sources (from page OT-2)	\$ 12,936
Net Budget to be raised from participating members	\$ -

MEMBER CHARGES

Cost Sharing Data

Member	Population	2019 Tax Base	Member Share
1 Aroostook	306	10,079,400	\$ -
2 Bath	476	21,823,200	\$ -
3 Canterbury	336	13,793,900	\$ -
4 Centreville	557	37,140,250	\$ -
5 Florenceville-Bristol	1,604	219,154,400	\$ -
6 Hartland	957	85,793,250	\$ -
7 Meductic	215	14,152,550	\$ -
8 Plaster Rock	1,023	60,764,500	\$ -
9 LSDs	21,717	506,937,600	\$ -
	27,191	1,446,249,042	\$ -

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 OTHER SHARED SERVICES OPERATING BUDGET

		REVENUE	
		2019 BUDGET	2020 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	Tourism Heritage & Culture	21,875	
1.6.2.5.2	(Specify).....		
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus	377	12,936
1.6.2.6.2	Operating Reserve Fund		
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income		
1.6.2.7.2	HST Rebate		
1.6.2.7.9	Other (Specify).....		
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	22,252	12,936

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE

	2019 BUDGET	2020 BUDGET
2.6.0.0.0 OTHER SHARED SERVICES		
2.6.2.0.0 ADMINISTRATION		
2.6.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	12061	\$ -
2.6.2.1.0 Personnel		
2.6.2.1.1 Salaries and Benefits	56,500	
2.6.2.1.2 Travel	8,000	
2.6.2.1.3 Training and Development	650	
2.6.2.1.9 Other (Recreation Committee)	4,000	
2.6.2.2.0 Other Administrative Services		
2.6.2.2.1 Advertising and Public Relations	4,475	
2.6.2.2.2 Liability Insurance		
2.6.2.2.3 Professional Services		
2.6.2.2.4 Legal Services		
2.6.2.2.5 Office Building		
2.6.2.2.6 Office Equipment and Supplies	1,250	
2.6.2.2.7 Printing and Copying	2,000	
2.6.2.2.8 Telecommunications	600	
2.6.2.2.9 Other - Miscellaneous Expenses	530	
2.6.2.2.10 Other - Work Plan Costs	7,000	
2.6.2.T.T TOTAL ADMINISTRATION	97,066	-
2.6.4.0.0 FISCAL SERVICES		
2.6.4.1.0 Interest		
2.6.4.1.1 Current Operations		
2.8.1.1.7 Short-Term borrowing for capital projects		
2.6.4.1.3 Long-Term Debt		
2.6.4.2.0 Other Financing Charges		
2.6.4.2.1 Debenture Discounts		
2.6.4.2.2 Cost of Issuing & Selling New Debentures		
2.6.4.2.3 Banking Service Charge		
2.6.4.2.9 Other (Specify).....		
2.6.4.3.0 Transfers to Funds and Reserves		
2.6.4.3.1 Capital Fund - Debt Repayment		
2.6.4.3.2 Capital Fund - Asset Acquisition		
2.6.4.3.3 Capital Reserve		
2.6.4.3.4 Operating Reserve		
2.6.4.4.0 Other Fiscal Services		
2.6.4.4.3 Second Previous Year Deficit		
2.6.4.4.9 Other Refund of 2018 Surplus to Membership		12936
2.6.4.T.T TOTAL FISCAL SERVICES	0	12,936
2.T.T.T.T TOTAL EXPENDITURES	97,066	12,936

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 OTHER SHARED SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS

Capital Grant **Amount** **Purpose/Description**

- 1
- 2
- 3

Other Sources of Funding

Amount **Purpose/Description**

- 1
- 2

Long-Term Borrowing Summary

Amount

- 20 Years
- 15 Years
- 10 Years
- 7 Years
- 5 Years

TOTAL BORROWING

