# Western Valley Regional Service Commission 2020 Annual Report

"To serve the public by fostering an environment where well planned development and regional collaboration thrive."

hoto by David Bailey

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## A Message from Elaine English, Board Chair Western Valley Regional Service Commission

As the Chair of Western Valley Regional Service Commission, I am pleased again to present the 2020 Annual Report. This past year saw drastic changes to how we live and how we do business as a result of the COVID-19 pandemic. I am pleased to say that despite the numerous challenges WVRSC was able to quickly enact an operational plan which made amendments to our operations to ensure the health and safety of our employees, the public, and our contractors.

Although there have been many challenges, there have also been successes during these unprecedented times. I am proud to say that WVRSC was the only region in New Brunswick that was able to, collaboratively, with our contractor JS Bellis, continue to provide uninterrupted recycling services throughout 2020, despite the difficulties presented by the pandemic. This is something that should be acknowledged and commended.

At this time, I would like to thank the members of the Board for their time and dedication to the Commission, and the Staff for the work they do on behalf of the board and the residents of our region.

Sincerely,

Elaine English Chair of the Board Western Valley Regional Service Commission



## History

In December 2011, the Provincial Government undertook a broad range of actions to create a new Local Governance System in New Brunswick. One of the five objectives outlined in the Action Plan supporting this new system was to increase collaboration, communication, and planning between communities. The establishment of twelve Regional Service Commissions for the Province will help communities to communicate and collaborate regionally, as well as plan on a regional basis. On January 1st, 2013, Regional Service Commission 12 was established as a body corporate, pursuant to the provisions of the Regional Service Delivery Act, and the Regulations made thereunder. In 2015 the official name of Regional Service Commission 12 was legally changed to the Western Valley Regional Service Commission.

## Governance and Administration

## **BOARD OF DIRECTORS**

The 2020 Board of Directors of the Western Valley Regional Service Commission for 2020 was made up of the following twenty members:

2020

Municipal Mayors (10)

Alexis Fenner – Mayor, Plaster Rock

Arthur Slipp – Mayor, Woodstock

Darrin Foster -Mayor, Hartland

Elaine English – Mayor, Canterbury

Karl Curtis - Mayor, Florenceville-Bristol

Lance Graham – Mayor, Meductic

Marianne Bell – Mayor, Perth-Andover

Daryl Demmings – Mayor, Aroostook

Michael Stewart - Mayor, Centreville

Troy Stone - Mayor, Bath

Local Service District Chairs (10)
Brent Pearson – Chair, LSD of Glassville
Brian Hayden – Chair, LSD of Woodstock
Carl Rattray – Chair, LSD of Lakeville
Ed Stone, Chair, LSD, Up & Lr Northampton
Gailen Allan – Chair, LSD of Aberdeen
Graham Gill – Chair, LSD of Northampton <i>(June-Dec</i> ) Lucas Flemming – Chair, LSD of Debec <i>(Jan-June)</i>
Joseph Trevors – Chair, LSD of Peel
Lee Reed (Alternate), LSD of Gordon
Leonard Foster – Chair, LSD of North Lake
Stephen Manuel – Chair, LSD of Canterbury
Tina Pelkey – Chair, LSD of Brighton



## **STANDING COMMITTEES**

The Commission has seven standing committees as listed below:

### The Executive Committee

Chair – Elaine English, Mayor, Village of Canterbury Vice-Chair – Stephen Manuel, LSD of Canterbury Secretary – Troy Stone, Mayor, Village of Bath

Finance, Budget and Audit Committee	Solid Waste Advisory Committee					
Chair – Troy Stone, Mayor, Village of Bath Elaine English, Mayor, Village of Canterbury Stephen Manuel, LSD, Canterbury Karl Curtis, Mayor, Florenceville-Bristol Tina Pelkey, LSD, Brighton	Chair Elaine English, Mayor, Village of Canterbury Carl Rattray, LSD, Lakeville Tracey Demerchant, Deputy Mayor, Hartland James Kennedy, Member at Large Joe Weston, Member at Large Keith Helmuth, Member at Large Leonard Foster, LSD of North Lake Luc Marcoux, Member at Large					
Policing Committee:	Recreation Committee					
Chair – Stephen Manuel, Chair, LSD of Canterbury Alexis Fenner, Mayor, Plaster Rock Arthur Slipp, Mayor, Town of Woodstock Brian Hayden, Chair, LSD of Woodstock Ed Stone, LSD, Upper & Lower Northampton Elaine English, Mayor, Village of Canterbury Gailen Allen, LSD, Aberdeen Michael Stewart, Mayor, Village of Centreville	Chair – Brian Hayden, Chair, LSD of Woodstock Brent Pearson, LSD of Glassville Chris Stacey, Recreation Director, Florenceville-Bristol Darin Foster, Mayor, Town of Hartland Elaine English, Mayor, Village of Canterbury Joseph Trevors, LSD of Peel Kent Kuhn, Provincial Advisory Representative Marianne Bell, Mayor, Perth-Andover					
Oversight Committee	Planning Review and Adjustment Committee					
Arthur Slipp, Mayor, Town of Woodstock Brent Pearson, LSD of Glassville Elaine English, Mayor, Village of Canterbury Stephen Manuel, LSD, Canterbury Tina Pelkey, LSD, Brighton	Chair – Andy Leech, Vice-Chair – Trevor Welch Elaine English, Mayor, Village of Canterbury Alan McLaughlin Mark Atwater Ken Clark Kenneth Stephenson					



## Mandates

The Regional Service Delivery Act requires Commissions to provide the following services:

**Regional Policing Collaboration** - The Regional Service Commissions will serve as a forum through which the effectiveness and efficiency of policing services is reviewed and evaluated on a regional basis. In addition, the Commissions will identify issues of common concern within their regions and provide direction on priorities for policing services.

**Regional Planning -** The Regional Service Commissions will be responsible for the development of a Regional Plan, the aim of which would be to better coordinate and manage development and land use within each of the 12 regions.

**Local Planning in Local Service Districts** - The Regional Service Commissions will provide land use planning services to all Local Service Districts. This function includes the development of rural plans, the administration and enforcement of the plans, the issuance of building permits, conducting building inspections, and the approval of subdivisions, etc. All Municipalities and Rural Communities will be able to obtain their local planning services from the Commissions.

**Solid Waste Management -** The Regional Service Commissions will provide solid waste disposal services to the Municipalities, Rural Communities, and Local Service Districts within their respective regions, a role formerly performed by the Solid Waste Commissions. This includes the operation of the landfills and transfer stations, as well the coordination of various recycling programs, the handling of hazardous waste, and the promotion of composting.

**Regional Emergency Measures Planning -** The Regional Service Commissions will serve as the vehicle through which Municipalities, Rural Communities, and Local Service Districts will plan, coordinate, and pool resources on a regional basis in order to enable more effective responses to emergency situations.

**Regional Sport, Recreational, and Cultural Infrastructure Planning and Cost-Sharing -** The Regional Service Commissions will be responsible for facilitating the planning and cost-sharing of major sport, recreational and cultural facilities within each of their respective regions.

Commissions will be required to meet any provincial or other established standards associated with the services being delivered.

**Other services** - Regional Service Commissions will also be able to provide other services, as agreed to by their member communities, on either a regional (all commission members) or sub-regional basis (one or more interested members, depending on the service).

**Service arrangements** - Based on the direction of each Commission's Board, the Commissions will have the authority to facilitate and oversee arrangements and agreements between communities for cost sharing on services and infrastructure.

**Collaboration on Regional Issues** - One of the most important roles of the Regional Service Commissions will be to collaborate on regional issues and service decisions. This could include:

- ✓ Making regional planning decisions on the location of community-based infrastructure or land use, which affects more than one community.
- ✓ Accessing or applying for provincial and federal funding, where applicable, to benefit region-wide service delivery.
- ✓ Working together to seek new investments within a region, including those with economic benefits.



**Services to First Nations Communities -** The regional services model will enable service provision to those First Nations Communities who choose to purchase services. These arrangements will be developed in consultation with First Nations Communities and the provincial Aboriginal Affairs Secretariat.

## Regional Profile

The Western Valley Regional Service Commission is comprised of the Towns of Woodstock, Florenceville-Bristol, and Hartland; The Villages of Aroostook, Bath, Canterbury, Centreville, Meductic, Perth-Andover, and Plaster Rock; the Tobique First Nation and the Woodstock First Nation; and the Local Service Districts of Wakefield, Richmond, Debec, Woodstock, Benton, North Lake, Canterbury, Peel, Simonds, Wicklow, Wilmot, Lakeville, Aberdeen, Brighton, Kent, Northampton, Upper Kent, Coldstream, Somerville, Glassville, Upper and Lower Northampton, Gordon, Perth, Andover, Lorne, and Riley Brook. WVRSC has a population of 35,304.

The people of Western Valley enjoy a rural setting highlighted by the Saint John River and bordered on the west by the State of Maine. A close relationship with the United States positions our region very well for exporting and international business relationships. The U.S. interstate highway 95 has its northern origin at the International Border Crossing, in the LSD of Richmond.

The key economic activities in this region include Agriculture and Food Processing, Forestry and Value-Added wood products, Metal Fabrication and Transportation.

## WVRSC Mission Statement

"TO SERVE THE PUBLIC BY FOSTERING AN ENVIRONMENT WHERE WELL PLANNED DEVELOPMENT AND REGIONAL COLLABORATION THRIVE."

## WVRSC Vision Statement

"TO RESPONSIBLY PROVIDE LOCAL GOVERNANCE SERVICES EFFECTIVELY AND COST EFFICIENTLY AND FOSTER REGIONAL COLLABORATION".



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## WVRSC Strategic Plan 2013-2020

The strategic plan was adopted by the Board for the five-year period, 2013-2018. The plan includes the following goals:

✓ Consistent, Accountable Community Policing

Establish an active policing committee that will liaise with public safety services, RCMP, Border Services, the Western Valley Crime Stoppers Chapter, and Natural Resources, monitor policing efforts in the Region, and respond appropriately. The Policing Committee continues to maintain an active dialogue with the RCMP.

#### ✓ Adoption of a Regional Land Use Plan

At this time the Province is reviewing the process and elements of a Regional Plan through the modernization of legislation. This file will likely become an important topic at the Regional Service Commission in the coming years.

#### ✓ Strengthen the Commission's Identity within the Region

The Commission has been working diligently to strengthen our partnerships with local communities as well as external departments and organizations and will continue to do so.

#### ✓ Consistent, Efficient, and Cost Effective Collection of the Region's Solid Waste

Following the completion of the 2014 Stantec study, the Commission reviewed the transfer station agreement and re-negotiated with our service provider, J.S. Bellis Ltd. The new agreement, effective January 1, 2015, was signed for 7 years with a 3-year renewal.

#### ✓ Develop the Commission's Position on Recreational Property

The Commission reviewed the Provincial mandate on recreational property including public access to recreational waters, rural ice surfaces, baseball/softball diamonds, and public parks within the region. An application for an Environmental Trust Fund grant was made to fund the development of a Master Recreational Plan in 2015. In 2016, the Western Valley Regional Service Commission adopted the Regional Recreation Master Plan; Western Valley Regional Service Commission, as well as the creation of a Regional Recreation Coordinator position.

In 2019 the Commission was approached by the NB Department of Tourism Heritage and Culture to partner on the development of the Wolastoq Valley Trail, which was proposed to be a bicycle tourism product stretching from Grand Falls to Woodstock. In 2019 the Recreation Coordinator left the organization and the position was not filled. Therefore, most work on this department ceased in 2019, with the exception of the Trail project. In 2020, the Board of Directors made a motion to discontinue the current NB Trial project and directed the Recreation Committee to facilitate a discussion on the possibility of a shared use/multi-use trail.

#### ✓ Regional Emergency Plan

The Commission cooperates with the Provincial office of Public Safety, EMO, Municipalities and LSDs to develop a Regional Plan to respond to emergency situations.



# WVRSC BOARD & COMMITTEE MEETINGS/EXPENSES

The Commission budgets annually for a specific number of meetings for the Board and the Committees. However, the number of meetings can vary dependent on ongoing projects. During 2020, the Commission held 4 Board of Directors meetings. Attendance records for Board members are listed in the below in chart titled "Board Meeting Attendance Tracking 2020".

BOARD MEETING ATTENDANCE 2020	# OF MEETINGS REPRESENTED			
Alexis Fenner - Mayor, Plaster Rock	3/4			
Arthur Slipp - Mayor, Woodstock	4/4			
Brent Pearson - LSD, Glassville	4/4			
Brian Hayden – LSD, Woodstock	4/4			
Carl Rattray - LSD, Lakeville	4/4			
Darin Foster, Mayor, Hartland	0/4			
Tracey Demerchant, Deputy Mayor, Hartland	3/4			
Darryl Demmings - Mayor, Aroostook	1/4			
Ed Stone - LSD, Up & Lower Northampton (as of July)	0/4			
Elaine English - Chair - Mayor, Canterbury	3/4			
Gailen Allan - LSD, Aberdeen	2/4			
Graham Gill - LSD, Northampton	2/3			
Joe Trevors - LSD, Peel	1/4			
Karl Curtis Mayor, Florenceville-Bristol	4/4			
Lance Graham – Mayor, Meductic	0/4			
Dale Patterson - Deputy Mayor, Meductic	2/4			
Leonard Foster - LSD, North Lake	4/4			
Marianne Bell - Mayor, Perth Andover	0/4			
Sheila Cummings, Deputy Mayor, Perth-Andover	4/4			
Michael Stewart - Mayor, Centreville	3/4			
Stephen Manuel - Vice Chair - LSD, Canterbury	3/4			
Tina Pelkey - LSD, Brighton	2/4			
Troy Stone - Secretary - Mayor, Bath	4/4			



Total 2020 expenses for the Board and Committees are shown in the below chart titled "2020 Board & Committee Expenses". Individual member expenses are shown in the second chart below, titled "2020 Board & Committee Member Expenses". Board and Committee members are paid a per diem, as stated in the RSC Procedural Bylaws if they are in attendance for the meetings, as well as travel, accommodation, and meal allowances as per the Policy and Procedures Manual.

2020 Board & Committee Expenses						
WVRSC Board	\$4,075.00					
Executive Committee	\$ 175.00					
Finance Committee	\$1,897.68					
Solid Waste Committee	\$1,204.76					
PRAC	\$1,010.73					
TOTAL	\$8,363.17					

2020 Board & Committee Member Expenses								
Name	Honorarium	Travel	EI	Totals				
Gailen Allan	\$150	\$0		\$150				
Mark Atwater	\$75	\$25	\$1	\$101				
Marianne Bell	\$0	\$0		\$0				
Kenneth Clark	\$150	\$25	\$2	\$177				
Sheila Cummings	\$300	\$0		\$300				
Karl Curtis	\$525	\$0		\$525				
Tracey DeMerchant	\$375	\$0		\$375				
Darryl Demmings	\$75	\$0		\$75				
Elaine English	\$1,200	\$128		\$1,328				
Alexis Fenner	\$225	\$0		\$225				
Darrin Foster	\$0	\$0		\$0				
Leonard Foster	\$525	\$0		\$525				
Graham Gill	\$150	\$0		\$150				
Brian Hayden	\$300	\$0		\$300				
Keith Helmuth	\$75	\$0	\$1	\$76				
James Kennedy	\$75	\$0	\$1	\$76				
Andrew Leech	\$200	\$33	\$3	\$236				
Stephen Manuel	\$550	\$118		\$668				
Luc Marcoux	\$75	\$0	\$1	\$76				
Alan McLaughlin	\$75	\$39	\$1	\$115				
Dale Paterson	\$150	\$0		\$150				
Brent Pearson	\$300	\$0		\$300				
Tina Pelkey	\$375	\$48		\$423				
Carl Rattray	\$525	\$0		\$525				
Arthur Slipp	\$300	\$0		\$300				
Chris Stacey	\$0	\$0	\$0	\$0				
Kenneth Stephenson	\$75	\$29	\$1	\$105				
Ed Stone	\$0	\$0		\$0				
Troy Stone	\$775	\$54		\$829				
Trevor Welch	\$150	\$25	\$2	\$177				
Joe Trevors	\$0	\$0		\$0				
Joe Weston	\$75	\$0	\$1	\$76				
Totals	\$7,825	\$522	\$16	\$8,363				



WVRSC staff is reimbursed for travel, accommodation, and meals at the provincial rate, as well as out-of-pocket expenses. 2020 expenses are recorded in the following chart titled "Staff Expenses & Reimbursements as at December 31, 2020".

Staff Expenses & Re-imbursements as at December 31, 2020												
Staff	Travel	Accomodation	Registration Fees	Parking	Meals	Training Mileage	-	Delivery	Electronics Allowance	Clothing Allowance	Other Reimbursements	Total
Barb Sharp	\$462	\$0		\$0	\$0				\$450		\$15	\$928
Brent DesRoches	\$8,137	\$0		\$44	\$123	\$864	\$0	\$121	\$850	\$0	\$31	\$10,170
Joan Kennedy	\$182	\$0		\$0	\$0						\$4	\$185
Katelyn McGrath	\$655	\$0		\$0	\$47				\$1,305		\$207	\$2,213
Roxanne Neilson	\$34	\$0	\$0	\$0	\$0	\$0			\$50	\$0	\$0	\$84
Totals	\$9,471	\$0	\$0	\$44	\$170	\$864	\$0	\$121	\$2,655	\$0	\$258	\$13,581



# Land Use Planning and Building Inspection

The Western Valley Regional Service Commission administers the *South Central Carleton County Rural Plan Regulation – Community Planning Act* that covers the Local Service Districts of Woodstock, Northampton, Wakefield, and Simonds, and ensures that land use applications in the remainder of the Local Service Districts in the region conform to Provincial Acts and Regulations. Building permits and planning services are provided to all of the region's 26 Local Service Districts.

The Commission currently has formal agreements with the Town of Hartland and the Villages of Plaster Rock, Centreville, Bath and Canterbury to provide Planning and Building Inspection Services including the issuance of building permits, performance of inspections to ensure compliance with the National Building Code of Canada, and administration of all by-laws created under the Community Planning Act.

During 2020, 212 building and development permits were processed having a total construction value of \$17,255,350.00. The Development Officers for the WVRSC also processed 427 planning files which include subdivisions, variances, re-zonings, and waivers.

LOCAL PLANNING STATISTICS											
Year	2013	2014	2015	2016	2017	2018	2019	2020			
Building Permits	124	136	151	169	172	139	163	135			
Development Permits	104	51	76	73	84	59	66	77			
Subdivision Files	94	81	103	115	91	96	89	100			
Planning Reports	13	25	25	31	37	36	22	16			
Planning Approvals	n/a	n/a	79	76	71	57	109	107			
Waivers	n/a	n/a	176	195	184	174	174	204			



## **Regional Recreation**

In 2015 Western Valley Regional Service Commission adopted the *Regional Recreation Service Master Plan: Western Valley Regional Service Commission.* During 2017, a Recreation Coordinator was hired on a three year contract to carry out the implementation of the Master Plan.

The recommendations of the Master Plan are outlined in detail in section 7 of the aforementioned document, while section 8 outlines the implementation plan, or proposed timeframe for the implementation of those recommendations. The Recreation Committee felt that two of the recommendations were not realistic and/or necessary for the region and therefore chose not to have the employee pursue them. They included 7.3.2: additional outdoor aquatic facility in Woodstock and 7.3.3: Outdoor Skate Park.

The immediate and short term (1-3 years) recommendations of the aforementioned document include the following:

- 7.2.1 Hiring a Recreation Director
- 7.2.2 Divide the region into recreation catchment areas
- 7.2.3 Volunteer Recruitment and Retention Strategy
- 7.2.4 Recreation Communication Strategy
- 7.2.5 Seek Alternate Funding Sources
- 7.2.6 Inventory of facility availability and database for public use
- 7.3.1 Community Use of Schools
- 7.4.6 Increase access to waterways
- 7.4.7 Develop a long-term recreation infrastructure sustainability plan

This Recreation Coordinator position was made possible through the generous financial support of the Department of Tourism, Heritage and Culture, which was available for a three-year term. The Recreation Coordinator left the organization for another job opportunity in May of 2019, leaving the position vacant. Given that the majority of the municipalities had opted out of the optional recreation service in 2019, the mandate and majority of the recommendations of the Master Plan were not able to be pursued; therefore, the position was not filled in 2019.

In 2019 the Commission was approached by the NB Department of Tourism Heritage and Culture to partner on the development of the Wolastoq Valley Trail, which was proposed to be a bicycle tourism product stretching from Grand Falls to Woodstock. In 2019 the Recreation Coordinator left the organization and the position was not filled. Therefore, most work on this department ceased in 2019, with the exception of the Trail project. In 2020, the Board of Directors made a resolution to discontinue involvement in the NB Trial project and directed the Recreation Committee to facilitate a discussion on the possibility of a shared-trail/multi-use trail on this section of NB Trail in cooperation with the Department of Natural Resources and the Department of Tourism Heritage and Culture.

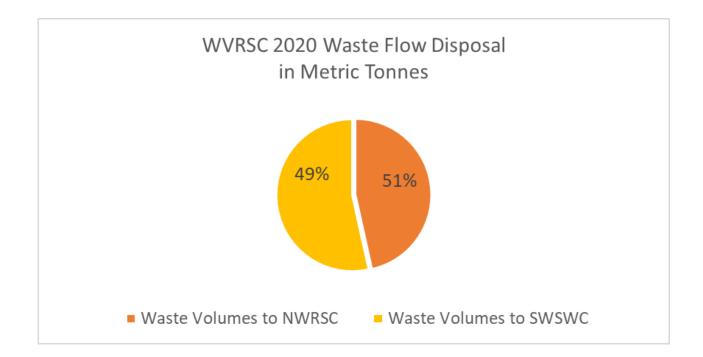


## Waste Management

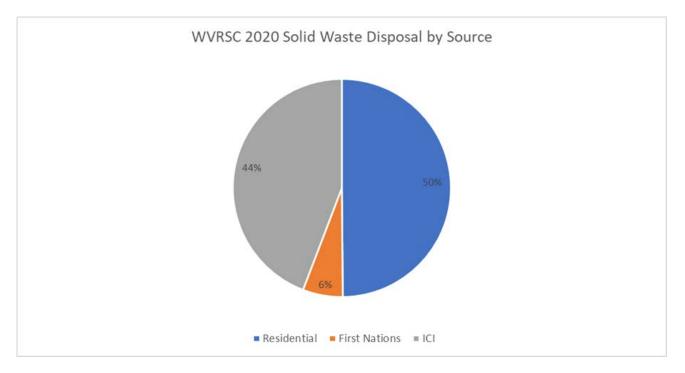
The Western Valley Regional Service Commission is responsible for waste disposal and recycling. Waste collection is the responsibility of the towns, villages and the Department of Environment and Local Government (ELG) on behalf of the local service districts (LSDs).

The Commission's disposal contract is predicated by a 1997 ministerial agreement between the Commission (formerly Valley Solid Waste), Northwest Solid Waste Facility in Region 1 and Southwest Solid Waste Facility in Region 10 to dispose of 50% +/- 5% to the Northwest and the Southwest facilities. Waste from our Northern communities, such as Perth-Andover, Plaster Rock and the adjacent LSDs are hauled directly to the Northwest site. All other waste is first hauled to the transfer station in Woodstock and is consolidated and trucked either to the Northwest or the Southwest Solid Waste facility. A private consulting firm studied the operation in 2014 and determined that the current flow and use of the transfer station should continue, as direct haul is not a financially feasible option.

The chart below, "2020 Waste Flow Disposal in Metric Tonnes", shows the Commission's adherence to the landfill split agreement.







The following chart shows the breakdown of Solid Waste Disposal by source – Residential, Industrial/Commercial and First Nations.

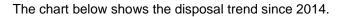
Waste Disposal is seasonal, as shown in the graph below, 2020 Monthly Waste Flow, with higher disposal during the late spring and summer months.

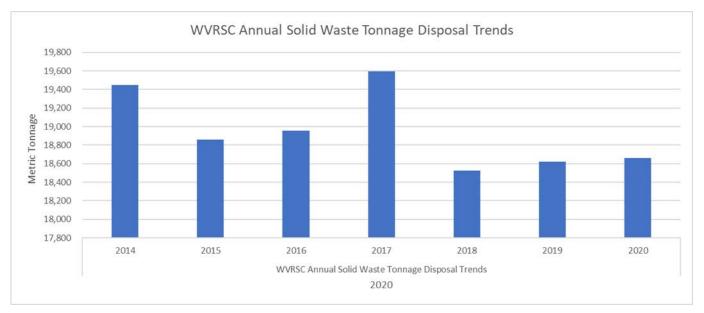




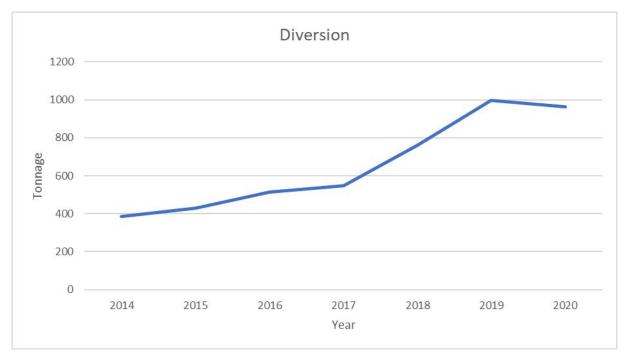
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The following diversion chart shows the recycling trend in our region since 2014.





The Commission owns and maintains 9 recycling collection depots of which 7 are centrally located throughout the Region to serve residents that do not have curbside collection. The depot sites are Perth-Andover, Florenceville-Bristol, Woodstock (2), Canterbury, North Lake and Meductic. The contents of these bins are collected and delivered to the transfer station by J.S. Bellis Ltd.

The following chart shows the total recycling tonnage collected in 2020, as well as the split between curbside collection and the volume collected at the 7 depots sites in the region.



For comparison, 2018 (implementation year) saw a total of 785 MT of recycling collected, and 2019 saw a total of 1001 MT collected. Recycling volumes in 2020 were negatively affected by the Covid 19 pandemic.

Given that the collection of the recycling is done under existing collection contracts, municipalities have the option to continue to provide weekly garbage collection in addition to recycling collection. The Village of Canterbury, Tobique First Nation, Woodstock First Nation, the Town of Florenceville-Bristol and the Town of Hartland have decided to continue with weekly garbage collection in addition to the monthly recycling collection for residential properties in their communities.

Staff are continuing to work with J.S. Bellis to facilitate discussions around recycling programs for the ICI sector as there has been continued interest from the local business community on improving their access to recycling and reducing volumes sent to the landfill, particularly cardboard. This program will not be paid for by the commission.



# Accomplishments and Challenges

During 2020 the Commission's accomplishments included:

- ✓ Hosted three household hazardous waste events in Perth-Andover, Florenceville-Bristol and Woodstock
- ✓ Improved marketing and communications plans for curbside recycling and waste diversion including weekly Tuesday Tips, radio ads, monthly banners in River Valley Sun and quarterly ads in Ageless NB
- ✓ Creation of a Recycling video to show how it's done in our region
- ✓ Creation of a Litterless Lunch video to demonstrate easy swaps to reduce waste at school and work
- ✓ Involvement in the exploration of a Provincial PPP program
- ✓ Participation in a provincial solid waste study
- ✓ Improvements to Recycle Coach app to include special collections, schedule changes and search tool information
- ✓ Zero Waste boxes distributed to local schools for collect pens/pencils/markers and snack wrappers
- ✓ Removed dividers in recycling depots to allow more room for materials
- ✓ Relabelled recycling depots to prepare for carton recycling in January 2021
- ✓ Campaigns to support Earth Day, Compost Week, Plastic Free July, Waste Reduction Week, and Ralph the Recycling Elf holiday giveaways
- ✓ Discussion surrounding the NB trail have continued and evolved into the exploration of a shared use trail
- ✓ Discussion regarding Policing service have been ongoing with the Department of Public Safety and the RCMP
- ✓ Submitted 2020 unqualified financial audit report to the Province
- ✓ Prepared 2021 budget, received Board approval, and forwarded to the Province and membership.

## 2021 – A Look to the Future

2021 priorities include:

- ✓ Implementation of food and beverage carton recycling in partnership with Carton Council of Canada, Atlantic Dairy Council and J.S. Bellis
- ✓ ICI recycling program in partnership with JS Bellis
- ✓ Spring Community Clean Up campaign
- ✓ Partnerships with local redemption centres and schools for beverage tab program
- ✓ Expand the education and public promotion of all recycling and waste diversion initiatives and programs
- ✓ Partner with the Anglophone West School District to enhance school recycling programs
- ✓ Be receptive to the establishment of new service agreements
- ✓ Review of Municipal Plans and Zoning By-law in cooperation with Municipal Councils
- ✓ Facilitate discussions surrounding the possibility of shared use trail development
- ✓ Continue to build on the positive relationship with the RCMP and explore way to ensure adequate policing service within the region



# 2020 Audit Report

2020 audit report is attached.

## **Contact Information**

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