



**Western Valley Regional Service Commission**  
**2021**

**To be submitted to the:**  
**Department of Environment and Local Government**  
**Community Finances Branch**  
**P.O. Box 6000, 2nd Floor, Marysville Place**  
**Fredericton, NB E3B 5H1**

**Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.**

**Regional Service Commission Budget**

- Page RSC-1 is signed and sealed
  - Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
  - Cooperative & Regional Planning Services Fund
  - Local Planning Services Fund
  - Solid Waste Services Fund
  - Electricity Generation Facility Fund
  - Other Shared Services Fund
- Interest and Principal payments on long term debt are correct
- Cooperative & Regional Planning Services Fund
  - Local Planning Services Fund
  - Solid Waste Services Fund
  - Electricity Generation Facility Fund
  - Other Shared Services Fund
- Copies have been forwarded to member Municipalities, Rural Communities, Local Service Districts, the Community Finances Branch and the respective Local Services Manager of the Department of Environment and Local Government

Confirmed by: Joan Kennedy

Date: 23-Oct-20

Title: Financial Administrator

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$ 11,702
2. Local Planning Services Fund (from page LP-1)	\$ 448,351
3. Solid Waste Services Fund (from page SW-1)	\$ 2,535,251
4. Electricity Generation Facility Services Fund (from page GF-1)	\$
5. Other Shared Services Fund (from page OT-1)	\$ 15,054
<b>Total Regional Service Commission Operating Budget</b>	<b>\$ 3,010,358</b>


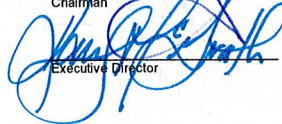
CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	0
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$
<b>Total Regional Service Commission Capital Budget</b>	<b>\$ -</b>

THIS IS TO CERTIFY that on the 22nd day of October 2020 the Board of the WESTERN VALLEY REGIONAL SERVICE COMMISSION RESOLVED that the total operating budget for the Western Valley Regional Service Commission for the 2021 calendar year would consist of total Revenue of \$3,010,358 and total expenditures of \$3,010,358 and that the capital budget would consist of total expenditures of \$0.

Adopted this 22nd day of October, 2020 by the Board of the WESTERN VALLEY REGIONAL SERVICE COMMISSION.

Executed this 21 day of October by the Executive Director of said Commission.

  
Chairman  
  
Executive Director

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2020 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Other Shared Services Budget	Subtotal	Amortization TCA (Add)	Controlled Entities (Add)	Other (Please explain) (Add/Subtract)	Transfers (Add/Subtract)	Total PSA Budget
<b>Revenue</b>												
Member Charges		\$ 5,840	\$ 296,622	\$ 1,221,095		\$ 15,054	\$ 1,538,611				\$ 1,538,611	
Sales of services				\$ 1,192,834			\$ 1,192,834				\$ 1,192,834	
Government Transfers						0						
Transfers from own and other funds	199,910						\$ 199,910				-199,910	
Other transfers												
Interest		800	2,000	5,200			8,000					8,000
Surplus of second previous year		5,062	149,529	105,128			269,719				-269,719	
Other revenue				10,894			10,894					10,894
<b>Total Revenue</b>	199,910	11,702	448,351	2,535,251		15,054	3,210,268				(459,629)	2,750,639
<b>Expenditures</b>												
Governance	12,100						12,100				-12,100	
Administration	186,810	8,752	106,138	212,735		15,054	529,489				-186,810	342,679
Regional Planning		0					0					
Regional policing collaboration		2,950					2,950	1,573				4,523
Regional emergency measures planning												
Regional sport, recreation & culture infrastructure planning & cost-sharing		0					0					
Other services provided to all members							0					
Planning and building inspection services							0					
Operations - Solid Waste Service			\$ 342,213				342,213	2,110				344,323
Financial Services				2,202,045			2,202,045	146,509				2,348,554
- Interest				6,470			6,470					6,470
- Other Financing Charges	1,000						1,000				-1,000	
- Transfer to the Capital Fund - Debt Repayment												
- Transfer to the Capital Fund - Asset Acquisition				114,000			114,000				-114,000	
- Transfer to the Capital Reserve							0					
- Transfer to the Operating Reserve							0					
Closure & Post-closure expense							0					
Second previous year deficit				0			0				0	
Other Fiscal services							0				0	
<b>Total Expenditure</b>	199,910	11,702	448,351	2,535,251		15,054	3,210,268	150,592			(313,910)	3,046,950
<b>Surplus (Deficit)</b>								(150,592)			(145,719)	(296,311)

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	\$ 199,910
2. Less: Revenue from other sources (from page CS-2)	\$ -
<b>Net Budget to be allocated to other funds:</b>	<b>\$ 199,910</b>
Cooperative & Regional Planning Services (to page CRP-3)	\$ 8,752
Local Planning Services (to page LP-3)	\$ 49,978
Solid Waste Services (to page SW-3)	\$ 129,942
Electricity Generation Facility Services (to page GF-3)	\$
Other Shared Services (to page OT-3)	\$ 11,254
<b>Total Allocation</b>	<b>\$199,925</b>

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 CORPORATE SERVICES OPERATING BUDGET

REVENUE

	<u>2019</u> <u>BUDGET</u>	<u>2020</u> <u>BUDGET</u>
1.1.0.0.0 CORPORATE SERVICES		
1.1.2.0.0 REVENUE FROM OTHER SOURCES		
1.1.2.5.0 Government Transfers		
1.1.2.5.1 (Specify).....	.....	.....
1.1.2.5.2 (Specify).....	.....	.....
1.1.2.7.0 Other Revenue (Specify).....	.....	.....
1.1.2.T.T TOTAL REVENUE FROM OTHER SOURCES	<u>\$ -</u>	<u>          </u>

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.1.0.0.0	<b>CORPORATE SERVICES</b>		
2.1.1.0.0	<b>GOVERNANCE</b>		
2.1.1.1.0	<b>Board Members</b>		
2.1.1.1.1	Honorariums	10,000	9,400
2.1.1.1.2	Travel	4,000	1,000
2.1.1.1.3	Training and Development		
2.1.1.1.9	Other - Insurance, Board Meeting costs, and WC	2,300	1,700
2.1.1.1.T	<b>TOTAL GOVERNANCE</b>	<u>16,300</u>	<u>12,100</u>
2.1.2.0.0	<b>ADMINISTRATION</b>		
2.1.2.1.0	<b>Executive Director's Office</b>		
2.1.2.1.1	Salaries & Benefits	122,000	63,360
2.1.2.1.2	Travel	2,000	500
2.1.2.1.3	Training and Development	2,000	500
2.1.2.1.9	Other (Memberships)	500	500
2.1.2.2.0	<b>Human Resources</b>		
2.1.2.2.1	Salaries & Benefits		
2.1.2.2.2	Travel		
2.1.2.2.3	Training and Development		
2.1.2.2.9	Other (Specify).....		
2.1.2.3.0	<b>Financial Management</b>		
2.1.2.3.1	Salaries & Benefits	74,504	79,540
2.1.2.3.2	Travel	500	500
2.1.2.3.3	Training and Development	500	
2.1.2.3.5	External Audit Fees	8,500	8,500
2.1.2.3.6	External Accounting Fees		
2.1.2.3.7	Other Financial Management	2,000	2,200
2.1.2.3.9	Other (Specify).....		
2.1.2.4.0	<b>Other Administration Services</b>		
2.1.2.4.1	Advertising and Public Relations	200	200
2.1.2.4.2	Liability Insurance	3,255	3,410
2.1.2.4.3	Professional Services		
2.1.2.4.4	Legal Services	3,000	500
2.1.2.4.5	Office Building	14,000	14,000
2.1.2.4.6	Office Equipment & Supplies	10,000	10,600
2.1.2.4.7	Printing and Copying	600	
2.1.2.4.8	Telecommunications	2,400	2,500
2.1.2.4.9	Other (Specify).....		
2.1.2.1.T	<b>TOTAL ADMINISTRATION</b>	<u>245,959</u>	<u>186,810</u>
2.1.4.0.0	<b>FISCAL SERVICES</b>		
2.1.4.1.0	<b>Interest</b>		
2.1.4.1.1	Current Operations		

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

	2020 BUDGET	2021 BUDGET
2.1.4.1.2 Short-Term borrowing for capital projects		
2.1.4.1.3 Long-Term Debt		
<b>2.1.4.2.0 Other Financing Charges</b>		
2.1.4.2.3 Banking Service Charge	1,500	1,000
2.1.4.2.9 Other (Specify).....		
<b>2.1.4.3.0 Transfers to Funds and Reserves</b>		
2.1.4.3.1 Capital Fund - Debt Repayment		
2.1.4.3.2 Capital Fund - Asset Acquisition		
2.1.4.3.3 Capital Reserve		
2.1.4.3.4 Operating Reserve		
<b>2.1.4.4.0 Other Fiscal Services</b>		
2.1.4.4.9 Other (Specify).....		
<b>2.1.4.T.T TOTAL FISCAL SERVICES</b>	<u>1,500</u>	<u>1,000</u>
<b>2.T.T.T.T TOTAL CORPORATE SERVICES</b>	<u>263,758</u>	<u>199,910</u>



WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 CORPORATE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS						Debt repayment term	
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds		Long-term Borrowing
1									
2									
3									
4									
5									
6									
<b>TOTAL</b>									

FUNDING DETAILS

1	Capital Grant	Amount	Purpose/Description
2			
3	Other Sources of Funding	Amount	Purpose/Description
1			
2	Long-Term Borrowing Summary	Amount	
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	<b>TOTAL BORROWING</b>		

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-4)	\$ 11,702
2. Less: Revenue from other sources	\$ 5,862
<b>Net Budget to be raised from members</b>	<b>\$ 5,840</b>

MEMBER CHARGES

Member	2016 Census Population	2020 Municipal Tax Base	Member Share*
1 Aroostook	306	10,169,550	38
2 Bath	476	22,047,600	66
3 Canterbury	336	13,790,150	44
4 Centreville	557	37,196,300	90
5 Florenceville-Bristol	1,604	223,537,300	389
6 Hartland	957	85,446,400	178
7 Meductic	215	14,639,650	35
8 Perth Andover	1,590	120,002,850	272
9 Plaster Rock	1,023	61,429,500	157
10 Woodstock	5,228	516,065,950	1,030
11 LSDs	21,717	1,490,836,950	3,542
12 .....	.....	.....	.....
13 .....	.....	.....	.....
	34,009	\$ 2,595,162,200	\$ 5,840

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	\$ .....
Less: Total sources of funds	\$ .....
Total Long-term borrowing	\$ .....

\* Note: Allocation on 50-50 proportional basis of population and tax base

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

		REVENUE	
		2020 BUDGET	2021 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING		
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	(Specify)..... 2020 Municipal		
1.2.2.5.2	(Specify).....		
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus	11,391	5,062
1.2.2.6.2	Operating Reserve Fund		
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income		800
1.2.2.7.2	HST Rebate		
1.2.2.7.9	Other (Specify).....		
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>11,391</u>	<u>5,862</u>

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

	2020 BUDGET	2021 BUDGET
<b>2.2.0.0.0 COOPERATIVE AND REGIONAL PLANNING SERVICES</b>		
<b>2.2.3.0.0 REGIONAL SERVICES</b>		
<b>2.2.3.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)</b>	26,376	8,752
<b>2.2.3.1.0 Regional Planning</b>		
2.2.3.1.1 Personnel		
2.2.3.1.2 Administration	500	
2.2.3.1.3 Travel	500	
2.2.3.1.4 Professional Services		
2.2.3.1.9 Other (Specify).....	2,000	
<b>2.2.3.1.S.T Subtotal</b>	<b>3,000</b>	<b>0</b>
<b>2.2.3.2.0 Regional Policing Collaboration</b>		
2.2.3.2.2 Administration	850	1,150
2.2.3.2.3 Travel	550	
2.2.3.2.4 Professional Services		
2.2.3.2.9 Other (Mobile Speed Sign Operating & Maintenance Costs)	1,800	1,800
<b>2.2.3.2.S.T Subtotal</b>	<b>3,200</b>	<b>2,950</b>
<b>2.2.3.3.0 Regional Emergency Measures Planning</b>		
2.2.3.3.2 Administration		
2.2.3.3.3 Travel		
2.2.3.3.4 Professional Services		
2.2.3.3.9 Other (Specify).....		
<b>2.2.3.3.S.T Subtotal</b>	<b>0</b>	
<b>2.2.3.4.0 Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing</b>		
2.2.3.4.2 Administration		
2.2.3.4.3 Travel		
2.2.3.4.4 Professional Services		
2.2.3.4.9 Other (Licenses)		
<b>2.2.3.4.S.T Subtotal</b>	<b>0</b>	<b>0</b>
<b>2.2.3.5.0 Other Service Provided to All Members</b>		
2.2.3.5.2 Administration		
2.2.3.5.3 Travel		
2.2.3.5.4 Professional Services		
2.2.3.5.9 Other (Specify).....		
<b>2.2.3.5.S.T Subtotal</b>	<b>0</b>	<b>0</b>
<b>2.2.4.0.0 FISCAL SERVICES</b>		
<b>2.2.4.1.0 Interest</b>		
2.2.4.1.1 Current Operations		
2.2.4.1.2 Short-Term borrowing for capital projects		
2.2.4.1.3 Long-Term Debt		
<b>2.2.4.2.0 Other Financing Charges</b>	<b>0</b>	<b>0</b>

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.2.4.2.3	Banking Service Charge	.....	.....
2.2.4.2.9	Other (Specify).....	.....	.....
<b>2.2.4.3.0</b>	<b>Transfers to Funds and Reserves</b>		
2.2.4.3.1	Capital Fund - Debt Repayment	.....	.....
2.2.4.3.2	Capital Fund - Asset Acquisition	.....	.....
2.2.4.3.3	Capital Reserve	.....	.....
2.2.4.3.4	Operating Reserve	.....	.....
<b>2.2.4.4.0.</b>	<b>Other Fiscal Services</b>		
2.2.4.4.3	Second Previous Year Deficit	.....	.....
2.2.4.4.9	Other (Specify).....	.....	.....
<b>2.2.4.T.T</b>	<b>TOTAL FISCAL SERVICES</b>	<u>0</u>	<u>0</u>
<b>2.T.T.T.T</b>	<b>TOTAL EXPENDITURES</b>	<u>32,576</u>	<u>11,702</u>

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-Term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
<b>TOTAL</b>									

FUNDING DETAILS

1	Capital Grant	Amount	Purpose/Description
2			
3			
1	Other Sources of Funding	Amount	Purpose/Description
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
<b>TOTAL BORROWING</b>			

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4)	<u>\$ 448,351</u>
2. Less: Revenue from other sources (from page LP-2)	<u>\$ 151,529</u>
<b>Net Budget to be raised from members</b>	<u><b>\$ 296,822</b></u>
Portion of net budget relating to Planning Services	\$ .....
Portion of net budget relating to Inspection Services	\$ .....

MEMBER CHARGES

Member		Planning Service	Inspection Service	Member Share
1 Centreville	37,196,300	.....	.....	\$ 6,454
2 Hartland	85,446,400	.....	.....	\$ 14,825
3 Plaster Rock	61,429,500	.....	.....	\$ 10,658
4 Bath	22,047,600	.....	.....	\$ 3,825
5 Canterbury	13,790,150	.....	.....	\$ 2,393
6 LSDs	1,490,836,950	.....	.....	\$ 258,666
7 .....	.....	.....	.....	.....
	<u>\$ 1,710,746,900</u>	<u>\$ .....</u>	<u>\$ .....</u>	<u>\$ 296,822</u>

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	\$ .....
Less: Total sources of funds	\$ .....
Total Long-term borrowing	\$ .....

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2020 BUDGET	2021 BUDGET
1.3.0.0.0	LOCAL PLANNING SERVICES		
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development	.....	.....
1.3.2.1.2	Inspection	.....	.....
1.3.2.1.9	Other (Specify).....	.....	.....
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus	10,505	149,529
1.3.2.6.2	Operating Reserve Fund	.....	.....
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income	.....	2,000
1.3.2.7.2	HST Rebate	.....	.....
1.3.2.7.9	Other (Specify).....	.....	.....
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	10,505	151,529



WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		2020 BUDGET	2021 BUDGET
2.3.0.0.0	LOCAL PLANNING SERVICES		
2.3.2.0.0	ADMINISTRATION		
2.3.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 65,940	\$ 49,978
2.3.2.1.0	Director's Office		
2.3.2.1.1	Salaries & Benefits		
2.3.2.1.2	Travel	600	300
2.3.2.1.3	Training and Development	1,500	500
2.3.2.1.9	Other (Memberships)	700	700
2.3.2.2.0	Other Administration Services		
2.3.2.2.1	Advertising & Public Relations	500	250
2.3.2.2.2	Liability Insurance	3,255	3,410
2.3.2.2.3	Professional Services		
2.3.2.2.4	Legal Services	7,000	7,000
2.3.2.2.5	Office Building	27,000	27,000
2.3.2.2.6	Office Equipment & Supplies	11,000	13,000
2.3.2.2.7	Printing and Copying	2,500	2,000
2.3.2.2.8	Telecommunications	3,900	1,000
2.3.2.2.9	Other (Website development)	2,000	1,000
2.3.2.T.T	TOTAL ADMINISTRATION SERVICES	<u>125,895</u>	<u>106,138</u>
2.3.3.0.0	PLANNING AND BUILDING INSPECTION SERVICES		
2.3.3.1.0	Planning Services		
2.3.3.1.1	Salaries & Benefits	100,552	67,000
2.3.3.1.2	Travel	2,000	500
2.3.3.1.3	Training and Development	1,500	500
2.3.3.1.4	Maps and Reference Material	5,000	1,000
2.3.3.1.5	GIS Operating and Planet	2,000	2,300
2.3.3.1.6	Advertising (Legislatively Required)	2,000	500
2.3.3.1.7	Planning Review & Adjustment Committee	8,700	5,900
2.3.3.1.8	Other - Contracted Planning Services		112,000
2.3.3.1.9	Other (Memberships)	700	800
2.3.3.1.S.T	Subtotal	<u>\$ 122,452</u>	<u>\$ 190,500</u>
2.3.3.2.0	Inspection Services		
2.3.3.2.1	Salaries & Benefits	189,776	135,408
2.3.3.2.2	Travel	11,000	9,500
2.3.3.2.3	Training and Development	10,000	5,530
2.3.3.2.4	Maps and Reference Material	1,000	
2.3.3.2.5	GIS Operating and Planet	1,000	
2.3.3.2.9	Other Professional Memberships	800	475
2.3.3.2.11	Other - Clothing & Apparel	1,000	500
2.3.3.2.12	Other - Promotion	3,000	300
2.3.3.2.S.T	Subtotal	<u>217,576</u>	<u>151,713</u>
2.3.3.T.T	TOTAL PLANNING AND INSPECTION SERVICES	<u>\$ 340,028</u>	<u>\$ 342,213</u>

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

	2020 BUDGET	2021 BUDGET
<b>2.3.4.0.0 FISCAL SERVICES</b>		
<b>2.3.4.1.0 Interest</b>		
2.3.4.1.1 Current Operations	.....	.....
2.3.4.1.2 Short-Term borrowing for capital projects	.....	.....
2.3.4.1.3 Long-Term Debt	.....	.....
<b>2.3.4.2.0 Other Financing Charges</b>		
2.3.4.2.1 Debenture Discounts	.....	.....
2.3.4.2.2 Cost of Issuing & Selling New Debentures	.....	.....
2.3.4.2.3 Banking Service Charge	.....	.....
2.3.4.2.9 Other (Specify).....	.....	.....
<b>2.3.4.3.0 Transfers to Other Funds</b>		
2.3.4.3.1 Capital Fund - Debt Repayment	.....	.....
2.3.4.3.2 Capital Fund - Asset Acquisition	.....	.....
2.3.4.3.3 Capital Reserve Fund	.....	.....
2.3.4.3.3 Operating Reserve Fund	.....	.....
<b>2.3.4.4.0 Other Fiscal Services</b>		
2.3.4.4.3 Second Previous Year Deficit	.....	.....
2.3.4.4.9 Other (Specify).....	.....	.....
<b>2.3.4.T.T TOTAL FISCAL SERVICES</b>	<u>0</u>	<u>0</u>
<b>2.T.T.T.T TOTAL EXPENDITURES</b>	<u>\$ 465,923</u>	<u>\$ 448,351</u>

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
<b>TOTAL</b>									

FUNDING DETAILS

1	Capital Grant	Amount	Purpose/Description
2			
3			
	Other Sources of Funding	Amount	Purpose/Description
1			
2	Long-Term Borrowing Summary	Amount	
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	<b>TOTAL BORROWING</b>		

LP-Capital

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	\$ 2,535,251
2. Less: Revenue from other sources (from page SW-2)	\$ 1,314,156
<b>Net budget to be raised through tipping fees</b>	<b>\$ 1,221,095</b>

TIPPING FEES

Member	Category	Tonnage	2021 Municipal Tipping Fees	Total Tipping Fees
Bath		98.49	\$147.63	\$14,540
Florenceville-Bristol		492.47	\$130.66	\$64,346
Centreville		126.67	\$147.63	\$18,700
Hartland		220.78	\$147.63	\$32,594
Canterbury		102.27	\$147.63	\$15,098
Meductic		55.05	\$147.63	\$8,127
Woodstock		1649.23	\$130.66	\$215,488
Aroostook		92.65	\$106.79	\$9,894
Perth-Andover		414.36	\$89.82	\$37,218
Plaster Rock		248.05	\$106.79	\$26,489
LSDs North		840.66	\$106.79	\$89,774
LSDs South		4666.15	\$147.63	\$688,826
<b>TOTAL REVENUE FROM MEMBER TIPPING FEES</b>		<b>9,006.83</b>		<b>\$1,221,095</b>

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	\$ _____
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ 0

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE		2020 BUDGET	2021 BUDGET
1.4.0.0.0	<b>SOLID WASTE SERVICES</b>		
1.4.1.0.0	Membership Tipping Fees	1,177,405	1,221,095
1.4.2.0.0	<b>REVENUES FROM OTHER SOURCES</b>		
1.4.2.1.0	<b>Tipping Fees from Other Sources</b>		
1.4.2.1.1	Industrial/Commercial/Institutional	1,099,648	1,080,896
1.4.2.1.2	Construction and Demolition		
1.4.2.1.3	Other Regional Service Commissions		
1.4.2.1.4	First Nations	96,183	111,938
1.4.2.1.8	Other (Specify).....		
1.4.2.1.9	Other (Specify).....		
1.4.2.2.0	<b>Special Waste</b>		
1.4.2.2.1	(Specify).....		
1.4.2.2.2	(Specify).....		
1.4.2.3.0	<b>Recycling</b>		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)		
1.4.2.3.2	Refundables Products		
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals		
1.4.2.3.5	Paints		
1.4.2.3.9	Other (Specify).....		
1.4.2.4.0	<b>Other Operational Revenue</b>		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Other (Specify).....		
1.4.2.5.0	<b>Government Transfers</b>		
1.4.2.5.1	(Specify).....		
1.4.2.5.2	(Specify).....		
1.4.2.6.0	<b>Transfers from Own and Other funds</b>		
1.4.2.6.1	Second Previous Year Surplus	207,105	105,128
1.4.2.6.2	Operating Reserve Fund	10,994	10,994
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	<b>Other Revenues</b>		
1.4.2.7.1	Interest Income		5,200
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Specify).....		
1.4.2.T.T	<b>TOTAL REVENUE FROM OTHER SOURCES</b>	<u>1,413,930</u>	<u>1,314,156</u>

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

	2020 BUDGET	2021 BUDGET
<b>2.4.0.0.0 SOLID WASTE SERVICES</b>		
<b>2.4.2.0.0 ADMINISTRATION ALLOCATION FROM CORPORATE SERVICES (from page CS-1)</b>		
2.4.2.0.1	171,443	129,942
<b>2.4.2.1.0 Director's Office</b>		
2.4.2.1.1 Salaries & Benefits	55,000	57,540
2.4.2.1.2 Travel	3,000	1,000
2.4.2.1.3 Training and Development	3,500	1,000
2.4.2.1.9 Other (Specify).....		
<b>2.4.2.4.0 Other Administration Services</b>		
2.4.2.4.1 Advertising and Public Relations	7,000	3,000
2.4.2.4.2 Liability Insurance	3,255	3,410
2.4.2.4.3 Professional Services		
2.4.2.4.4 Legal Services	2,500	2,000
2.4.2.4.5 Office Building	6,700	6,700
2.4.2.4.6 Office Equipment and Supplies	2,000	2,500
2.4.2.4.7 Printing and Copying	700	500
2.4.2.4.8 Telecommunications	1,250	1,500
2.4.2.4.9 Other (SWAC)	7,500	2,644
<b>2.4.2.5.0 Public Education</b>		
2.4.2.5.1 Advertising, tours, promotional		
2.4.2.5.2 Travel	1,000	
2.4.2.5.9 Other (Trade Shows)	4,000	1,000
<b>2.4.2.T.T TOTAL ADMINISTRATION</b>	<b>268,848</b>	<b>212,736</b>
<b>2.4.3.0.0 OPERATIONS</b>		
<b>2.4.3.1.0 Station and Building</b>		
2.4.3.1.1 Repairs and Maintenance		
2.4.3.1.2 Electricity		
2.4.3.1.3 Janitorial		
2.4.3.1.4 Insurance		
2.4.3.1.5 Property Taxes		
2.4.3.1.9 Other (Specify).....		
<b>2.4.3.1.S.T Subtotal</b>	<b>0</b>	<b>0</b>
<b>2.4.3.2.0 Machinery &amp; Equipment</b>		
2.4.3.2.1 Vehicles		
2.4.3.2.2 Small Equipment (non-capital)		
2.4.3.2.3 Operating Leases (non-capital leases)		
2.4.3.2.4 Fuel		
2.4.3.2.5 Repairs and Maintenance		
2.4.3.2.6 Insurance		
2.4.3.2.9 Other (Specify).....		
<b>2.4.3.2.S.T Subtotal</b>	<b>0</b>	<b>0</b>

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
<b>2.4.3.3.0</b>	<b>Landfill Operations</b>		
2.4.3.3.1	Personnel	.....	.....
2.4.3.3.2	Small Equipment (non capital)	.....	.....
2.4.3.3.3	Site and Road Maintenance	.....	.....
2.4.3.3.4	Monitoring	.....	.....
2.4.3.3.5	Site Security	.....	.....
2.4.3.3.6	Special Waste Handling	.....	.....
2.4.3.3.7	Cells	.....	.....
2.4.3.3.8	Leachate & Siltation Management	.....	.....
2.4.3.3.9	Other (Specify).....	.....	.....
<b>2.4.3.3.S.T</b>	<b>Subtotal</b>	<b>0</b>	<b>0</b>
<b>2.4.3.4.0</b>	<b>Transfer Station Operations</b>		
2.4.3.4.1	Personnel	.....	.....
2.4.3.4.2	Small Equipment (non capital)	.....	.....
2.4.3.4.3	Site and Road Maintenance	.....	.....
2.4.3.4.4	Site Security	.....	.....
2.4.3.4.5	Contracted Services	1,902,466	1,916,332
2.4.3.4.6	Special Waste Handling	.....	.....
2.4.3.4.9	Other (Specify).....	.....	.....
<b>2.4.3.4.S.T</b>	<b>Subtotal</b>	<b>1,902,466</b>	<b>1,916,332</b>
<b>2.4.3.5.0</b>	<b>Scale house</b>		
2.4.3.5.1	Personnel	.....	.....
2.4.3.5.2	Small Equipment (non capital)	.....	.....
2.4.3.5.3	Supplies	.....	.....
2.4.3.5.9	Other (Specify).....	.....	.....
<b>2.4.3.5.S.T</b>	<b>Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>
<b>2.4.3.6.0</b>	<b>Waste Diversion</b>		
2.4.3.6.1	Personnel	.....	.....
2.4.3.6.2	Recycling -Advertising	10,000	14,000
2.4.3.6.3	Contracted Services - Depots	33,000	30,000
2.4.3.6.4	Equipment Maintenance	.....	.....
2.4.3.6.5	Contracted Services-Curbside	180,665	157,764
2.4.3.6.9	Other - Site Management	2,000	2,000
2.4.3.6.10	Other - Education	12,000	15,000
<b>2.4.3.6.S.T</b>	<b>Subtotal</b>	<b>\$237,665</b>	<b>\$218,764</b>
<b>2.4.3.7.0</b>	<b>Composting Program</b>		
2.4.3.7.1	Personnel	.....	.....
2.4.3.7.2	Processing	.....	.....
2.4.3.7.3	Demonstration Site	.....	.....
<b>2.4.3.7.S.T</b>	<b>Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>
<b>2.4.3.8.0</b>	<b>Hazardous Household Waste</b>		
2.4.3.8.1	Personnel	2,500	2,250
2.4.3.8.2	Collection	55,000	60,000
2.4.3.8.2	Disposal	2,000	2,000

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

	2020 BUDGET	2021 BUDGET
2.4.3.8.9 Other - Advertising	2,500	2,700
<b>2.4.3.8.S.T Subtotal</b>	<b>\$62,000</b>	<b>\$66,950</b>
<b>2.4.3.T.T TOTAL OPERATIONS</b>	<b>\$ 2,202,131</b>	<b>\$ 2,202,045</b>
<b>2.4.4.0.0 FISCAL SERVICES</b>		
<b>2.4.4.1.0 Interest</b>		
2.4.4.1.1 Current Operations	.....	.....
2.4.4.1.2 Short-Term borrowing for capital projects	.....	.....
2.4.4.1.3 Long-Term Debt	9,356	6,470
<b>2.4.4.2.0 Other Financing Charges</b>		
2.4.4.2.1 Debenture Discounts	.....	.....
2.4.4.2.2 Cost of Issuing & Selling New Debentures	.....	.....
2.4.4.2.3 Banking Service Charge	.....	.....
2.4.4.2.9 Other (Specify).....	.....	.....
<b>2.4.4.3.0 Transfers to Other Funds</b>		
2.4.4.3.1 Capital Fund - Debt Repayment	111,000	114,000
2.4.4.3.2 Capital Fund - Asset Acquisition	.....	.....
2.4.4.3.3 Capital Reserve Fund	.....	.....
2.4.4.3.4 Operating Reserve Fund	.....	.....
2.4.4.3.5 Generation Facility Operating Fund	.....	.....
<b>2.4.4.4.0 Other Fiscal Services</b>		
2.4.4.4.1 Bad Debt Expense	.....	.....
2.4.4.4.2 Closure and Post-Closure Expense	.....	.....
2.4.4.4.3 Second Previous Year Deficit	.....	.....
2.4.4.4.9 Other (Specify).....	.....	.....
<b>2.4.4.T.T TOTAL FISCAL SERVICES</b>	<b>120,356</b>	<b>120,470</b>
<b>2.T.T.T.T TOTAL EXPENDITURES</b>	<b>\$ 2,591,335</b>	<b>\$ 2,535,251</b>



2021 SOLID WASTE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES			SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other				
1 Recycle Carts	\$ 231,000							\$ 342,000	3 years	
2										
3										
4										
5										
6										
7										
8										
<b>TOTAL</b>	<b>\$ 231,000</b>							<b>\$ 342,000</b>		

FUNDING DETAILS		Amount	Purpose/Description	5062
1	Capital Grant			
2				
3				
	Other Sources of Funding	Amount		
1	NB Municipal Borrowing Board	342,000		
2				
	Long-Term Borrowing Summary	Amount		
	20 Years			
	15 Years			
	10 Years			
	7 Years			
	4 Years			
	<b>TOTAL BORROWING</b>			

Amortization Schedule for Annual Payments					
Year	Principal Balance	Principal Paid	Principal Balance	Interest Paid	Total Interest Paid
2019	\$450,000.00	\$108,000.00	\$342,000.00	\$12,109.50	\$12,109.50
2020	\$342,000.00	\$111,000.00	\$231,000.00	\$9,355.50	\$21,465.00
2021	\$231,000.00	\$114,000.00	\$117,000.00	\$6,469.50	\$27,934.50
2022	\$117,000.00	\$117,000.00	\$0.00	\$3,334.50	\$31,269.00
		\$450,000.00		\$31,269.00	

10/10/2021

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page GF-4) \$ .....

2. Less: Revenue from other sources (from page GF-2) \$ \_\_\_\_\_

Net Budget to be raised from sale of service \$ \_\_\_\_\_

SALE OF SERVICE

User	# Kilowatts	\$/Kilowatt	Sale of Service
.....	.....	\$.....	\$.....
.....	.....	\$.....	\$.....
.....	.....	\$.....	\$.....
<b>TOTAL SALE OF SERVICE</b>			<b>\$ _____</b>

CAPITAL BUDGET

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital) \$ .....

Less: Total sources of funds \$ \_\_\_\_\_

Total Long-term borrowing \$ \_\_\_\_\_

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 GENERATION FACILITY OPERATING BUDGET

REVENUE

	2018 BUDGET	2019 BUDGET
1.5.0.0.0 GENERATION FACILITY		
1.5.2.0.0 REVENUE FROM OTHER SOURCES		
1.5.2.5.0 Government Transfers		
1.5.2.5.1 (Specify).....		
1.5.2.5.2 (Specify).....		
1.5.2.6.0 Transfers from Own and Other funds		
1.5.2.6.1 Second Previous Year Surplus		
1.5.2.6.2 Operating Reserve Fund		
1.5.2.6.3 Solid Waste Services Operating Fund		
1.5.2.7.0 Other Revenue		
1.5.2.7.1 Interest Income		
1.5.2.7.9 Other (Specify).....		
1.5.2.T.T TOTAL REVENUE FROM OTHER SOURCES		

2021 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

	2018 BUDGET	2019 BUDGET
<b>2.5.0.0.0 GENERATION FACILITY</b>		
<b>2.5.2.0.0 ADMINISTRATION</b>		
<b>2.5.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)</b>		
<b>2.5.2.1.0 Personnel</b>		
2.5.2.1.1 Salaries & Benefits		
2.5.2.1.2 Travel		
2.5.2.1.3 Training and Development		
2.5.2.1.9 Other (Specify).....		
<b>2.5.2.2.0 Other Administrative Services</b>		
2.5.2.2.1 Advertising and Public Relations		
2.5.2.2.2 Liability Insurance		
2.5.2.2.3 Professional Services		
2.5.2.2.4 Legal Services		
2.5.2.2.5 Office Building		
2.5.2.2.6 Office Equipment & Supplies		
2.5.2.2.7 Printing and Copying		
2.5.2.2.8 Telecommunications		
2.5.2.2.9 Other (Specify).....		
<b>2.5.2.T.T TOTAL ADMINISTRATION</b>		
<b>2.5.3.0.0 OPERATIONS</b>		
<b>2.5.3.1.0 Personnel</b>		
2.5.3.1.1 Salaries & Benefits		
2.5.3.1.2 Travel		
2.5.3.1.3 Training and Development		
2.5.3.1.9 Other (Specify).....		
<b>2.5.3.2.0 Machinery &amp; Equipment</b>		
2.5.3.2.1 Vehicles		
2.5.3.2.2 Small Equipment (non-capital)		
2.5.3.2.3 Operating Leases (non-capital)		
2.5.3.2.4 Fuel		
2.5.3.2.5 Repairs and Maintenance		
2.5.3.2.6 Insurance		
2.5.3.2.9 Other (Specify).....		
<b>2.5.3.T.T TOTAL OPERATIONS</b>		
<b>2.5.4.0.0 FISCAL SERVICES</b>		
<b>2.5.4.1.0 Interest</b>		
2.5.4.1.1 Current Operations		
2.5.4.1.2 Short-Term borrowing for capital projects		
2.5.4.1.3 Long-Term Debt		
<b>2.5.4.2.0 Other Financing Charges</b>		
2.5.4.2.1 Debenture Discounts		

2021 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.5.4.2.2	Cost of Issuing & Selling New Debentures	_____	_____
2.5.4.2.3	Banking Service Charge	_____	_____
2.5.4.2.9	Other (Specify).....	_____	_____
2.5.4.3.0	<b>Transfers to Funds and Reserves</b>		
2.5.4.3.1	Capital Fund - Debt Repayment	_____	_____
2.5.4.3.2	Capital Fund - Asset Acquisition	_____	_____
2.5.4.3.3	Capital Reserve	_____	_____
2.5.4.3.4	Operating Reserve	_____	_____
2.5.4.3.5	Solid Waste Services Operating Fund	_____	_____
2.5.4.4.0	<b>Other Fiscal Services</b>		
2.5.4.4.3	Second Previous Year Deficit	_____	_____
2.5.4.4.9	Other (Specify).....	_____	_____
2.5.4.T.T	<b>TOTAL FISCAL SERVICES</b>	=====	=====
2.T.T.T.T	<b>TOTAL EXPENDITURES</b>	=====	=====

WESTERN VALLEY REGIONAL SERVICE COMMISSION		2021 GENERATION FACILITY CAPITAL BUDGET								
CAPITAL EXPENDITURES		SOURCES OF FUNDS								
Tangible Capital Assets		Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1										
2										
3										
4										
5										
6										
7										
8										
<b>TOTAL</b>										
<b>FUNDING DETAILS</b>										
1	Capital Grant	Amount								Purpose/Description
2										
3										
1	Other Sources of Funding	Amount								Purpose/Description
2										
Long-Term Borrowing Summary		Amount								
	20 Years									
	15 Years									
	10 Years									
	7 Years									
	5 Years									
<b>TOTAL BORROWING</b>										

**WESTERN VALLEY REGIONAL SERVICE COMMISSION**

**2021 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS  
NB TRAILS**

**OPERATING BUDGET**

1. Total Budget (from page OT-3)	\$ 15,054
2. Less: Revenue from other sources (from page OT-2)	\$ -
<b>Net Budget to be raised from participating members</b>	<b>\$ 15,054</b>

**MEMBER CHARGES**

Member	Cost Sharing Data		Member Share
	2016 Census Population	2020 Municipal Tax Base	
1 Bath	476.0	22,047,600	\$ 181
2 Florenceville-Bristol	1,604.0	223,537,300	\$ 1,067
3 Hartland	957.0	85,446,400	\$ 490
4 Perth-Andover	1,590.0	120,002,850	\$ 747
5 Woodstock	5,228.0	516,065,950	\$ 2,827
6 LSD North/South	21,717.0	1,490,836,950	\$ 9,743
			\$ -
	31,572.0	2,457,937,050	<b>\$ 15,054</b>

**CAPITAL BUDGET**

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE

		2020 BUDGET	2021 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	Tourism Heritage & Culture		
1.6.2.5.2	(Specify) .....		
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus	12,936	
1.6.2.6.2	Operating Reserve Fund		
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income		
1.6.2.7.2	HST Rebate		
1.6.2.7.9	Other (Specify) .....		
1.8.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>12,936</u>	-



WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE		2020 BUDGET	2021 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		\$ 11,254
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits		
2.6.2.1.2	Travel		
2.6.2.1.3	Training and Development		
2.6.2.1.9	Other - NB Trails Committee		3,600
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations		
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building		
2.6.2.2.6	Office Equipment and Supplies		
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications		
2.6.2.2.9	Other - Occupancy License		200
2.6.2.2.10	Other - Work Plan Costs		
2.6.2.T.T	TOTAL ADMINISTRATION	-	15,054
2.6.4.0.0	FISCAL SERVICES		
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations		
2.6.4.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debt Discount		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge		
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other Refund of 2018 Surplus to Membership	12,936	
2.6.4.T.T	TOTAL FISCAL SERVICES	12,936	0
2.T.T.T.T	TOTAL EXPENDITURES	12,936	15,054

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2021 OTHER SHARED SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS						Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing
1								
2								
3								
4								
5								
6								
<b>TOTAL</b>								

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
20 Years			
15 Years			
10 Years			
7 Years			
5 Years			
<b>TOTAL BORROWING</b>			