

Western Valley Regional Service Commission 2021

To be submitted to the:

Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

X	Page RSC-1 is signed and sealed
х	Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the Regional Service Delivery Act
x	- Cooperative & Regional Planning Services Fund
x	- Local Planning Services Fund
x	- Solid Waste Services Fund
	- Electricity Generation Facility Fund
	- Other Shared Services Fund
	Interest and Principal payments on long term debt are correct
	- Cooperative & Regional Planning Services Fund
	- Local Planning Services Fund
х	- Solid Waste Services Fund
	- Electricity Generation Facility Fund
х	- Other Shared Services Fund
X	Copies have been forwarded to member Municipalities, Rural Communities, Local Service Districts, the Community Finances Branch and the respective Local Services Manager of the Department of Environment and Local Government
Confirme	d by: Joan Kennedy Date: 23-Oct-20
Title:	Financial Administrator

2020 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS		
OPERATING BUDGET		
1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$	11,702
2. Local Planning Services Fund (from page LP-1)	\$	448,351
3. Solid Waste Services Fund (from page SW-1)	\$	2,535,251
4. Electricity Generation Facility Services Fund (from page GF-1)	\$	
5. Other Shared Services Fund (from page OT-1)	\$	15,054
Total Regional Service Commission Operating Budget	\$	3,010,358
CAPITAL BUDGET		
Total Capital Cost - Corporate Services (from page CS-1)	\$	
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$	
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$	
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)		0
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$	
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$	
Total Regional Service Commission Capital Budget	\$	-
THIS IS TO CERTIFY that on the 22nd day of October 2020 the Board of the WESTERN VALLEY REGION	VAL SEF	

2021 calendar year would consist of total Revenue of \$3,010,358 and total expenditures of \$3,010,358 and that the capital budget would consist of total expenditures of \$0.

Adopted this 22nd day of October, 2020 by the Board of the WESTERN VALLEY REGIONAL SERVICE COMMISSION.

Executed this 21 day of October by the Executive Director of said Commission.

RSC - 1

Containing bladget to Fig. Buildings Containing bladg	Composition of Secretary Composition of Secr	Controlling Services Parameter Controlling Scholur Values Controlling Value	WESTERN VALLET REGIONAL SERVICE COMMISSION											
Composate Services Regional Panishay Controllation of	Composition of Comp	Company State Company Stat				2020 REGIONAL	SERVICE COMMIS	SION OPERATING BUI	OGET					
Company Comp	Companie Series December December Companie Series December De	Companie Service Integrals Companie Servi	Reconciliation of Operating Budget to PSA Budget											
1 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	1	1			Cooperative & Regional Planning Services Budget	Local Planning	Solid Waste	Generation Facility	Other Shared		Amortization	Other	Transfers	Total
1 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	1 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	1 1,10,200 1 1,10,200 1 1,10,200 1 1,10,200 1 1,10,200 1 1,10,200 1 1,10,200 1 1,10,200 1 1,10,200 1 1,10,200 1 1,10,200 1 1,10,200 1,10,	Revenue		Jahnna sanikas	services bounder	services pander	afond	services budget	Pionne	(Add)	(Add /Subtract)	(Add /Subtract)	Budget
1 1,182,19 1,182	1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Member Charges							v,			•	1,538,811
1 1 1 1 1 1 1 1 1 1	1	1	Sales of services	•						\$ 1,192,834				1,192,834
1	1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1	Government Transfers	.*					0	•			•	
Province year	Province year 1	Figure 5 to the control of the contr	Transfers from own and other funds	199,910										·
1	Figure 1	1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Other transfers										•	•
Provision year 1	Figure 1	Feriorie year from the protection of the control of	Interest		900	2,000	5,200			\$ 8,000			•	8,000
1,1702 1	1,100 1,10	1,100 1,10	Surplus of second previous year		5,062	149,529	105,128			\$ 259,719				
15,000 1,702 1,203 1,2	12.00 1.70 1.20	12.00 11.70 1.00 1.00 1.00 1.00 1.00 1.00	Other revenue				10,994						*	10,994
12100 1210	1100 1100 1100 1100 1100 1100 1100 110	1,2100 1	Total Revenue	199,910	11,702	448,351	2,535,251		15,054	3,210,268		,	ı	
12,00 12,0	1200 12	12.00 12.00	Expenditures											
146,01 1,670 1,6	1861 1972	1,000 1,10	Governance	12,100						12,100				
State Stat	Control Foundation	Continue of the information of	Administration	186,810	8,752				15,054	529,489				
1500 1500	2000 Living both contact and the protection of t	Charles found the contribution of the contri	Regional planning		0					O			.,	
Secretion of continuity and consistent planning consistent of the properties planning and consistent of the properties of continuity and consistent of the properties of the p	Secretary control from the interstructure planning & coated builting & coated builti	Subject to the infrastructure planning & cost-sharing a cost-sharing beavers a cost-sharing a co	Regional policing collaboration		2,950					2,960	1,573			4,52
creation & could with infrastructure planning & coot-sharing S 342313 C<	Supplies to adult a infrastructure planning & coast-blanning and coast	creation 1 colubre infinitioning à coachlaining a coachlai	Regional emergency measures planning							0			•	
Any interplace to all members S 32213 S 222046 S 222046 146,500 1 146,500 2 170 S 222046 1 146,500 S 222046 I 146,500 S 222046	Saczas S	Secretary Secr	Regional sport, recreation & culture infrastructure planning & cost-sharing		0					0			•	
Any inspection services \$ 942313 \$ 34213 \$ 2720 dots \$ 42213 \$ 2720 dots \$ 14500 \$ 2220 dots	Angia tespection services S 2220.045 Augusts Au		Other services provided to all members							0			•	
Navie Service 1,000 1,000 1,4500 1,4500 1,4500 1,4500 1,4500 1,4500 1,100	Vaze Service 1,000 1,000 1,1000	1	Planning and building inspection services							342,213	2,110		•,	344,323
8 Gaptial Fund - Debt Repayment 1,000 1,000 1,1000 2,1000 1,114,000 1,114,000 1,114,000 1,114,000 1,114,000 1,114,000 1,114,000 1,114,000 1,114,000 1,114,000 1,114,000 1,114,000 1,114,000 1,11702 1,114,000	9 Charges 1,000 1,100 1,	\$ Capital Feature Scands 1,000 1,14,000	Operations - Solid Waste Service							2,202,045	146,909		-	
9 Charges 1,000 1,1400	9 Charges 1000 6470 114000 11000 11000 11000 114000	6 ching team to the Repayment 1,000 11,100 1	Financial Services							0			•	
1,000 1,14,000 1,1	1,000 1,00	1,000 1,14,000 114,000	- Interest				6,470			6,470			•	6,47
114.000 114.000 114.00	Capital Fund - Debt Repayment 114,000 1	14,000 11,000 1,14,000 1,	- Other Financing Charges	1,000						1,000			-1,000	
Capital Fund - Asset Aquaistion 0 \$ <t< td=""><td>Capital Fund - Asset Acquisition Capital Fund - Asset Acquisition S C S</td></t<> <td>Capital Fund - Asset Acquisition Capital Fund - Asset Acquisition Capital Fund - Asset Acquisition S</td> <td>- Transfer to the Capital Fund - Debt Repayment</td> <td></td> <td></td> <td></td> <td>114,000</td> <td></td> <td></td> <td>114,000</td> <td></td> <td></td> <td>-114,000</td> <td></td>	Capital Fund - Asset Acquisition Capital Fund - Asset Acquisition S C S	Capital Fund - Asset Acquisition Capital Fund - Asset Acquisition Capital Fund - Asset Acquisition S	- Transfer to the Capital Fund - Debt Repayment				114,000			114,000			-114,000	
Capital Reserve 0 \$	Capital Reserve 0 \$ Operating Reserve 0 \$ Nature expense 0 \$ rear defoit 0 0 rear defoit 0 0 ces 1506.94 15,054 3,210.268 150.592 - (145,719) 3,046.99	Capital Reserve 0 5 Operating Reserve 0 6 Nature expense 0 0 rear defact 0 0 rear defact 0 0 rear defact 0 0 ces 3,210,266 15,054 e (145,719) 1,45,719)	- Transfer to the Capital Fund - Asset Acquisition							0			•	
Operating Reserve 0 5 Same deficit 0 0 5 rear deficit 0 0 0 5 ces 11,702 448,357 2,558,251 15,054 3,210,268 150,562 153,910 3 e 199,910 11,702 448,357 2,558,251 15,054 3,210,268 150,562 153,510 3	Operating Reserve 0 5 6 5 6 5 6 5 6 5 6 5 6 5 6 5 6 5 7 6 5 7 6 5 7 6 5 7 6 5 7 6 5 7 6 5 7 6 5 7 6 5 7 6 5 7	Operating Reserve 0 5 5 5 5 5 5 6 5 6 5 6 5 6 5 6 5 6 5 6 5 6 5 6 5 6 5 6 5 6 5 6 5 7 6 5 7 6 5 7 6 5 7 6 5 7 6 7 6 7 7 13,3,910) 3 3 9 9 8 9 9 8 9 9 8 9 9 8 9 9 8 9 9 8 9 9 8 9 <td>- Transfer to the Capital Reserve</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0</td> <td></td> <td></td> <td>V</td> <td></td>	- Transfer to the Capital Reserve							0			V	
rear deficit 0 0 5 rear deficit 0 0 0 6 res 11,702 448,357 2,558,251 15,054 3,210,268 150,582 - (145,719) 3	See shorted expense captering a see shorted expense captering a see shorted expense captering a see shorted captering a see see shorted captering a see shorted captering captering a see shorted captering	See chere expense contact and	- Transfer to the Operating Reserve							o			•	
Personal deficit of the control of t	ces 1,702 448,351 2,536,251 6,054 3,210,268 150,592 - (130,592) - (145,719)	ces 15054 15,054 3,210,268 150,592 0 0 6 ces 1445,719 146,719 3 145,719 3 145,054 145,054 145,054 145,719 3	Closure & Post-closure expense							0			•7	
ces 199,910 11,702 448,351 2,535,251 15,064 3,210,268 150,592 (150,592 (145,719) 3	res 199,910 11,702 448,351 2,555,251 15,054 3,210,268 150,592 (133,910) 3 (145,719)	res 199,910	Second previous year deficit				0			0				
199.910 11,702 448,351 2,535,251 15,054 3,210,268 150,552 (150,910) 3	199,910 11,702 448,351 2,535,251 . 15,054 3,210,268 150,592 . (1150,592 (145,719) 3	199,910 11,702 448,351 2,536,251 15,054 3,210,268 150,592 (150,592) 3	Other Fiscal services		j				1	0				
(145,719) . (26,581)	(145,719)	(145,719)	Total Expenditure	199,910	11,702	448,351	2,535,251		15,054	-	150,592		(313,910)	3,046,950
			Surplus (Deficit)		,	•			,	•	(150,592)		(145,719)	(296,31

WESTERN VALLEY REGIONAL SERVICE COMMISSION 2021 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS OPERATING BUDGET \$ 199,910 1. Total Corporate Services Budget (from page CS-4) 2. Less: Revenue from other sources (from page CS-2) \$ 199,910 Net Budget to be allocated to other funds: Cooperative & Regional Planning Services (to page CRP-3) \$ 8,752 Local Planning Services (to page LP-3) \$ 49,978 Solid Waste Services (to page SW-3) \$ 129,942 Electricity Generation Facility Services (to page GF-3) \$_____ \$ 11,254 Other Shared Services (to page OT-3) \$199,925 **Total Allocation** CAPITAL BUDGET Total Capital Cost - Corporate Services (from page CS-Capital) \$ Less: Total sources of funds Total Long-term borrowing

WESTERN VALLEY REGIONAL SERVICE COMMISSION 2021 CORPORATE SERVICES OPERATING BUDGET REVENUE 2019 BUDGET 2020 BUDGET 1.1.0.0.0 CORPORATE SERVICES 1.1.2.0.0 REVENUE FROM OTHER SOURCES 1.1.2.5.0 **Government Transfers** 1.1.2.5.1 (Specify)..... 1.1.2.5.2 (Specify).... 1.1.2.7.0 Other Revenue (Specify)..... 1.1.2.T.T TOTAL REVENUE FROM OTHER SOURCES

2021 CORPORATE SERVICES OPERATING BUDGET EXPENDITURE 2020 2021 BUDGET BUDGET 2,1,0,0,0 CORPORATE SERVICES GOVERNANCE 2.1.1.0.0 **Board Members** 2.1.1.1.0 10,000 9,400 2.1.1.1.1 Honorariums 2.1.1.1.2 Travel 4,000 1,000 2.1.1.1.3 Training and Development 2.1.1.1.9 Other - Insurance, Board Meeting costs, and WC 2,300 1,700 TOTAL GOVERNANCE 16,300 12,100 2.1.1.T.T 2.1.2.0.0 ADMINISTRATION 2.1.2.1.0 **Executive Director's Office** 2.1.2.1.1 Salaries & Benefits 122,000 63,360 2.1.2.1.2 2,000 500 2.1.2.1.3 Training and Development 2,000 500 2.1.2.1.9 Other (Memberships) 500 500 2.1.2.2.0 **Human Resources** 2.1.2.2.1 Salaries & Benefits 2.1.2.2.2 2.1.2.2.3 Training and Development 2.1.2.2.9 Other (Specify)..... 2.1.2.3.0 Financial Management 2.1.2.3.1 Salaries & Benefits 74,504 2.1.2.3.2 500 2.1.2.3.3 Training and Development 500 2.1.2.3.5 External Audit Fees 8,500 8,500 External Accounting Fees 2.1.2.3.6 2.1.2.3.7 Other Financial Management 2,000 2,200 2,1,2,3.9 Other (Specify)..... 2.1.2.4.0 Other Administration Services 2.1.2.4.1 Advertising and Public Relations 200 200 3,255 3,410 2.1.2.4.2 Liability Insurance 2.1.2.4.3 Professional Services 3,000 500 2.1.2.4.4 Legal Services 2.1.2.4.5 Office Building 14,000 14,000 10,600 2.1.2.4.6 Office Equipment & Supplies 10,000 Printing and Copying 600 2.1.2.4.7 2,500 2.1.2.4.8 Telecommunications 2,400 2.1.2.4.9 Other (Specify)..... TOTAL ADMINISTRATION 245,959 186,810 2.1.2.T.T 2.1.4.0.0 FISCAL SERVICES 2.1.4.1.0 Interest 2.1.4.1.1 **Current Operations**

CS-3

2021 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.1.4.1.2	Short-Term borrowing for capital projects	······································	
2.1.4.1.3	Long-Term Debt	WII. 100 (100 MIN. 100 MIN. 10	
2.1.4.2.0	Other Financing Charges		
2.1.4.2.3	Banking Service Charge	1,500	1,000
2.1.4.2.9	Other (Specify)	***************************************	***************************************
2.1.4.3.0	Transfers to Funds and Reserves		
2.1.4.3.1	Capital Fund - Debt Repayment	***************************************	•
2.1.4.3.2	Capital Fund - Asset Acquisition	1411/1111	
2.1.4.3.3	Capital Reserve	***************************************	
2.1.4.3.4	Operating Reserve	D48304004	***************************************
2.1.4.4.0	Other Fiscal Services	***************************************	
2.1.4.4.9	Other (Specify)		
2.1.4.T.T	TOTAL FISCAL SERVICES	1,500	1,000
2.T.T.T.T	TOTAL CORPORATE SERVICES	263,759	199.910

		Debt repayment term																									
	l ong ferm	Borrowing																									
	Total Sources of	Funds																									
		Other																									
BUDGET		Trade - ins				-																					
2021 CORPORATE SERVICES CAPITAL BUDGET	SOURCES OF FUNDS	Operating Fund							Purpose/Description		Purpose/Description																
2021 CORPORAT		Capital Reserve		•					ŭ.		14-																
		Capital Grants							Amount		Amount		Amount														
	S	Total Capital Cost																	II								
BUILDING THE PROPERTY OF THE P	CAPITAL EXPENDITURES	Tangible Capital Assets					TOTAL	FUNDING DETAILS	Capital Grant		Other Sources of Funding		Long-Term Borrowing Summary	20 Years	15 Years	10 Years	7 Years	5 Years	TOTAL BORROWING								
SELIENTE TENERY			- 6	ო	4	vo	φ			 0 W		- 2								CS-Capital							

2021 COOP	ERATIVE & REGIONAL PLANN	IING SERVICES OPERATING & CAPI	TAL BUDGETS
OPERATING BUDGET			
1. Total Cooperative & Regi	onal Planning Services Budget (f	from page CRP-4)	\$ 11,702
2. Less: Revenue from othe	r sources		\$ 5,862
Net Budget to be raised fr	om members		\$ 5,840
MEMBER CHARGES			
Member	2016 Census Population	2020 Municipal Tax Base	Member Share*
Aroostook	306	10,169,550	38
Bath	476	22,047,600	66
Canterbury	336	13,790,150	44
Centreville	557	37,196,300	90
Florenceville-Bristol	1,604	223,537,300	389
Hartland	957	85,446,400	178
Meductic	215	14,639,650	35
Perth Andover	1,590	120,002,850	272
Plaster Rock	1,023	61,429,500	157
Woodstock	5,228	516,065,950	1,030
LSDs	21,717	1,490,836,950	3,542
	34,009	\$ 2,595,162,200	\$ 5,840
CAPITAL BUDGET			
Total Capital Cost - Coopera	ative & Regional Planning Service	es Fund (from page CRP-Capital)	\$
Less: Total sources of funds			\$
Total Long-term borrowing			\$

 $[\]mbox{\ensuremath{^{\bullet}}}$ Note: Allocation on 50-50 proportional basis of population and tax base

2021 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET REVENUE 2020 2021 BUDGET BUDGET COOPERATIVE AND REGIONAL PLANNING 1.2.0.0.0 REVENUE FROM OTHER SOURCES 1.2.2.0.0 1.2.2.5.0 **Government Transfers** (Specify)......2020 Municipal 1.2.2.5.1 1.2.2.5.2 (Specify)..... 1.2.2.6.0 Transfers from Own and Other funds Second Previous Year Surplus 11,391 5,062 1.2.2.6.1 1.2.2.6.2 Operating Reserve Fund 1,2.2.7.0 Other Revenue 800 1.2.2.7.1 Interest Income HST Rebate 1.2.2.7.2 Other (Specify)..... 1.2.2.7.9 5,862 11,391 1.2.2.T.T TOTAL REVENUE FROM OTHER SOURCES

2021 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE 2020 2021 BUDGET BUDGET 2.2.0.0.0 COOPERATIVE AND REGIONAL PLANNING SERVICES 2.2.3.0.0 REGIONAL SERVICES ALLOCATION FROM CORPORATE SERVICES (from page CS-1) 2.2.3.0.1 26,376 8,752 2.2.3.1.0 Regional Planning 2.2.3,1.1 Personnel 2.2,3.1,2 Administration 500 2.2.3.1.3 Travel 500 2.2.3.1.4 Professional Services 2.2.3.1.9 Other (Specify)..... 2,000 2.2.3.1.S.T Subtotal 3,000 0 2.2.3.2.0 Regional Policing Collaboration 2.2.3.2.2 Administration 850 1,150 2.2.3.2.3 Travel 550 2.2.3.2.4 Professional Services 2.2.3.2.9 Other (Mobile Speed Sign Operating & Maintenance Costs) 1,800 1,800 2.2.3.2.S.T Subtotal 3,200 2,950 2.2.3.3.0 Regional Emergency Measures Planning 2.2.3.3.2 Administration 2.2.3.3.3 Travel 2.2.3.3.4 Professional Services 2.2.3,3.9 Other (Specify)..... 2.2.3.3.S.T Subtotal 0 Regional Sport, Recreation and Culture Infrastructure Planning 2.2.3.4.0 and Cost-Sharing 2.2.3.4.2 Administration Travel 2.2.3.4.3 2.2.3.4.4 Professional Services 2.2.3.4.9 Other (Licenses) 2.2.3.4.S.T 0 0 2.2.3.5.0 Other Service Provided to All Members 2.2.3.5.2 Administration 2.2.3.5.3 Travel 2.2.3.5.4 Professional Services 2.2.3.5.9 Other (Specify)..... 2.2.3.5.S.T Subtotal 0 _ 0 FISCAL SERVICES 2.2.4.0.0 2.2.4.1.0 Interest 2.2.4.1.1 **Current Operations** 2.2.4.1.2 Short-Term borrowing for capital projects 2.2.4.1.3 Long-Term Debt 2.2.4.2.0 Other Financing Charges 0 0 CRP-3

2021 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.2.4.2.3	Banking Service Charge		
2.2.4.2.9	Other (Specify)		
2.2.4.3.0	Transfers to Funds and Reserves		
2.2.4.3.1	Capital Fund - Debt Repayment	beer provided the second secon	•
2.2.4.3.2	Capital Fund - Asset Acquisition	***************************************	
2.2.4.3.3	Capital Reserve	***************************************	
2.2.4.3.4	Operating Reserve		
2.2.4.4.0.	Other Fiscal Services		
2.2.4.4.3	Second Previous Year Deficit		
2.2.4.4.9	Other (Specify)		
2.2.4.T.T	TOTAL FISCAL SERVICES	0	
2.T.T.T.T	TOTAL EXPENDITURES	32,576	11,702

IWE	WESTERN VALLEY REGIONAL SERVICE COMMISSION	COMMISSION	2021 CO	OPERATIVE & REGIC	2021 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET	CES CAPITAL BUDGE				
	CAPITAL EXPENDITURES	ES			SOURCES OF FUNDS					
	Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
- 2										
w 4										
us us										
	TOTAL									
	FUNDING DETAILS									
	Capital Grant		Amount		Purpose/Description					
- 0										
m										-
	Other Sources of Funding		Amount		Purpose/Description					
- 0										
	Long-Term Borrowing Summary		Amount							
	20 Years				٠					
	15 Years									
	10 Years									
	7 Years									
	5 Years TOTAL BORROWING	'								
CRP-										

20	21 LOCAL PLANNING SEF	RVICES OPERATING & C	CAPITAL BUDGETS		
OPERATING					
1. Total Budget (from page	LP-4)			\$	448,351
2. Less: Revenue from othe	er sources (from page LP-2)			\$	151,529
Net Budget to be raised f	rom members			\$	296,822
Portion of net budget rel	ating to Planning Services	\$			
Portion of net budget rel	ating to Inspection Services				
MEMBER CHARGES					
Member		Planning Service	Inspection Service	Mem	ber Share
Centreville	37,196,300			\$	6,454
Hartland	85,446,400			\$	14,825
Plaster Rock	61,429,500			\$	10,658
Bath	22,047,600			\$	3,825
Canterbury	13,790,150			\$	2,393
LSDs	1,490,836,950			\$	258,666
	\$ 1,710,746,900	\$	\$	\$	296,822
CAPITAL		<u> </u>			- 4"
Total Capital Cost - Local	Planning Services Fund (fror	m page LP- Capital)		\$	
Less: Total sources of fund	ds			\$	
Total Long-term borrowing	1			\$	

WESTERN VALLEY REGIONAL SERVICE COMMISSION 2021 LOCAL PLANNING SERVICES OPERATING BUDGET REVENUE 2020 2021 BUDGET BUDGET 1.3.0.0.0 LOCAL PLANNING SERVICES 1.3.2.0.0 REVENUE FROM OTHER SOURCES 1.3.2.1.0 Fees and Services 1.3.2.1.1 Planning and Development Inspection 1.3.2.1.2 1.3.2.1.9 Other (Specify).... 1.3.2.6.0 Transfers from Own and Other funds 1.3.2.6.1 Second Previous Year Surplus 10,505 149,529 1.3.2.6.2 Operating Reserve Fund 1.3.2.7.0 Other Revenue 1.3.2.7.1 Interest Income 2,000 1.3.2.7.2 HST Rebate 1.3.2.7.9 Other (Specify)..... 1.3.2.T.T TOTAL REVENUE FROM OTHER SOURCES 10,505 151,529

LP-2

2021 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.3.0.0.0	LOCAL PLANNING SERVICES		
2.3.2.0.0	ADMINISTRATION		
2,3.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 65,940	\$ 49,978
2.3.2.1.0	Director's Office		
2.3.2.1.1	Salaries & Benefits	***************************************	
2.3.2.1.2	Travel	600	300
2.3.2.1.3	Training and Development	1,500	500
2.3.2.1.9	Other (Memberships)	700	700
2.3.2.2.0	Other Administration Services		
2.3.2.2.1	Advertising & Public Relations	500	250
2.3.2.2.2	Liability Insurance	3,255	3,410
2.3.2.2.3	Professional Services		
2.3.2.2.4	Legal Services	7,000	7,000
2.3.2.2.5	Office Building	27,000	27,000
2.3.2.2.6	Office Equipment & Supplies	11,000	13,000
2.3.2.2.7	Printing and Copying	2,500	2,000
2.3.2.2.8	Telecommunications	3,900	1,000
2.3.2.2.9	Other (Website development)	2,000	1,000
2.3.2.T.T	TOTAL ADMINISTRATION SERVICES	125,895	106,138
2.3.3.1.1	Salaries & Benefits	400 550	
2.3.3.1.1			67.000
22212		100,552	
2.3.3.1.2	Travel	2,000	500
2,3,3.1.3	Travel Training and Development	2,000 1,500	500
2.3.3.1.3 2.3.3.1.4	Travel Training and Development Maps and Reference Material	2,000 1,500 5,000	500 . 500 1,000
2.3.3.1.3 2.3.3.1.4 2.3.3.1.5	Travel Training and Development Maps and Reference Material GIS Operating and Planet	2,000 1,500 5,000 2,000	500 500 1,000 2,300
2.3.3.1.3 2.3.3.1.4 2.3.3.1.5 2.3.3.1.6	Travel Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required)	2,000 1,500 5,000 2,000 2,000	500 500 1,000 2,300 500
2.3.3.1.3 2.3.3.1.4 2.3.3.1.5 2.3.3.1.6 2.3.3.1.7	Travel Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee	2,000 1,500 5,000 2,000	500 500 1,000 2,300 500 5,900
2.3.3.1.3 2.3.3.1.4 2.3.3.1.5 2.3.3.1.6 2.3.3.1.7 2.3.3.1.8	Travel Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Planning Services	2,000 1,500 5,000 2,000 2,000 8,700	500 500 1,000 2,300 500 5,900 112,000
2.3.3.1.3 2.3.3.1.4 2.3.3.1.5 2.3.3.1.6 2.3.3.1.7 2.3.3.1.8 2.3.3.1.9	Travel Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Planning Services Other (Memberships)	2,000 1,500 5,000 2,000 2,000 8,700	500 500 1,000 2,300 500 5,900 112,000
2.3.3.1.3 2.3.3.1.4 2.3.3.1.5 2.3.3.1.6 2.3.3.1.7 2.3.3.1.8 2.3.3.1.9 2.3.3.1.S.T	Travel Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Planning Services Other (Memberships)	2,000 1,500 5,000 2,000 2,000 8,700 700 \$ 122,452	500 500 1,000 2,300 500 5,900 112,000 800 \$ 190,500
2.3.3.1.3 2.3.3.1.4 2.3.3.1.5 2.3.3.1.6 2.3.3.1.7 2.3.3.1.8 2.3.3.1.9 2.3.3.1.S.T 2.3.3.2.0	Travel Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Planning Services Other (Memberships) Subtotal Inspection Services	2,000 1,500 5,000 2,000 2,000 8,700 700 \$ 122,452	500 500 1,000 2,300 500 5,900 112,000 800 \$ 190,500
2.3.3.1.3 2.3.3.1.4 2.3.3.1.5 2.3.3.1.6 2.3.3.1.7 2.3.3.1.8 2.3.3.1.9 2.3.3.1.S.T 2.3.3.2.0 2.3.3.2.1	Travel Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Planning Services Other (Memberships) Subtotal Inspection Services Salaries & Benefits	2,000 1,500 5,000 2,000 2,000 8,700 700 \$ 122,452	500 500 1,000 2,300 500 5,900 112,000 800 \$ 190,500
2.3.3.1.3 2.3.3.1.4 2.3.3.1.5 2.3.3.1.6 2.3.3.1.7 2.3.3.1.8 2.3.3.1.9 2.3.3.1.S.T 2.3.3.2.0 2.3.3.2.1 2.3.3.2.2	Travel Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Planning Services Other (Memberships) Subtotal Inspection Services Salaries & Benefits Travel	2,000 1,500 5,000 2,000 2,000 8,700 700 \$ 122,452	500 500 1,000 2,300 500 5,900 112,000 800 \$ 190,500
2.3.3.1.3 2.3.3.1.4 2.3.3.1.5 2.3.3.1.6 2.3.3.1.7 2.3.3.1.8 2.3.3.1.9 2.3.3.1.S.T 2.3.3.2.0 2.3.3.2.1 2.3.3.2.2 2.3.3.2.3	Travel Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Planning Services Other (Memberships) Subtotal Inspection Services Salaries & Benefits Travel Training and Development	2,000 1,500 5,000 2,000 2,000 8,700 700 \$ 122,452 189,776 11,000	500 1,000 2,300 500 112,000 800 \$ 190,500 135,406 9,500 5,530
2.3.3.1.3 2.3.3.1.4 2.3.3.1.5 2.3.3.1.6 2.3.3.1.7 2.3.3.1.8 2.3.3.1.9 2.3.3.1.S.T 2.3.3.2.0 2.3.3.2.1 2.3.3.2.2 2.3.3.2.3 2.3.3.2.3	Travel Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Planning Services Other (Memberships) Subtotal Inspection Services Salaries & Benefits Travel Training and Development Maps and Reference Material	2,000 1,500 5,000 2,000 8,700 700 \$ 122,452 189,776 11,000 1,000	500 500 1,000 2,300 500 5,900 112,000 800 \$ 190,500 135,400 9,500 5,530
2.3.3.1.3 2.3.3.1.4 2.3.3.1.5 2.3.3.1.6 2.3.3.1.7 2.3.3.1.8 2.3.3.1.9 2.3.3.1.S.T 2.3.3.2.0 2.3.3.2.1 2.3.3.2.2 2.3.3.2.3 2.3.3.2.4 2.3.3.2.5	Travel Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Planning Services Other (Memberships) Subtotal Inspection Services Salaries & Benefits Travel Training and Development Maps and Reference Material GIS Operating and Planet	2,000 1,500 5,000 2,000 8,700 700 \$ 122,452 189,776 11,000 1,000 1,000	500 500 1,000 2,300 500 5,900 112,000 800 \$ 190,500 9,500 5,530
2.3.3.1.3 2.3.3.1.4 2.3.3.1.5 2.3.3.1.6 2.3.3.1.7 2.3.3.1.8 2.3.3.1.9 2.3.3.1.S.T 2.3.3.2.0 2.3.3.2.1 2.3.3.2.2 2.3.3.2.3 2.3.3.2.4 2.3.3.2.4 2.3.3.2.5 2.3.3.2.9	Travel Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Planning Services Other (Memberships) Subtotal Inspection Services Salaries & Benefits Travel Training and Development Maps and Reference Material GIS Operating and Planet Other Professional Memberships	2,000 1,500 5,000 2,000 2,000 8,700 700 \$ 122,452 189,776 11,000 1,000 1,000 600	\$ 190,500 \$ 1,000 \$ 2,300 \$ 5,900 \$ 112,000 \$ 190,500 \$ 1,500 \$ 1,500 \$ 1,500 \$ 1,500
2.3.3.1.3 2.3.3.1.4 2.3.3.1.5 2.3.3.1.6 2.3.3.1.7 2.3.3.1.8 2.3.3.1.9 2.3.3.1.S.T 2.3.3.2.0 2.3.3.2.1 2.3.3.2.2 2.3.3.2.3 2.3.3.2.4 2.3.3.2.5 2.3.3.2.9 2.3.3.2.11	Travel Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Planning Services Other (Memberships) Subtotal Inspection Services Salaries & Benefits Travel Training and Development Maps and Reference Material GIS Operating and Planet Other Professional Memberships Other - Clothing & Apparel	2,000 1,500 5,000 2,000 8,700 700 \$ 122,452 189,776 11,000 1,000 1,000 800 1,000	\$ 190,500 \$ 1,000 \$ 1,000 \$ 1,000 \$ 1,000 \$ 1,000 \$ 1,000 \$ 1,000 \$ 1,000 \$ 1,500 \$ 1,500 \$ 5,530
2.3.3.1.3 2.3.3.1.4 2.3.3.1.5 2.3.3.1.6 2.3.3.1.7 2.3.3.1.8 2.3.3.1.9 2.3.3.1.S.T 2.3.3.2.0 2.3.3.2.1 2.3.3.2.2 2.3.3.2.3 2.3.3.2.4 2.3.3.2.4 2.3.3.2.5 2.3.3.2.9	Travel Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Planning Services Other (Memberships) Subtotal Inspection Services Salaries & Benefits Travel Training and Development Maps and Reference Material GIS Operating and Planet Other Professional Memberships Other - Clothing & Apparel Other - Promotion	2,000 1,500 5,000 2,000 2,000 8,700 700 \$ 122,452 189,776 11,000 1,000 1,000 600	\$ 190,500 \$ 1,000 \$ 12,000 \$ 190,500 \$ 190,500 \$ 1,530 \$ 3,00

2021 LOCAL PLANNING SERVICES OPERATING BUDGET EXPENDITURE 2020 2021 BUDGET BUDGET 2.3.4.0.0 FISCAL SERVICES 2.3.4.1.0 2.3.4.1.1 **Current Operations** 2.3.4.1.2 Short-Term borrowing for capital projects 2.3.4.1.3 Long-Term Debt 2.3.4.2.0 Other Financing Charges 2.3.4.2.1 Debenture Discounts 2.3.4.2.2 Cost of Issuing & Selling New Debentures 2.3.4.2.3 Banking Service Charge 2.3.4.2.9 Other (Specify)..... Transfers to Other Funds 2.3.4.3.0 Capital Fund - Debt Repayment 2.3.4.3.1 2.3.4.3.2 Capital Fund - Asset Acquisition 2.3.4.3.3 Capital Reserve Fund 2.3.4.3.3 Operating Reserve Fund 2.3.4.4.0 Other Fiscal Services 2.3.4.4.3 Second Previous Year Deficit Other (Specify)..... 2.3.4.T.T TOTAL FISCAL SERVICES 0 2.T.T.T.T TOTAL EXPENDITURES 465,923 448,351

WESTERN VALLEY REGIONAL SERVICE COMMISSION 2021 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS OPERATING BUDGET 1. Total Budget (from page SW-5) 2,535,251 2. Less: Revenue from other sources (from page SW-2) 1,314,156 Net budget to be raised through tipping fees 1,221,095 TIPPING FEES 2021 Municipal Category Tonnage Tipping Fees **Total Tipping Fees** Member Bath 98.49 \$147.63 \$14,540 Florenceville-Bristol 492.47 \$130.66 \$64,346 Centreville 126.67 \$147.63 \$18,700 Hartland 220.78 \$147.63 \$32,594 Canterbury 102.27 \$147.63 \$15,098 Meductic 55.05 \$147.63 \$8,127 Woodstock 1649.23 \$130.66 \$215,488 Aroostook 92.65 \$106.79 \$9,894 Perth-Andover 414.36 \$89.82 \$37,218 Plaster Rock 248.05 \$106.79 \$26,489 LSDs North 840.66 \$106.79 \$89,774 LSDs South 4666.15 \$147.63 \$688,826 TOTAL REVENUE FROM MEMBER TIPPING FEES 9,006.83 \$1,221,095 **CAPITAL BUDGET** Total Capital Cost - Solid Waste Services Fund (from page SW-Capital) Less: Total sources of funds Total Long-term borrowing 0 SW- 1

2021 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE

	NEVEROE		
		2020 BUDGET	2021 BUDGET
1.4.0.0.0	SOLID WASTE SERVICES		
1.4.1.0.0	Membership Tipping Fees	1,177,405	1,221,095
1.4.2.0.0	REVENUES FROM OTHER SOURCES	D1444	***************************************
1.4.2.1.0	Tipping Fees from Other Sources		
1.4.2.1.1	Industrial/Commercial/Institutional	1,099,648	1,080,896
1.4.2.1.2	Construction and Demolition	***************************************	
1.4.2.1.3	Other Regional Service Commissions		•
1.4.2.1.4	First Nations	96,183	111,938
1.4.2.1.8	Other (Specify)	***************************************	
1.4.2.1.9	Other (Specify)		
1.4.2.2.0	Special Waste	***************************************	
1.4.2.2.1	(Specify)		
1.4.2.2.2	(Specify)	***************************************	(*************************************
1.4.2.3.0	Recycling	4.4	***************************************
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)	***************************************	
1.4.2.3.2	Refundables Products	***************************************	
1.4.2.3.3	Shredding		***************************************
1.4.2.3.4	Metals		***************************************
1.4.2.3.5	Paints		
1.4.2.3.9	Other (Specify)	H4114(114(114))	
1.4.2.4.0	Other Operational Revenue		***************************************
1.4.2.4.1	Organics	***************************************	
1.4.2.4.2	Compost	***************************************	***************************************
1.4.2.4.9	Other (Specify)		
1.4.2.5.0	Government Transfers		***************************************
1.4.2.5.1	(Specify)		***************************************
1.4.2.5.2	(Specify)	***************************************	······
1.4.2.6.0	Transfers from Own and Other funds		
1.4.2.6.1	Second Previous Year Surplus	207,105	105,128
1.4.2.6.2	Operating Reserve Fund	10,994	10,994
1.4.2.6.3	Generation Facility Operating Fund		***************************************
1.4.2.7.0	Other Revenues		
1.4.2.7.1	Interest Income	***************************************	5,200
1.4.2.7.2	HST Rebate		***************************************
1.4.2.7.9	Other (Specify)		
1.4.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	1,413,930	1,314,156

2021 SOLID WASTE SERVICES OPERATING BUDGET EXPENDITURE 2020 BUDGET BUDGET 2.4.0.0.0 **SOLID WASTE SERVICES** 2.4.2.0.0 ADMINISTRATION ALLOCATION FROM CORPORATE SERVICES (from page CS-2.4.2.0.1 171,443 129,942 2.4.2.1.0 Director's Office 2.4.2.1.1 Salaries & Benefits 55,000 57,540 2.4,2.1.2 3,000 1,000 2.4.2.1.3 Training and Development 3,500 1,000 2.4.2.1.9 Other (Specify)..... 2.4.2.4.0 Other Administration Services 2.4.2.4.1 Advertising and Public Relations 7,000 3,000 2.4.2.4.2 Liability Insurance 3,255 3,410 Professional Services 2.4.2.4.3 2.4.2.4.4 Legal Services 2,500 2,000 2.4.2.4.5 Office Building 6,700 6,700 2.4.2.4.6 Office Equipment and Supplies 2,000 2,500 2.4.2.4.7 Printing and Copying 700 500 2.4.2.4.8 Telecommunications 1,250 1,500 2.4.2.4.9 Other (SWAC) 7,500 2,644 2.4.2.5.0 **Public Education** 2.4.2.5.1 Advertising, tours, promotional 2.4.2.5.2 Travel 1,000 2.4.2,5.9 Other (Trade Shows) 4,000 1,000 2.4.2.T.T TOTAL ADMINISTRATION 268,848 212,736 2.4.3.0.0 **OPERATIONS** 2.4.3.1.0 Station and Building 2.4.3.1.1 Repairs and Maintenance 24312 Electricity 2.4,3,1,3 Janitorial 2.4.3.1.4 Insurance 2.4.3.1.5 Property Taxes 2.4.3.1.9 Other (Specify)..... 2.4.3.1.S.T Subtotal 0 0 2.4.3.2.0 Machinery & Equipment 2.4.3.2.1 Vehicles 2.4.3.2.2 Small Equipment (non-capital) 2.4.3.2.3 Operating Leases (non-capital leases) 2.4.3.2.4 Fuel 2.4.3.2.5 Repairs and Maintenance 2.4.3.2.6 Insurance 2.4.3.2.9 Other (Specify)..... 2.4.3.2.S.T Subtotal 0 0

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2021 SOLID WASTE SERVICES OPERATING BUDGET

		2019 BUDGET	2020 BUDGET
2.4.3.3.0	Landfill Operations		
2.4.3.3.1	Personnel		
2.4.3.3.2	Small Equipment (non capital)		
2.4.3.3.3	Site and Road Maintenance		
2.4.3.3.4	Monitoring		
2.4.3.3.5	Site Security		
2.4.3.3.6	Special Waste Handling		
2.4.3.3.7	Cells		
2.4.3.3.8	Leachate & Siltation Management		
2.4.3.3.9	Other (Specify)		
2.4.3.3.S.T	Subtotal	0	0
2.4.3.4.0	Transfer Station Operations		
2.4.3.4.1	Personnel	77000079710760077840147998117811791179 W	
2.4.3.4.2	Small Equipment (non capital)	//////////////////////////////////////	
2.4.3.4.3	Site and Road Maintenance		
2.4.3.4.4.	Site Security		
2.4.3.4.5	Contracted Services	1,902,466	1,916,332
2.4.3.4.6	Special Waste Handling		
2.4.3.4.9	Other (Specify)		
2.4.3.4.S.T	Subtotal	1,902,466	1,916,332
2.4.3.5.0	Scale house		
2.4.3.5.1	Personnel		
2.4.3.5.2	Small Equipment (non capital)		
2.4.3.5.3	Supplies	an-annamenamenmoone-	
2.4.3.5.9	Other (Specify)		
2.4.3.5.S.T	Subtotal	<u> </u>	<u> </u>
2.4.3.6.0	Waste Diversion		
2.4.3.6.1	Personnel		·····
2.4.3.6.2	Recycling -Advertising	10,000	14,000
2.4.3.6.3	Contracted Services - Depots	33,000	30,000
2.4.3.6.4	Equipment Maintenance		•
2.4.3.6.5	Contracted Services-Curbside	180,665	157,764
2.4.3.6.9	Other - Site Management	2,000	2,000
2.4.3.6.10	Other - Education	12,000	15,000
2.4.3.6.S.T	Subtotal	\$237,665	\$218,764
2.4.3.7.0	Composting Program		
2.4.3.7.1	Personnel	***************************************	
2.4.3.7.2	Processing	***************************************	
2.4.3.7.3	Demonstration Site		<u>-</u>
2.4.3.7.S.T	Subtotal	<u> </u>	\$ -
2.4.3.8.0	Hazardous Household Waste		
2.4.3.8.1	Personnel	2,500	2,250
2.4.3.8.2	Collection	55,000	60,000
Z. 1.0.0.L			

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2.4.4.T.T

TOTAL FISCAL SERVICES

2.T.T.T.T TOTAL EXPENDITURES

2021 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE 2020 BUDGET BUDGET 2.4.3.8,9 Other - Advertising 2,500 2,700 2.4.3.8.S.T Subtotal \$62,000 \$66,950 **TOTAL OPERATIONS** 2.4.3.T.T 2,202,131 2,202,045 FISCAL SERVICES 2.4.4.0.0 2.4.4.1.0 Interest 2.4.4.1.1 **Current Operations** 2.4.4.1.2 Short-Term borrowing for capital projects 2.4.4,1,3 Long-Term Debt 9,356 6,470 2.4.4.2.0 Other Financing Charges 2.4.4.2.1 Debenture Discounts 2.4.4.2.2 Cost of Issuing & Selling New Debentures 2.4.4.2.3 Banking Service Charge 2.4.4.2.9 Other (Specify)..... 2.4.4.3.0 Transfers to Other Funds 2.4.4.3.1 Capital Fund - Debt Repayment 111,000 114,000 2.4.4.3.2 Capital Fund - Asset Acquisition 2.4.4.3.3 Capital Reserve Fund 2.4.4.3.4 Operating Reserve Fund 2.4.4.3.5. Generation Facility Operating Fund 2.4.4.4.0 Other Fiscal Services 2.4.4.4.1 Bad Debt Expense 2.4.4.4.2 Closure and Post-Closure Expense 2.4.4.4.3 Second Previous Year Deficit 2.4.4.4.9 Other (Specify).....

SW-5

120,470

2,535,251

120,356

2,591,335

					2021 S	OLID WAST	E SERVICES C	APITAL BUDGET				
=	CAPITAL EXPENDITU	RES		<u> </u>		sol	RCES OF FUN	IDS		Total Sources of		Debt repaymen
	Tangible Capital Assets	Total Ca	pital Cost	Capital Grants	Capital Reserv Fund	e Ope	rating Fund	Trade - Ins	Other	Funds	Long-term Borrowing	
1	Recycle Carts	\$	231,000			l l					\$ 342,000	3 years
2												1
3												
4		1										
5												
6												
7												
8		┦		ļ		_			·····			
_	TOTAL	<u> \$</u>	231,000								\$ 342,000	-
	FUNDING DETAILS									5062		
	Capital Grant			Amount		Purpo	se/Description			3002		
		1										
2												
3												
	Other Sources of Funding			Amount								
1	NB Municipal Borrowing Board	1		342,000								
2												
	Long-Term Borrowing Summary			Amount								
	20 Years				Amortization Sch	edule for An	nual Payments					
	15 Years											7
	10 Years	1				ear Princi	pal Balance	Principal Pald	Principal Balance	Interest Paid	Total Interest Pale	1
	7 Years											_
	4 Years					2019	\$450,000.00					
	TOTAL BORROWING	1			 (4) **(3) **(7)*********** 	2020	\$342,000.00	 In Technology (Pay 1971) 	 ※事業を対している。 	Marketin of Africa	(基础) 可以 医电影用作用 8样。	
		1			* * * * * * * * * * * * * * * * * * * *	2021	\$231,000.00					
		1			;	2022	\$117,000.00	\$117,000.00 \$450,000.00		\$3,334.50 \$31,269.00		•

VESTERN VALLEY REGIC	ONAL SERVICE COMMISSION		
	2021 GENERATION FACILIT	TY OPERATING & CAPITAL BUDGETS	
OPERATING BUDGET			
Total Budget (from page	је GF-4)		\$
2. Less: Revenue from oth	ther sources (from page GF-2)		\$
Net Budget to be raised	from sale of service		\$
SALE OF SERVICE			
User	# Kilowatts	\$/Kilowatt	Sale of Service
		\$	\$
		\$	\$
		\$	\$
TOTAL SALE OF SERVICE	·		\$
CAPITAL BUDGET			
Total Cost Capital - Electri	ricity Generation Facility Services Fur	ınd (from page GF-Capital)	\$
Less: Total sources of fund	nds		\$
Total Long-term borrowing	j		\$
			GF-1

	REVENUE		
		2018 BUDGET	2019 BUDGET
5.0.0.0	GENERATION FACILITY		
5.2.0.0	REVENUE FROM OTHER SOURCES		
5.2.5.0	Government Transfers		
5.2.5.1	(Specify)	THE COMMISSION OF THE PARTY AND	
5.2.5.2	(Specify)	-	
5.2.6.0	Transfers from Own and Other funds		
5.2.6.1	Second Previous Year Surplus	***************************************	
5.2.6.2	Operating Reserve Fund	***************************************	
5.2.6.3	Solid Waste Services Operating Fund	parties have been added to the second of the second	
5.2.7.0	Other Revenue		
5.2.7.1	Interest Income		
5.2.7.9	Other (Specify)		
5.2.T,T	TOTAL REVENUE FROM OTHER SOURCES		

	2021 GENERATION FACILITY OPERATING	BUDGET	
	EXPENDITURE		
		2018 BUDGET	2019 BUDGET
2.5.0.0.0	GENERATION FACILITY		
2.5.2.0.0	ADMINISTRATION		
2.5.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		
2.5.2,1.0	Personnel		
2.5.2.1.1	Salaries & Benefits	(2002) William Halliam Halland	Mare Manual Miles Marini Manual Marini
2.5.2.1.2	Travel		
2.5.2.1.3	Training and Development		
2.5.2.1.9	Other (Specify)		
2,5.2.2.0	Other Administrative Services		-
2.5.2,2.1	Advertising and Public Relations		
2.5.2.2.2	Liability Insurance		
2.5.2.2.3	Professional Services	Total Ministrical International Association Company	***************************************
2.5.2.2.4	Legal Services		
2.5.2.2.5	Office Building		***************************************
2.5.2.2.6	Office Equipment & Supplies		
2.5.2.2.7	Printing and Copying		
2.5.2.2.8	Telecommunications		
2.5.2.2.9	Other (Specify)		***************************************
2.5.2.T.T	TOTAL ADMINISTRATION		
2.5.3.0.0	OPERATIONS		
2.5.3.1.0	Personnel		
2.5.3.1.1	Salaries & Benefits		***************************************
2.5.3.1.2	Travel		
2.5.3.1.3	Training and Development		444444444444444444444444444444444444444
2.5.3.1.9	Other (Specify)	P100	-HWINI-Je hiterationalismus and supp
2.5.3.2.0	Machinery & Equipment	**************************************	440-pii-ki-liikulomilani mana
2.5.3.2.1	Vehicles		
2.5.3.2.2	Small Equipment (non-capital)	***************************************	
2.5.3.2.3	Operating Leases (non-capital)		
2.5.3.2.4	Fuel		
2.5.3.2.5	Repairs and Maintenance	**************************************	
2.5.3.2.6	Insurance		***************************************
2,5,3,2,9	Other (Specify)		
2.5.3.T.T	TOTAL OPERATIONS		
2.5.4.0.0	FISCAL SERVICES		
2.5.4.1.0	Interest		
2.5.4.1.1	Current Operations		
2.5.4.1.2	Short-Term borrowing for capital projects		
2.5.4.1.2	Snort-1 erm borrowing for capital projects Long-Term Debt	3H4-6-10-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-	***************************************
2.5.4.1.3		***************************************	***************************************
	Other Financing Charges		
2.5.4.2.1	Debenture Discounts	***************************************	

	2021 GENERATION FACILITY OPE	RATING BUDGET	
	EXPENDITURE		
		2018 BUDGET	2019 BUDGET
2.5.4.2.2	Cost of Issuing & Selling New Debentures	\$244.00 \$100.00 \$100.00 \$100.00 \$100.00 \$100.00 \$100.00 \$100.00 \$100.00 \$100.00 \$100.00 \$100.00 \$100.00 \$100.00	
2.5.4.2.3	Banking Service Charge		-10-ph-2441-ph-10-10-10-10-10-10-10-10-10-10-10-10-10-
2.5.4.2.9	Other (Specify)		
2.5.4.3.0	Transfers to Funds and Reserves		
2.5.4.3.1	Capital Fund - Debt Repayment		
2.5.4.3.2	Capital Fund - Asset Acquisition		
2.5.4.3.3	Capital Reserve		***************************************
2.5.4.3.4	Operating Reserve	***************************************	
2.5.4.3.5.	Solid Waste Services Operating Fund	######################################	
2.5.4.4.0	Other Fiscal Services		
2.5.4.4.3	Second Previous Year Deficit	**************************************	
2.5.4.4.9	Other (Specify)		
2.5.4.T.T	TOTAL FISCAL SERVICES		
2.T.T.T.T	TOTAL EXPENDITURES		

GF.

		l	Debt repayment term																							
			Long-term Borrowing																							
			Total Sources of Funds																							
			Other																							
	BUDGET		Trade - Ins		•																					
	2021 GENERATION FACILITY CAPITAL BUDGET	SOURCES OF FUNDS	Operating Fund									Purpose/Description			:	Larbosenseschoon										ļ
	2021 GENERATIC		Capital Reserve Fund																							
			Capital Grants									Amount				NIDONIK.		Amount								
NOISSION			Total Capital Cost																				'			
WESTERN VALLEY REGIONAL SERVICE COMMISSION		CAPITAL EXPENDITURES	Tangible Capital Assets							TOTAL	FUNDING DETAILS	Capital Grant				Burning to sponger samo		Long-Term Borrowing Summary	20 Years	15 Years	10 Years	7 Years	5 Years	TOTAL BORROWING		
aw				- 8	. 69	4	S	9	7 8	1			-	5	m		- 2						G	F-C:	apital	

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2021 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS NB TRAILS

	IND III	CAILS									
OPERATING BUDGET											
1. Total Budget (from page	OT-3)			15,054							
2. Less: Revenue from othe	er sources (from page OT-2)		\$	-							
Net Budget to be raised for	rom participating members		\$ 15,05								
MEMBER CHARGES	ring Data										
Member	2016 Census Population	2020 Municipal Tax Base	Men	nber Share							
1 Bath	476.0	22,047,600	\$	181							
? Florenceville-Bristol	1,604.0	223,537,300	\$	1,067							
B Hartland	957.0	85,446,400	\$	490							
Perth-Andover	1,590.0	120,002,850	\$	747							
5 Woodstock	5,228.0	516,065,950	\$	2,827							
S LSD North/South	21,717.0	1,490,836,950	\$	9,743							
			\$	-							
	31,572.0	2,457,937,050	\$	15,054							
CAPITAL BUDGET											
Total Cost Capital - Other	<u>\$</u>										
Less: Total sources of fund	Less: Total sources of funds										
			\$								

	REVENUE		
,6,0,0,0	OTHER SHARED SERVICES	2020 BUDGET	2021 BUDGET
6.2.0.0	REVENUE FROM OTHER SOURCES		
6.2.5.0	Government Transfers		
.6.2.5,1	Tourism Heritage & Culture		
.6.2.5.2	(Specify)	***************************************	***************************************
6.2.6.0	Transfers from Own Sources		
6.2.6.1	Second Previous Year Surplus	12,936	***************************************
6.2.6.2	Operating Reserve Fund	***************************************	
6.2.7.0	Other Revenue		
.6.2.7.1	Interest Income	***************************************	***************************************
.6.2.7.2	HST Rebate	***************************************	
.6.2.7.9	Other (Specify)		
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	12,936	

WESTERN VALLEY REGIONAL SERVICE COMMISSION 2021 OTHER SHARED SERVICES OPERATING BUDGET EXPENDITURE 2020 BUDGET BUDGET 2.6.0.0.0 OTHER SHARED SERVICES ADMINISTRATION 2.6,2.0.0 ALLOCATION FROM CORPORATE SERVICES (from page CS-1) 2.6.2.1.0 Personnel 2.6.2.1.1 Salaries and Benefits Travel 2.6.2.1.2 26213 Training and Development Other - NB Trails Committee 3,600 2.6.2.1.9 Other Administrative Services 2.6.2.2.0 2.6.2.2.1 Advertising and Public Relations 2.6.2.2.2 Liability Insurance 2.6.2.2.3 Professional Services 26224 Legal Services Office Building 2.6.2.2.5 2.6.2.2.6 Office Equipment and Supplies 2.6.2.2.7 Printing and Copying 2.6.2.2.8 Telecommunications 200 2.6.2.2.9 Other - Occupancy License 262210 Other - Work Plan Costs 15,054 2.6.2.T.T TOTAL ADMINISTRATION 2.6.4.0.0 FISCAL SERVICES 2.6.4.1.1 Current Operations Short-Term borrowing for capital projects 2.8.1.1.7 2.6.4.1.3 Long-Term Debt 2.6.4.2.0 Other Financing Charges 2.6.4.2.1 Debenture Discounts 2.6.4.2.2 Cost of Issuing & Selling New Debentures 2.6.4.2.3 Banking Service Charge 2.6.4.2.9 Other (Specify)..... 2.6.4.3.0 Transfers to Funds and Reserves 2.6.4.3.1 Capital Fund - Debt Repayment 2.6.4.3.2 Capital Fund - Asset Acquisition 2.6.4.3.3 Capital Reserve 2.6.4.3.4 Operating Reserve 2.6.4.4.0 Other Fiscal Services 2.6.4.4.3 Second Previous Year Deficit 12,936 2.6.4.4.9 Other Refund of 2018 Surplus to Membership 2.6.4.T,T TOTAL FISCAL SERVICES 12,936 2.T.T.T.T TOTAL EXPENDITURES 12,936 15,054

		Debt repayment term										_				
:		Long-term Borrowing														
		Total Sources of Funds														
		Other														
PITAL BUDGET		Trade - Ins														
2021 OTHER SHARED SERVICES CAPITAL BUDGET	SOURCES OF FUNDS	Operating Fund				Purpose/Description		Purpose/Description								
2021 OTHER S	S	Capital Reserve Fund				•		L.								
		Capital Grants				Amount		Amount		Amount						
VICE COMMISSION	IRES	Total Capital Cost													ļ	и
WESTERN VALLEY REGIONAL SERVICE COMMISSION	CAPITAL EXPENDITURES	Tangible Capital Assets	- 2 n 4 9 9	TOTAL	FUNDING DETAILS	Capital Grant		Other Sources of Funding		Long-Term Borrowing Summary	20 Years	15 Years	10 Years	7 Years	5 Years	TOTAL BORROWING
	' '	'	- N W 4 W D	ı	•		- 0 0	-	2							OT-Capital